



Appendix 5

Employers with More than 50 Employees Who Used Publicly Subsidized Health Care, State FY08

DOR Wage Reporting Data

Appendix 5
Division of Health Care Finance and Policy
Employers with 50 or More Employees Using Subsidized Care
DOR Wage Reporting Data
SFY 2009
See notes at end.

| Employer (1) | All Programs | | | | | MassHealth (3) | | | | Health Safety Net (4) | | | | Commonwealth Care (5) | | | |
|---------------------------------|---------------------|------------------|----------------------|-----------------------|---|----------------|------------|----------------|------------------|-----------------------|------------|----------------|------------------|-----------------------|------------|----------------|------------------|
| | Total Employees (2) | Total Dependents | Total Employee Costs | Total Dependent Costs | Total Cost For Employees and Dependents | Employees | Dependents | Employee Costs | Dependents Costs | Employees | Dependents | Employee Costs | Dependents Costs | Employees | Dependents | Employee Costs | Dependents Costs |
| WAL MART ASSOCIATES INC | 5,072 | 5,699 | \$8,895,444 | \$7,695,820 | \$16,591,264 | 3,301 | 4,594 | \$4,804,575 | \$7,153,296 | 1,200 | 837 | \$1,059,685 | \$137,235 | 1,891 | 268 | \$3,031,184 | \$405,289 |
| S&S CREDIT CO INC | 5,035 | 3,709 | \$8,969,943 | \$4,514,766 | \$13,484,710 | 3,029 | 2,869 | \$4,945,797 | \$4,039,472 | 1,213 | 594 | \$814,712 | \$137,834 | 2,008 | 246 | \$3,209,434 | \$337,460 |
| COMMONWEALTH OF MASSACHUSETTS | 4,376 | 4,459 | \$6,517,306 | \$4,078,715 | \$10,596,021 | 2,669 | 3,627 | \$3,934,875 | \$3,820,001 | 863 | 636 | \$377,835 | \$37,254 | 1,715 | 196 | \$2,204,596 | \$221,459 |
| LABOR READY NORTHEAST INC | 2,764 | 803 | \$4,044,059 | \$476,015 | \$4,520,073 | 1,778 | 663 | \$2,572,273 | \$454,027 | 656 | 115 | \$580,161 | \$11,886 | 935 | NA | \$891,625 | \$10,102 |
| DEMOULAS SUPERMARKETS INC | 2,580 | 2,051 | \$5,026,807 | \$2,419,974 | \$7,446,780 | 1,534 | 1,571 | \$2,361,439 | \$2,174,101 | 566 | 365 | \$535,570 | \$95,623 | 1,161 | 115 | \$2,129,797 | \$150,250 |
| MASSACHUSETTS CVS PHARMACY, LL | 2,487 | 2,142 | \$4,318,994 | \$2,849,387 | \$7,168,382 | 1,456 | 1,765 | \$2,258,181 | \$2,652,781 | 585 | 290 | \$394,350 | \$59,888 | 1,013 | 87 | \$1,666,463 | \$136,718 |
| SHAW'S SUPERMARKET IN | 2,222 | 1,798 | \$4,531,236 | \$2,547,628 | \$7,078,864 | 1,331 | 1,393 | \$2,620,616 | \$2,319,411 | 538 | 303 | \$415,345 | \$62,273 | 879 | 102 | \$1,495,275 | \$165,944 |
| TARGET CORPORATION | 2,204 | 2,190 | \$2,658,823 | \$2,047,004 | \$4,705,827 | 1,354 | 1,777 | \$1,347,979 | \$1,905,874 | 479 | 326 | \$293,341 | \$46,359 | 903 | 87 | \$1,017,503 | \$94,772 |
| FRIENDLY ICE CREAM CORP | 2,056 | 1,615 | \$3,287,687 | \$1,966,915 | \$5,254,601 | 1,293 | 1,350 | \$1,787,631 | \$1,896,707 | 485 | 215 | \$333,549 | \$18,108 | 806 | 50 | \$1,166,506 | \$52,100 |
| UNICCO SERVICE COMPANY | 1,933 | 3,540 | \$3,135,083 | \$3,609,775 | \$6,744,858 | 1,125 | 2,195 | \$1,235,155 | \$3,254,357 | 936 | 1,172 | \$612,907 | \$157,699 | 885 | 173 | \$1,287,021 | \$197,719 |
| PAPA GINO'S INC. | 1,624 | 1,246 | \$2,445,468 | \$1,289,564 | \$3,735,033 | 950 | 943 | \$1,143,276 | \$1,172,005 | 433 | 236 | \$310,249 | \$40,914 | 698 | 67 | \$991,943 | \$76,646 |
| KELLY SERVICES INC | 1,607 | 1,433 | \$1,779,784 | \$1,204,948 | \$2,984,733 | 877 | 1,137 | \$731,980 | \$1,078,806 | 375 | 201 | \$155,711 | \$17,200 | 785 | 95 | \$892,094 | \$108,943 |
| ARAMARK FOOD & SUPPORT SERVICE | 1,599 | 1,414 | \$2,386,153 | \$1,363,485 | \$3,749,638 | 885 | 1,061 | \$1,120,878 | \$1,250,533 | 453 | 288 | \$390,159 | \$45,370 | 694 | 65 | \$875,116 | \$67,582 |
| CITY OF BOSTON | 1,583 | 1,904 | \$2,393,869 | \$2,037,041 | \$4,430,909 | 969 | 1,493 | \$1,174,816 | \$1,848,366 | 445 | 333 | \$363,356 | \$110,454 | 615 | 78 | \$855,696 | \$78,220 |
| HOME DEPOT USA INC | 1,547 | 1,596 | \$2,421,452 | \$1,946,758 | \$4,368,209 | 960 | 1,238 | \$1,324,191 | \$1,758,688 | 429 | 275 | \$362,575 | \$63,371 | 534 | 83 | \$734,685 | \$124,698 |
| WENDY'S OLD FASHIONED HAMBURGER | 1,278 | 1,207 | \$1,932,196 | \$1,358,802 | \$3,290,998 | 800 | 892 | \$991,964 | \$1,259,342 | 372 | 264 | \$213,565 | \$27,195 | 502 | 51 | \$726,668 | \$72,265 |
| SEARS ROEBUCK & CO | 1,263 | 990 | \$1,831,012 | \$1,028,308 | \$2,859,320 | 734 | 803 | \$915,690 | \$924,282 | 256 | 126 | \$132,753 | \$36,605 | 557 | 61 | \$782,570 | \$67,421 |
| UNITED PARCEL SERVICE INC | 1,254 | 874 | \$855,389 | \$353,951 | \$1,209,340 | 724 | 725 | \$436,686 | \$331,525 | 233 | 121 | \$60,514 | \$6,697 | 536 | NA | \$358,189 | \$15,728 |
| ADECCO CS INC | 1,189 | 1,063 | \$1,093,422 | \$660,854 | \$1,754,277 | 670 | 884 | \$519,191 | \$599,688 | 248 | 112 | \$125,257 | \$4,717 | 536 | 67 | \$448,975 | \$56,449 |
| DEBBIES STAFFING SERVICES INC | 1,127 | 1,102 | \$1,870,974 | \$1,276,568 | \$3,147,543 | 621 | 803 | \$638,075 | \$1,111,466 | 298 | 202 | \$227,563 | \$16,388 | 619 | 97 | \$1,005,337 | \$148,714 |
| VENCOR NURSING CENTERS EAST LL | 1,045 | 1,788 | \$1,414,701 | \$1,764,841 | \$3,179,542 | 756 | 1,397 | \$907,802 | \$1,665,982 | 317 | 342 | \$188,728 | \$51,841 | 333 | 49 | \$318,172 | \$47,019 |
| CUMBERLAND FARMS INC | 1,042 | 898 | \$1,433,149 | \$1,022,435 | \$2,455,585 | 667 | 738 | \$794,802 | \$961,384 | 248 | 122 | \$153,270 | \$25,205 | 416 | 38 | \$485,077 | \$35,846 |
| GENERAL HOSPITAL CORP THE | 1,029 | 1,430 | \$1,205,530 | \$1,513,345 | \$2,718,875 | 583 | 995 | \$498,796 | \$1,382,704 | 351 | 379 | \$217,459 | \$70,318 | 351 | 56 | \$489,275 | \$60,323 |
| POMERANTZ PPS LLC | 1,011 | 789 | \$1,026,868 | \$523,255 | \$1,550,122 | 603 | 644 | \$543,864 | \$472,942 | 241 | 106 | \$101,847 | \$14,681 | 431 | 39 | \$381,156 | \$35,632 |
| WALGREEN EASTERN CO INC | 991 | 840 | \$1,761,024 | \$945,621 | \$2,706,645 | 590 | 684 | \$934,674 | \$892,217 | 242 | 127 | \$212,643 | \$25,147 | 416 | NA | \$613,707 | \$28,256 |
| HEALTHCARE SERVICES GROUP INC | 965 | 1,151 | \$1,319,846 | \$1,056,852 | \$2,376,698 | 544 | 802 | \$475,449 | \$964,828 | 359 | 284 | \$234,176 | \$17,076 | 459 | 65 | \$610,221 | \$74,949 |
| BERTUCCIS RESTAURANT CORP | 889 | 747 | \$1,357,310 | \$726,668 | \$2,083,978 | 468 | 555 | \$639,906 | \$645,225 | 247 | 155 | \$205,735 | \$25,236 | 436 | 37 | \$511,669 | \$56,206 |
| ROBERT HALF CORP | 886 | 677 | \$949,649 | \$531,946 | \$1,481,595 | 481 | 595 | \$446,832 | \$509,552 | 159 | 53 | \$71,500 | \$4,316 | 423 | NA | \$431,317 | \$18,078 |
| CITY OF SPRINGFIELD | 861 | 1,102 | \$1,553,940 | \$1,066,003 | \$3,159,943 | 620 | 974 | \$1,040,217 | \$1,554,399 | 121 | 90 | \$89,710 | \$6,803 | 270 | 38 | \$424,012 | \$44,801 |
| TIJX COMPANIES INC | 857 | 786 | \$1,480,993 | \$1,009,459 | \$2,490,452 | 534 | 611 | \$764,839 | \$867,470 | 178 | 110 | \$92,267 | \$53,068 | 379 | 65 | \$623,887 | \$88,922 |
| S&S STAFFING, LLC | 846 | 650 | \$791,534 | \$369,119 | \$1,160,653 | 540 | 510 | \$464,636 | \$341,486 | 210 | 120 | \$65,735 | \$14,832 | 317 | NA | \$261,163 | \$12,801 |
| SDH EDUCATION EAST LLC | 837 | 1,030 | \$1,589,382 | \$1,460,651 | \$3,050,033 | 541 | 809 | \$848,369 | \$1,362,903 | 226 | 165 | \$166,736 | \$30,701 | 320 | 56 | \$574,276 | \$67,047 |
| K MART CORPORATION | 836 | 844 | \$1,341,093 | \$855,632 | \$2,196,724 | 533 | 666 | \$700,417 | \$796,339 | 205 | 142 | \$148,500 | \$12,229 | 333 | 36 | \$492,176 | \$47,064 |
| LAIDLAW TRANSIT MANAGEMENT CO | 830 | 1,651 | \$762,384 | \$1,108,221 | \$1,870,605 | 611 | 1,315 | \$382,425 | \$1,004,773 | 210 | 273 | \$55,647 | \$19,376 | 323 | 63 | \$324,312 | \$84,071 |
| MCDONALDS RESTAURANT OF | 806 | 755 | \$1,199,630 | \$793,423 | \$1,993,053 | 542 | 591 | \$679,740 | \$741,077 | 201 | 137 | \$103,185 | \$7,433 | 276 | NA | \$416,704 | \$44,913 |
| FAMILY DOLLAR STORES OF | 790 | 718 | \$1,017,456 | \$729,885 | \$1,747,341 | 551 | 622 | \$644,150 | \$696,486 | 156 | 75 | \$60,768 | \$5,621 | 264 | NA | \$312,537 | \$27,778 |
| DOLLAR TREE STORES INC | 789 | 593 | \$1,101,285 | \$671,996 | \$1,773,282 | 558 | 518 | \$722,665 | \$649,720 | 143 | 61 | \$65,839 | \$8,482 | 258 | NA | \$312,781 | \$13,794 |
| UNITED PARCEL SERVICE INC OHIO | 781 | 545 | \$552,900 | \$225,388 | \$778,288 | 456 | 455 | \$262,911 | \$215,391 | 144 | 70 | \$38,488 | \$1,765 | 338 | NA | \$251,501 | \$8,232 |
| BJ'S WHOLESALE CLUB INC | 762 | 712 | \$1,075,665 | \$695,264 | \$1,770,929 | 453 | 563 | \$534,054 | \$635,417 | 164 | 105 | \$84,595 | \$13,608 | 345 | 44 | \$457,017 | \$46,239 |
| H W TEMPS INC | 752 | 630 | \$723,760 | \$297,333 | \$1,021,093 | 443 | 440 | \$311,942 | \$272,854 | 227 | 168 | \$93,890 | \$6,194 | 358 | NA | \$317,928 | \$18,286 |
| ABM JANITORAL NORTHEAST INC | 748 | 1,358 | \$1,058,321 | \$1,154,759 | \$2,213,080 | 445 | 851 | \$387,942 | \$1,060,391 | 362 | 446 | \$238,569 | \$39,046 | 333 | 61 | \$431,810 | \$55,322 |
| TOYS R US INC | 748 | 713 | \$857,463 | \$581,422 | \$1,438,885 | 483 | 609 | \$517,274 | \$552,730 | 151 | 84 | \$52,788 | \$5,648 | 274 | NA | \$287,401 | \$23,044 |
| LOWES HOME CENTERS INC | 741 | 685 | \$1,110,530 | \$693,717 | \$1,804,247 | 425 | 532 | \$583,540 | \$616,295 | 161 | 104 | \$97,756 | \$12,590 | 318 | 49 | \$429,235 | \$64,832 |
| VEDIOR NORTH AMERICA LLC | 739 | 874 | \$435,252 | \$347,743 | \$782,996 | 447 | 699 | \$184,651 | \$331,928 | 211 | 147 | \$71,661 | \$3,999 | 350 | NA | \$178,940 | \$11,816 |
| ALLIED BARTON SECURITY SVCS LL | 737 | 664 | \$740,984 | \$538,509 | \$1,279,494 | 337 | 458 | \$277,999 | \$494,522 | 249 | 171 | \$106,101 | \$12,884 | 359 | 35 | \$356,884 | \$31,104 |
| AMERADA HESS CORP | 733 | 671 | \$978,278 | \$656,395 | \$1,634,673 | 436 | 526 | \$535,375 | \$610,528 | 183 | 110 | \$94,998 | \$17,558 | 318 | 35 | \$347,906 | \$28,309 |
| UNUM LIFE INSURANCE COMPANY OF | 732 | 747 | \$2,879,243 | \$696,792 | \$3,576,034 | 557 | 548 | \$2,525,591 | \$553,129 | 183 | 129 | \$113,617 | \$23,409 | 214 | 70 | \$240,035 | \$120,253 |
| RANDSTAD PROFESSIONALS US LP | 727 | 852 | \$442,074 | \$401,172 | \$843,247 | 456 | 648 | \$224,631 | \$386,629 | 218 | 178 | \$46,930 | \$2,399 | 322 | NA | \$170,514 | \$12,144 |
| BRIGHAM & WOMENS HOSPITAL INC | 720 | 1,037 | \$906,521 | \$1,270,155 | \$2,176,676 | 443 | 775 | \$469,293 | \$1,192,200 | 201 | 229 | \$116,123 | \$19,898 | 270 | 33 | \$321,105 | \$58,057 |
| MARATHON TEMPS TYNGSBORO INC | 719 | 475 | \$707,561 | \$327,769 | \$1,035,330 | 445 | 401 | \$361,953 | \$305,909 | 160 | 55 | \$99,934 | \$1,540 | 291 | NA | \$245,674 | \$20,320 |
| PRRC INC | 717 | 528 | \$1,307,455 | \$627,683 | \$1,935,138 | 484 | 453 | \$819,891 | \$581,315 | 152 | 60 | \$88,707 | \$20,347 | 276 | NA | \$398,857 | \$26,022 |
| COMPASS GROUP USA | 714 | 929 | \$519,647 | \$453,327 | \$972,973 | 447 | 712 | \$290,689 | \$420,228 | 190 | 174 | \$54,880 | \$5,783 | 246 | 43 | \$174,077 | \$27,316 |
| JANITRONICS INC | 707 | 953 | \$1,637,824 | \$1,566,576 | \$3,204,400 | 386 | 687 | \$622,451 | \$1,458,068 | 273 | 228 | \$172,539 | \$42,748 | 375 | 38 | \$842,833 | \$65,760 |
| BANK OF AMERICA NT & SA | 703 | 1,205 | \$905,115 | \$1,337,731 | \$2,242,846 | 466 | 866 | \$499,521 | \$1,250,331 | 208 | 285 | \$114,220 | \$16,102 | 227 | 54 | \$291,374 | \$71,298 |
| AMERICAN RESOURCE STAFFING | 698 | 625 | \$647,047 | \$527,874 | \$1,174,921 | 416 | 447 | \$259,354 | \$476,447 | 180 | 142 | \$55,184 | \$18,327 | 348 | 36 | \$332,509 | \$33,099 |
| EXPRESS SERVICES INC | 697 | 530 | \$691,125 | \$323,276 | \$1,014,401 | 415 | 431 | \$340,975 | \$306,489 | 145 | 77 | \$86,575 | \$1,510 | 315 | NA | \$263,575 | \$15,278 |
| GMRI INC | 692 | 627 | \$1,002,860 | \$616,339 | \$1,619,199 | 420 | 510 | \$570,862 | \$592,130 | 181 | 98 | \$91,715 | \$7,677 | 269 | NA | \$340,283 | \$16,532 |
| AMERICAN CLEANING CO INC | 691 | 1,218 | \$1,070,725 | \$1,137,049 | \$2,207,773 | 395 | 752 | \$369,357 | \$1,026,543 | 322 | 407 | \$186,389 | \$53,599 | 342 | 59 | \$514,979 | \$56,907 |
| SEURITAS SECURITY SERVICES USA | 676 | 686 | \$1,093,573 | \$2,127,460 | \$3,221,033 | 314 | 477 | \$381,346 | \$1,127,920 | 233 | 164 | \$197,148 | \$31,365 | 329 | 45 | \$515,079 | \$68,175 |
| MAXI DRUG INC | 667 | 545 | \$1,257,189 | \$754,856 | \$2,012,044 | 388 | 455 | \$277,646 | \$730,101 | 150 | 75 | \$64,637 | \$10,511 | 284 | NA | \$464,906 | \$14,243 |
| 99 RESTAURANTS OF BOSTON LLC | 664 | 541 | \$800,931 | \$402,636 | \$1,203,567 | 333 | 447 | \$274,811 | \$368,220 | 150 | 67 | \$158,901 | \$6,991 | 317 | NA | \$367,219 | \$27,425 |

Appendix 5
Division of Health Care Finance and Policy
Employers with 50 or More Employees Using Subsidized Care
DOR Wage Reporting Data
SFY 2009
See notes at end.

| Employer (1) | All Programs | | | | | MassHealth (3) | | | | Health Safety Net (4) | | | | Commonwealth Care (5) | | | |
|--------------------------------|---------------------|------------------|----------------------|-----------------------|---|----------------|------------|----------------|------------------|-----------------------|------------|----------------|------------------|-----------------------|------------|----------------|------------------|
| | Total Employees (2) | Total Dependents | Total Employee Costs | Total Dependent Costs | Total Cost For Employees and Dependents | Employees | Dependents | Employee Costs | Dependents Costs | Employees | Dependents | Employee Costs | Dependents Costs | Employees | Dependents | Employee Costs | Dependents Costs |
| ROCHE BROS SUPERMARKETS INC | 659 | 616 | \$1,265,145 | \$804,050 | \$2,069,196 | 351 | 427 | \$514,959 | \$654,317 | 166 | 120 | \$101,728 | \$20,672 | 342 | 69 | \$648,458 | \$129,060 |
| RANDSTAD US LP | 655 | 621 | \$554,166 | \$343,657 | \$897,823 | 360 | 466 | \$196,823 | \$319,412 | 186 | 129 | \$69,975 | \$2,866 | 335 | NA | \$287,368 | \$21,380 |
| DIAMOND STAFFING INC | 654 | 566 | \$613,125 | \$340,433 | \$953,558 | 388 | 417 | \$278,726 | \$314,633 | 209 | 117 | \$138,511 | \$6,738 | 269 | 32 | \$195,889 | \$19,062 |
| ABP ACQUISITION HOLDINGS CORP | 649 | 833 | \$1,079,806 | \$879,991 | \$1,959,797 | 337 | 510 | \$426,579 | \$769,029 | 294 | 274 | \$223,539 | \$52,863 | 323 | 49 | \$429,688 | \$58,099 |
| ELDERCARE RESOURCES CORP | 647 | 1,057 | \$972,995 | \$1,251,523 | \$2,224,518 | 471 | 818 | \$618,538 | \$1,195,426 | 183 | 212 | \$90,584 | \$22,803 | 192 | NA | \$263,872 | \$33,294 |
| MARSHALLS OF MA INC | 642 | 589 | \$662,818 | \$457,130 | \$1,119,948 | 411 | 455 | \$368,732 | \$426,267 | 134 | 103 | \$41,585 | \$5,657 | 265 | 31 | \$252,501 | \$25,205 |
| WATERMARK DONUT COMPANY | 640 | 590 | \$935,082 | \$609,739 | \$1,544,821 | 271 | 354 | \$314,680 | \$496,260 | 216 | 156 | \$110,874 | \$13,557 | 397 | 80 | \$509,528 | \$99,922 |
| LEGAL SEA FOODS INC | 638 | 649 | \$776,259 | \$620,154 | \$1,396,413 | 301 | 419 | \$294,111 | \$544,347 | 253 | 182 | \$154,146 | \$19,639 | 300 | 48 | \$328,002 | \$56,169 |
| BEST BUY STORES LP | 635 | 308 | \$1,114,536 | \$384,632 | \$1,499,168 | 289 | 262 | \$501,847 | \$365,325 | 178 | 39 | \$115,156 | \$2,571 | 312 | NA | \$497,532 | \$16,736 |
| BIG Y FOODS INC | 629 | 491 | \$1,170,030 | \$697,320 | \$1,867,349 | 401 | 416 | \$626,623 | \$655,507 | 114 | 54 | \$94,140 | \$11,327 | 253 | NA | \$449,266 | \$30,486 |
| VINFEN CORPORATION | 629 | 962 | \$1,026,005 | \$1,083,582 | \$2,109,587 | 403 | 666 | \$661,107 | \$997,678 | 241 | 260 | \$125,109 | \$51,197 | 234 | 36 | \$239,790 | \$34,707 |
| A & M SPECIAL PURCHASING INC | 610 | 560 | \$779,317 | \$540,088 | \$1,319,405 | 381 | 462 | \$448,342 | \$500,581 | 122 | 77 | \$81,270 | \$13,697 | 244 | NA | \$249,705 | \$25,810 |
| UNO RESTAURANTS INC | 610 | 484 | \$899,595 | \$497,306 | \$1,396,901 | 317 | 364 | \$459,313 | \$473,813 | 179 | 104 | \$121,338 | \$5,891 | 279 | NA | \$318,944 | \$17,601 |
| HRB EASTERN ENTERPRISES INC | 608 | 802 | \$829,231 | \$713,101 | \$1,542,332 | 398 | 673 | \$468,961 | \$650,005 | 103 | 82 | \$43,778 | \$11,902 | 246 | 47 | \$316,492 | \$51,194 |
| PRICE CHOPPER OPERATING CO | 607 | 509 | \$1,164,269 | \$538,766 | \$1,703,035 | 353 | 396 | \$631,480 | \$482,261 | 136 | 85 | \$73,771 | \$7,195 | 269 | NA | \$459,017 | \$49,310 |
| KOHL'S DEPARTMENT STORES INC | 602 | 604 | \$598,176 | \$371,337 | \$969,513 | 361 | 522 | \$257,750 | \$327,690 | 77 | 47 | \$35,148 | \$3,714 | 273 | 35 | \$305,278 | \$39,933 |
| BETH ISRAEL DEACONESS MEDICAL | 591 | 876 | \$772,757 | \$973,290 | \$1,746,048 | 373 | 682 | \$384,801 | \$893,492 | 175 | 171 | \$114,362 | \$40,730 | 199 | NA | \$273,594 | \$39,069 |
| STAFFING GROUP INC THE | 572 | 463 | \$451,706 | \$246,238 | \$697,944 | 360 | 360 | \$230,082 | \$235,207 | 158 | 90 | \$32,265 | \$1,421 | 241 | NA | \$189,359 | \$9,610 |
| J C PENNEY COMPANY | 562 | 594 | \$858,923 | \$620,012 | \$1,478,935 | 358 | 506 | \$240,069 | \$580,231 | 95 | 61 | \$39,795 | \$3,481 | 247 | NA | \$399,059 | \$36,301 |
| CONCORD BUYING | 558 | 580 | \$619,598 | \$399,611 | \$1,019,209 | 397 | 477 | \$376,844 | \$376,204 | 108 | 76 | \$51,554 | \$1,723 | 189 | NA | \$191,200 | \$21,684 |
| UMASS MEMORIAL MEDICAL CENTER | 552 | 893 | \$934,122 | \$1,172,487 | \$2,106,609 | 404 | 734 | \$639,617 | \$1,135,041 | 121 | 138 | \$84,387 | \$10,453 | 158 | NA | \$210,118 | \$26,994 |
| PRESIDENT AND FELLOWS OF HARVA | 547 | 430 | \$766,018 | \$441,151 | \$1,207,169 | 236 | 326 | \$282,195 | \$421,895 | 126 | 84 | \$83,649 | \$6,720 | 299 | NA | \$400,174 | \$12,536 |
| STAPLES THE OFFICE SUPERSTORE | 543 | 297 | \$919,657 | \$314,751 | \$1,234,409 | 271 | 226 | \$435,753 | \$289,442 | 150 | 52 | \$97,661 | \$7,023 | 276 | NA | \$386,243 | \$18,286 |
| INTERIM ATLANTIC ENTERPRISES L | 542 | 354 | \$476,019 | \$234,892 | \$710,911 | 295 | 311 | \$229,793 | \$223,938 | 102 | 32 | \$35,090 | \$354 | 252 | NA | \$211,136 | \$10,600 |
| ONSITE ENERGY & MANAGEMENT INC | 532 | 483 | \$560,247 | \$329,014 | \$889,261 | 320 | 391 | \$298,383 | \$299,927 | 129 | 74 | \$77,577 | \$16,945 | 204 | NA | \$184,287 | \$12,142 |
| BAYSTATE MEDICAL CENTER INC | 528 | 917 | \$795,926 | \$1,012,964 | \$1,808,890 | 413 | 800 | \$541,244 | \$974,559 | 72 | 103 | \$38,944 | \$9,356 | 142 | NA | \$215,738 | \$29,049 |
| BURGER KING CORP | 516 | 553 | \$899,436 | \$612,066 | \$1,511,502 | 316 | 394 | \$457,013 | \$555,089 | 157 | 130 | \$82,141 | \$14,042 | 227 | NA | \$360,282 | \$42,935 |
| S.D. STAFFING, LLC | 511 | 405 | \$553,243 | \$406,211 | \$959,455 | 290 | 316 | \$212,912 | \$374,091 | 116 | 64 | \$24,325 | \$5,910 | 272 | NA | \$316,006 | \$26,210 |
| T G I FRIDAYS INC | 508 | 313 | \$788,711 | \$381,527 | \$1,170,238 | 286 | 281 | \$424,108 | \$371,563 | 115 | NA | \$68,055 | \$3,175 | 211 | NA | \$296,549 | \$6,789 |
| BACK BAY RESTAURANT GROUP INC | 507 | 349 | \$625,246 | \$301,933 | \$927,180 | 223 | 265 | \$244,966 | \$280,729 | 178 | 73 | \$113,391 | \$7,596 | 239 | NA | \$266,890 | \$13,609 |
| CHILDRENS DISCOVERY CENTERS | 507 | 625 | \$937,159 | \$954,452 | \$1,891,610 | 353 | 543 | \$605,874 | \$929,203 | 99 | 67 | \$49,109 | \$3,714 | 175 | NA | \$282,176 | \$21,535 |
| PEPPER DINING, INC. | 505 | 405 | \$695,721 | \$414,847 | \$1,110,568 | 276 | 345 | \$335,891 | \$402,958 | 103 | 53 | \$74,574 | \$4,103 | 218 | NA | \$285,256 | \$7,786 |
| STARBUCKS CORPORATION | 503 | 286 | \$716,973 | \$269,605 | \$986,578 | 246 | 234 | \$343,899 | \$246,727 | 128 | 39 | \$89,304 | \$3,006 | 228 | NA | \$283,769 | \$19,873 |
| STORE 24 COMPANIES INC THE | 501 | 481 | \$816,080 | \$473,145 | \$1,289,225 | 276 | 343 | \$399,074 | \$412,838 | 152 | 97 | \$73,056 | \$13,901 | 246 | 41 | \$343,951 | \$46,407 |
| SALVATION ARMY OF MASS THE | 490 | 279 | \$584,809 | \$222,592 | \$807,401 | 382 | 233 | \$425,586 | \$214,149 | 79 | 35 | \$30,499 | \$1,685 | 118 | NA | \$128,724 | \$6,759 |
| OLD NAVY, LLC | 487 | 377 | \$733,334 | \$452,647 | \$1,185,981 | 305 | 324 | \$392,703 | \$436,178 | 92 | 44 | \$33,779 | \$3,005 | 210 | NA | \$306,852 | \$13,464 |
| SDH SERVICES EAST LLC | 485 | 697 | \$815,422 | \$765,933 | \$1,581,354 | 306 | 494 | \$401,161 | \$667,786 | 179 | 175 | \$184,491 | \$45,196 | 163 | NA | \$229,770 | \$52,951 |
| TRUSTEES OF BOSTON UNIVERSITY | 481 | 443 | \$509,797 | \$515,698 | \$1,025,495 | 209 | 293 | \$147,805 | \$458,056 | 126 | 115 | \$41,579 | \$16,287 | 264 | 35 | \$320,613 | \$41,355 |
| MEDICAL RESOURCES HOME HEALTH | 477 | 800 | \$926,769 | \$941,231 | \$1,868,000 | 324 | 597 | \$415,547 | \$831,001 | 118 | 132 | \$69,691 | \$7,839 | 240 | 71 | \$441,531 | \$102,391 |
| C & S WHOLESALE GROCERS INC | 475 | 468 | \$596,288 | \$568,448 | \$1,164,737 | 288 | 385 | \$309,528 | \$533,355 | 118 | 62 | \$96,333 | \$6,142 | 175 | NA | \$190,428 | \$28,951 |
| PROFESSIONAL STAFFING GROUP IN | 475 | 251 | \$528,615 | \$187,487 | \$716,102 | 223 | 208 | \$223,179 | \$174,384 | 117 | 33 | \$83,326 | \$3,409 | 250 | NA | \$222,110 | \$9,694 |
| CHRISTMAS TREE SHOPS INC | 473 | 377 | \$617,757 | \$310,514 | \$928,271 | 292 | 319 | \$363,702 | \$283,319 | 88 | 44 | \$45,218 | \$1,254 | 196 | NA | \$208,838 | \$25,942 |
| PREFERABLE PEOPLE, LLC | 469 | 185 | \$539,846 | \$106,668 | \$646,514 | 310 | 158 | \$333,837 | \$105,230 | 120 | NA | \$97,078 | \$414 | 145 | NA | \$108,931 | \$1,023 |
| STARWOOD LODGING CORPORATION | 467 | 726 | \$666,132 | \$665,235 | \$1,331,367 | 284 | 502 | \$361,763 | \$573,394 | 161 | 181 | \$101,654 | \$37,919 | 169 | 43 | \$202,714 | \$53,922 |
| UNITED PERSONNEL SERVICES INC | 462 | 343 | \$375,364 | \$186,187 | \$561,551 | 267 | 303 | \$174,885 | \$178,012 | 76 | NA | \$43,711 | \$860 | 208 | NA | \$156,768 | \$7,315 |
| SOUTHCOST HOSPITALS GROUP INC | 445 | 630 | \$649,013 | \$766,044 | \$1,415,057 | 315 | 563 | \$367,397 | \$731,905 | 62 | 44 | \$25,904 | \$3,755 | 171 | NA | \$255,712 | \$30,384 |
| MANPOWER INTERNATIONAL INC | 442 | 301 | \$512,530 | \$249,190 | \$761,720 | 258 | 249 | \$270,035 | \$235,655 | 118 | 41 | \$60,760 | \$3,784 | 181 | NA | \$181,735 | \$9,751 |
| APPLEBEES NORTHEAST INC | 435 | 359 | \$514,443 | \$345,564 | \$860,008 | 270 | 308 | \$305,322 | \$341,617 | 95 | 45 | \$37,876 | \$1,731 | 172 | NA | \$171,245 | \$2,217 |
| BENCHMARK ASSISTED LIVING LLC | 434 | 601 | \$553,578 | \$545,629 | \$1,099,207 | 288 | 473 | \$322,310 | \$512,626 | 137 | 109 | \$67,983 | \$6,263 | 140 | NA | \$163,286 | \$26,740 |
| COLLEY MCCOY MA CO | 432 | 445 | \$692,635 | \$574,901 | \$1,267,537 | 270 | 327 | \$373,372 | \$522,787 | 127 | 88 | \$71,232 | \$17,322 | 169 | 30 | \$248,031 | \$34,793 |
| FIRST STUDENT TRANSPORTATION L | 430 | 917 | \$507,225 | \$178,783 | \$1,226,008 | 309 | 697 | \$302,970 | \$635,189 | 118 | 167 | \$26,361 | \$20,181 | 169 | 53 | \$177,893 | \$63,413 |
| GREATER BOSTON YOUNG MENS | 429 | 357 | \$726,663 | \$494,585 | \$1,221,249 | 228 | 292 | \$349,555 | \$475,147 | 96 | 50 | \$58,765 | \$2,630 | 204 | NA | \$318,343 | \$16,808 |
| JERSEY TEMPORARIES INC | 413 | 376 | \$418,216 | \$276,706 | \$694,921 | 235 | 320 | \$183,560 | \$249,077 | 66 | 33 | \$32,304 | \$1,394 | 205 | NA | \$202,352 | \$26,235 |
| ABERCROMBIE & FITCH STORES INC | 412 | 91 | \$359,416 | \$49,844 | \$409,260 | 193 | 66 | \$136,765 | \$46,951 | 107 | NA | \$36,856 | \$885 | 218 | NA | \$185,795 | \$2,008 |
| DIRECTORY DISTRIBUTING | 410 | 455 | \$292,085 | \$178,779 | \$470,864 | 285 | 371 | \$178,658 | \$171,891 | 72 | 73 | \$21,817 | \$2,721 | 143 | NA | \$91,609 | \$4,167 |
| AJI SERVICES INC | 409 | 359 | \$469,858 | \$289,318 | \$759,177 | 257 | 302 | \$260,903 | \$283,642 | 102 | 51 | \$43,746 | \$1,552 | 144 | NA | \$165,210 | \$4,125 |
| SUN HEALTH SPECIALTY SERVICES | 405 | 577 | \$565,238 | \$739,366 | \$1,304,604 | 283 | 472 | \$304,635 | \$714,356 | 98 | 86 | \$42,210 | \$5,773 | 142 | NA | \$218,393 | \$19,238 |
| ADP TOTALSOURCE MI XXX INC | 399 | 475 | \$438,313 | \$973,898 | \$1,412,210 | 228 | 375 | \$204,259 | \$938,335 | 96 | 77 | \$32,742 | \$17,053 | 175 | NA | \$201,311 | \$18,510 |
| NORTH READING LYNNFIELD TAXI I | 391 | 612 | \$851,809 | \$1,026,048 | \$1,877,858 | 290 | 525 | \$525,341 | \$991,348 | 63 | 61 | \$46,098 | \$5,343 | 139 | NA | \$280,371 | \$29,357 |
| CHILDRENS HOSPITAL CORP THE | 390 | 545 | \$500,769 | \$550,927 | \$1,051,696 | 241 | 412 | \$233,927 | \$520,703 | 113 | 114 | \$74,772 | \$12,620 | 137 | NA | \$192,071 | \$17,604 |
| OS RESTAURANT SERVICES INC | 387 | 314 | \$490,976 | \$260,232 | \$751,208 | 195 | 253 | \$226,549 | \$232,310 | 112 | 50 | \$52,763 | \$10,347 | 184 | NA | \$211,665 | \$17,575 |

Appendix 5
Division of Health Care Finance and Policy
Employers with 50 or More Employees Using Subsidized Care
DOR Wage Reporting Data
SFY 2009
See notes at end.

| Employer (1) | All Programs | | | | | MassHealth (3) | | | | Health Safety Net (4) | | | | Commonwealth Care (5) | | | |
|--------------------------------|---------------------|------------------|----------------------|-----------------------|---|----------------|------------|----------------|------------------|-----------------------|------------|----------------|------------------|-----------------------|------------|----------------|------------------|
| | Total Employees (2) | Total Dependents | Total Employee Costs | Total Dependent Costs | Total Cost For Employees and Dependents | Employees | Dependents | Employee Costs | Dependents Costs | Employees | Dependents | Employee Costs | Dependents Costs | Employees | Dependents | Employee Costs | Dependents Costs |
| INTERCITY HMKRS SERVICE INC | 383 | 485 | \$662,632 | \$502,017 | \$1,164,649 | 233 | 368 | \$285,057 | \$438,773 | 113 | 97 | \$66,355 | \$33,975 | 168 | NA | \$311,219 | \$29,269 |
| EDGEROCK STAFFING INC | 382 | 272 | \$305,763 | \$127,557 | \$433,320 | 246 | 219 | \$171,708 | \$118,736 | 90 | 41 | \$36,541 | \$1,803 | 152 | NA | \$97,514 | \$7,018 |
| ANODYNE HOMEMAKER SERVICES | 381 | 491 | \$638,455 | \$427,409 | \$1,065,865 | 229 | 379 | \$348,690 | \$410,394 | 108 | 93 | \$40,783 | \$1,820 | 163 | NA | \$248,982 | \$15,195 |
| SEVEN HILLS FOUNDATION INC | 380 | 558 | \$642,146 | \$812,578 | \$1,454,724 | 264 | 453 | \$308,938 | \$784,831 | 99 | 91 | \$161,886 | \$9,420 | 125 | NA | \$171,321 | \$18,327 |
| KFC US PROPERTIES INC | 377 | 380 | \$570,236 | \$353,771 | \$924,007 | 218 | 262 | \$278,130 | \$334,711 | 130 | 99 | \$69,016 | \$3,516 | 173 | NA | \$223,090 | \$15,545 |
| TACO BELL OF AMERICA INC | 376 | 293 | \$569,371 | \$388,102 | \$957,474 | 245 | 250 | \$337,172 | \$374,382 | 75 | 37 | \$48,373 | \$2,638 | 146 | NA | \$183,826 | \$11,082 |
| MASS BAY TRANSPORTATION | 373 | 566 | \$506,106 | \$577,719 | \$1,083,826 | 258 | 444 | \$320,162 | \$550,193 | 97 | 108 | \$63,564 | \$10,335 | 106 | NA | \$122,381 | \$17,191 |
| CITIZENS BANK NA | 372 | 605 | \$561,761 | \$775,617 | \$1,337,377 | 255 | 474 | \$325,381 | \$738,890 | 105 | 114 | \$64,167 | \$10,225 | 123 | NA | \$172,213 | \$26,501 |
| GAP INC THE | 371 | 261 | \$471,689 | \$233,473 | \$705,162 | 215 | 228 | \$233,077 | \$223,960 | 74 | NA | \$22,953 | \$3,049 | 156 | NA | \$215,660 | \$6,464 |
| 888 CONSULTING GROUP INC | 370 | 453 | \$360,520 | \$446,990 | \$807,510 | 214 | 357 | \$177,840 | \$425,360 | 77 | 71 | \$27,480 | \$1,474 | 173 | NA | \$155,199 | \$20,156 |
| FOREVER 21 RETAIL INC | 368 | 212 | \$321,271 | \$123,026 | \$444,297 | 249 | 186 | \$158,556 | \$120,405 | 70 | NA | \$23,480 | \$865 | 139 | NA | \$139,235 | \$1,756 |
| RIVERSIDE PARK ENTERPRISES INC | 368 | 200 | \$314,137 | \$130,664 | \$444,801 | 238 | 181 | \$158,331 | \$127,551 | 67 | NA | \$23,127 | \$1 | 150 | NA | \$132,679 | \$3,112 |
| VICTORY DISTRIBUTORS INC | 368 | 276 | \$758,687 | \$266,308 | \$1,024,994 | 210 | 222 | \$405,654 | \$243,489 | 78 | 42 | \$63,499 | \$4,904 | 155 | NA | \$289,534 | \$17,914 |
| STAFFING CONCEPTS NATIONAL INC | 367 | 279 | \$449,971 | \$233,925 | \$683,896 | 225 | 234 | \$266,080 | \$220,289 | 84 | 30 | \$65,737 | \$1,663 | 147 | NA | \$118,154 | \$11,973 |
| BOSTON BREAD LLC | 364 | 310 | \$506,381 | \$297,373 | \$803,753 | 215 | 217 | \$249,506 | \$277,626 | 119 | 74 | \$68,475 | \$5,258 | 164 | NA | \$188,399 | \$14,489 |
| SOVEREIGN BANK | 363 | 470 | \$499,896 | \$588,908 | \$1,088,805 | 237 | 362 | \$301,449 | \$561,130 | 88 | 91 | \$46,701 | \$5,760 | 129 | NA | \$151,747 | \$22,018 |
| BOSTON MEDICAL CENTER CORP | 362 | 620 | \$335,136 | \$699,127 | \$1,004,263 | 245 | 459 | \$225,273 | \$617,522 | 108 | 147 | \$33,548 | \$42,437 | 97 | NA | \$76,316 | \$9,168 |
| RELIABLE TEMPS INC | 361 | 266 | \$305,397 | \$195,750 | \$501,147 | 218 | 233 | \$157,804 | \$174,621 | 66 | NA | \$15,711 | \$1,643 | 160 | NA | \$131,882 | \$19,486 |
| U S SECURITY ASSOCIATES INC | 356 | 230 | \$602,953 | \$237,424 | \$840,378 | 151 | 166 | \$207,455 | \$198,980 | 124 | 47 | \$172,644 | \$6,495 | 186 | NA | \$223,034 | \$31,950 |
| MAY INSTITUTE INC | 352 | 471 | \$581,478 | \$518,548 | \$1,100,026 | 234 | 361 | \$393,810 | \$498,000 | 103 | 102 | \$68,822 | \$14,365 | 112 | NA | \$118,846 | \$6,093 |
| AUTOZONERS INC | 345 | 240 | \$593,999 | \$229,847 | \$823,846 | 173 | 176 | \$257,910 | \$210,975 | 102 | 52 | \$93,982 | \$2,243 | 160 | NA | \$242,107 | \$16,629 |
| ANDOVER SERVICES INC | 344 | 292 | \$278,806 | \$150,648 | \$429,453 | 203 | 224 | \$125,210 | \$137,427 | 100 | 57 | \$25,396 | \$1,911 | 153 | NA | \$128,199 | \$11,310 |
| INTERNATIONAL HEALTH SERVICES | 344 | 779 | \$467,052 | \$739,816 | \$1,206,868 | 238 | 667 | \$247,699 | \$671,166 | 43 | 59 | \$21,910 | \$4,076 | 56 | 53 | \$197,443 | \$64,573 |
| REGIS CORPORATIONS | 344 | 325 | \$664,174 | \$475,411 | \$1,139,586 | 234 | 289 | \$383,167 | \$466,071 | 58 | NA | \$18,841 | \$1,392 | 141 | NA | \$262,166 | \$7,949 |
| CITY OF BROCKTON | 343 | 475 | \$536,187 | \$496,426 | \$1,032,613 | 225 | 397 | \$292,085 | \$467,286 | 63 | 58 | \$43,852 | \$7,079 | 144 | NA | \$200,249 | \$22,062 |
| ROYAL INSTITUTIONAL SERVICES I | 340 | 598 | \$618,997 | \$702,334 | \$1,321,331 | 206 | 367 | \$210,053 | \$659,653 | 194 | 214 | \$194,178 | \$14,006 | 134 | NA | \$214,767 | \$28,675 |
| JANCO INC | 339 | 201 | \$497,424 | \$211,077 | \$708,501 | 224 | 173 | \$290,808 | \$198,894 | 73 | NA | \$50,096 | \$985 | 124 | NA | \$156,520 | \$11,198 |
| MULTICULTURAL RESOURCES INC | 339 | 602 | \$536,860 | \$685,510 | \$1,222,370 | 234 | 453 | \$273,095 | \$615,374 | 86 | 106 | \$37,922 | \$14,458 | 150 | 43 | \$225,842 | \$55,678 |
| BAY COVE HUMAN SERVICES INC | 336 | 420 | \$513,643 | \$387,841 | \$901,484 | 232 | 303 | \$355,716 | \$350,209 | 102 | 97 | \$56,249 | \$19,634 | 101 | NA | \$101,678 | \$17,998 |
| CITY OF CAMBRIDGE | 336 | 245 | \$594,943 | \$244,125 | \$839,069 | 174 | 184 | \$311,483 | \$229,915 | 72 | 48 | \$47,881 | \$2,132 | 167 | NA | \$235,579 | \$12,079 |
| FEDEX GROUND | 335 | 189 | \$446,008 | \$189,434 | \$635,443 | 164 | 160 | \$200,110 | \$180,642 | 61 | NA | \$23,551 | \$925 | 177 | NA | \$222,347 | \$7,868 |
| ATLANTICARE MED. CTR. | 331 | 500 | \$423,093 | \$603,643 | \$1,026,736 | 234 | 400 | \$287,917 | \$563,537 | 72 | 85 | \$22,425 | \$24,425 | 100 | NA | \$112,750 | \$15,681 |
| SI SERVICES INC | 331 | 412 | \$497,983 | \$452,048 | \$950,031 | 197 | 312 | \$253,801 | \$424,313 | 88 | 80 | \$22,970 | \$6,180 | 155 | NA | \$221,212 | \$21,555 |
| 99 WEST INC | 327 | 260 | \$370,286 | \$175,961 | \$546,247 | 155 | 192 | \$129,101 | \$149,524 | 83 | 51 | \$35,226 | \$4,527 | 162 | NA | \$205,959 | \$21,910 |
| INTEGRAL RESOURCES INC | 327 | 67 | \$625,408 | \$34,577 | \$659,985 | 219 | 52 | \$443,703 | \$31,444 | 75 | NA | \$62,840 | \$9 | 111 | NA | \$118,864 | \$3,124 |
| BURLINGTON COAT FACTORY OF MAS | 326 | 312 | \$561,566 | \$352,860 | \$914,426 | 200 | 237 | \$309,701 | \$341,298 | 83 | 68 | \$72,134 | \$3,125 | 134 | NA | \$179,731 | \$8,437 |
| GENESIS CONSOLIDATED SVCS INC | 324 | 437 | \$368,882 | \$387,963 | \$756,845 | 190 | 316 | \$142,889 | \$335,744 | 95 | 102 | \$37,751 | \$22,656 | 132 | NA | \$188,242 | \$29,563 |
| FIRST NOTICE SYSTEMS INC | 323 | 296 | \$391,463 | \$329,532 | \$720,995 | 227 | 267 | \$251,018 | \$327,014 | 52 | NA | \$22,502 | \$1,409 | 105 | NA | \$117,943 | \$1,108 |
| NEW ENGLAND MEDICAL CENTER | 323 | 449 | \$426,372 | \$600,983 | \$1,027,355 | 200 | 345 | \$214,858 | \$564,965 | 83 | 85 | \$41,935 | \$5,965 | 120 | NA | \$169,580 | \$30,052 |
| ACTION FOR BOSTON COMMUNITY | 321 | 590 | \$580,875 | \$1,025,859 | \$1,606,734 | 235 | 454 | \$362,247 | \$1,002,763 | 103 | 123 | \$78,077 | \$6,965 | 91 | NA | \$140,551 | \$16,130 |
| AM PM CLEANING CORP | 321 | 527 | \$477,235 | \$520,862 | \$998,097 | 186 | 337 | \$202,686 | \$429,170 | 132 | 174 | \$54,304 | \$76,113 | 133 | NA | \$220,245 | \$15,579 |
| EVENT TEMPS INC | 320 | 86 | \$317,644 | \$28,675 | \$346,319 | 169 | 66 | \$154,765 | \$27,075 | 94 | NA | \$55,697 | \$344 | 149 | NA | \$107,182 | \$1,256 |
| LSG/SKY CHEFS INC | 318 | 436 | \$339,413 | \$431,157 | \$770,570 | 194 | 288 | \$165,907 | \$390,213 | 137 | 123 | \$52,943 | \$7,726 | 126 | NA | \$120,563 | \$33,218 |
| HIGH POINT TREATMENT CENTER IN | 316 | 242 | \$567,477 | \$246,822 | \$814,299 | 215 | 210 | \$360,461 | \$229,132 | 65 | NA | \$64,383 | \$1,078 | 113 | NA | \$142,633 | \$16,612 |
| GREATER LYNN MENTAL HEALTH AND | 315 | 389 | \$673,835 | \$340,886 | \$1,014,721 | 228 | 301 | \$545,370 | \$330,017 | 77 | 77 | \$28,453 | \$1,262 | 91 | NA | \$100,012 | \$9,608 |
| OLD COLONY Y M C A | 315 | 294 | \$468,599 | \$306,565 | \$775,164 | 174 | 240 | \$240,011 | \$284,991 | 65 | 39 | \$24,878 | \$7,165 | 141 | NA | \$203,710 | \$14,409 |
| CHARMING SHOPS | 314 | 275 | \$375,193 | \$302,908 | \$678,102 | 201 | 244 | \$230,055 | \$296,135 | 72 | NA | \$28,336 | \$861 | 117 | NA | \$116,802 | \$5,913 |
| TANDY CORPORATION | 313 | 191 | \$537,471 | \$233,650 | \$771,121 | 193 | 168 | \$261,242 | \$221,415 | 75 | NA | \$80,163 | \$5,603 | 136 | NA | \$196,066 | \$6,632 |
| BROCKTON AREA MULTI-SERVICES I | 310 | 480 | \$448,124 | \$514,574 | \$962,699 | 204 | 368 | \$274,688 | \$486,329 | 82 | 93 | \$28,088 | \$4,078 | 127 | NA | \$145,349 | \$24,167 |
| DEPARTMENT OF VETERANS AFFAIRS | 310 | 395 | \$433,093 | \$323,889 | \$756,982 | 207 | 316 | \$312,109 | \$307,243 | 66 | 69 | \$25,536 | \$4,811 | 87 | NA | \$95,448 | \$11,835 |
| MORGAN MEMORIAL GOODWILL | 310 | 224 | \$811,381 | \$357,694 | \$1,169,075 | 249 | 176 | \$681,249 | \$333,385 | 69 | 41 | \$40,287 | \$18,075 | 62 | NA | \$89,844 | \$6,234 |
| PRIDE CONVENIENCE INC | 308 | 244 | \$274,318 | \$202,479 | \$476,797 | 176 | 207 | \$117,046 | \$191,709 | 63 | NA | \$23,284 | \$1,375 | 138 | NA | \$133,988 | \$9,395 |
| KINNEY SYSTEMS INC | 307 | 443 | \$484,177 | \$574,001 | \$1,058,177 | 131 | 294 | \$152,931 | \$501,983 | 131 | 108 | \$66,262 | \$21,553 | 173 | 41 | \$264,983 | \$50,465 |
| CDG MANAGEMENT LLC | 306 | 137 | \$371,136 | \$115,413 | \$486,549 | 218 | 124 | \$251,943 | \$114,486 | 65 | NA | \$36,611 | \$757 | 87 | NA | \$82,583 | \$170 |
| NEWTON HOSPITALITY | 305 | 78 | \$257,885 | \$30,010 | \$287,895 | 170 | 65 | \$159,294 | \$29,187 | 71 | NA | \$33,231 | \$0 | 126 | NA | \$65,360 | \$823 |
| RGIS INVENTORY SPECIALISTS | 303 | 245 | \$446,960 | \$182,132 | \$629,092 | 169 | 209 | \$208,207 | \$166,730 | 51 | NA | \$17,411 | \$2,269 | 147 | NA | \$221,342 | \$13,133 |
| TEXAS ROADHOUSE MANAGEMENT COR | 303 | 184 | \$424,803 | \$215,816 | \$640,619 | 164 | 149 | \$180,821 | \$194,241 | 69 | NA | \$53,397 | \$9,319 | 143 | NA | \$190,585 | \$12,256 |
| BOSTON-WYMAN INC | 301 | 247 | \$465,893 | \$240,456 | \$706,349 | 198 | 202 | \$297,559 | \$211,325 | 73 | 38 | \$30,645 | \$22,757 | 118 | NA | \$137,689 | \$6,374 |
| GE PENSION TRUST | 301 | 125 | \$803,566 | \$147,061 | \$950,627 | 145 | 48 | \$565,432 | \$60,160 | 114 | 42 | \$80,685 | \$12,062 | 88 | 35 | \$157,450 | \$74,839 |
| SUNRISE ASSISTED LIVING MGMT I | 298 | 477 | \$356,306 | \$431,655 | \$787,960 | 206 | 354 | \$201,240 | \$374,773 | 103 | 101 | \$58,323 | \$28,855 | 151 | NA | \$96,742 | \$28,027 |
| VPNE PARKING SOLUTIONS, LLC | 298 | 282 | \$444,429 | \$204,672 | \$649,101 | 137 | 179 | \$140,960 | \$161,242 | 120 | 83 | \$96,993 | \$21,130 | 101 | NA | \$206,477 | \$22,300 |

Appendix 5
Division of Health Care Finance and Policy
Employers with 50 or More Employees Using Subsidized Care
DOR Wage Reporting Data
SFY 2009
See notes at end.

| Employer (1) | All Programs | | | | | MassHealth (3) | | | | Health Safety Net (4) | | | | Commonwealth Care (5) | | | |
|--------------------------------|---------------------|------------------|----------------------|-----------------------|---|----------------|------------|----------------|------------------|-----------------------|------------|----------------|------------------|-----------------------|------------|----------------|------------------|
| | Total Employees (2) | Total Dependents | Total Employee Costs | Total Dependent Costs | Total Cost For Employees and Dependents | Employees | Dependents | Employee Costs | Dependents Costs | Employees | Dependents | Employee Costs | Dependents Costs | Employees | Dependents | Employee Costs | Dependents Costs |
| CENTER FOR HUMAN DEVELOPMENT I | 297 | 344 | \$655,308 | \$349,323 | \$1,004,631 | 225 | 298 | \$532,180 | \$340,470 | 48 | 36 | \$21,029 | \$257 | 74 | NA | \$102,098 | \$8,596 |
| WALGREEN PHARMACY SERVICES EAS | 297 | 256 | \$551,540 | \$393,829 | \$945,369 | 166 | 222 | \$231,468 | \$377,584 | 53 | NA | \$36,100 | \$3,331 | 144 | NA | \$283,972 | \$12,914 |
| CHILDRENS PLACE RETAIL STORES | 296 | 374 | \$385,057 | \$347,977 | \$733,034 | 230 | 328 | \$297,446 | \$336,521 | 53 | 39 | \$18,560 | \$2,615 | 76 | NA | \$69,051 | \$8,842 |
| STAFFING NOW INC | 296 | 248 | \$296,516 | \$141,560 | \$438,076 | 168 | 205 | \$125,208 | \$127,922 | 55 | NA | \$49,326 | \$664 | 138 | NA | \$121,982 | \$12,974 |
| JUDGE ROTENBERG EDUCATIONAL | 295 | 271 | \$312,162 | \$221,506 | \$533,668 | 176 | 213 | \$155,289 | \$214,362 | 97 | 48 | \$42,268 | \$1,090 | 120 | NA | \$114,605 | \$6,053 |
| NORTHEASTERN UNIVERSITY | 291 | 156 | \$304,251 | \$108,632 | \$412,883 | 122 | 109 | \$97,022 | \$89,931 | 76 | 39 | \$32,215 | \$5,277 | 142 | NA | \$175,014 | \$13,423 |
| LEOPOLDSTADT INC | 290 | 505 | \$263,293 | \$317,013 | \$580,306 | 203 | 403 | \$158,368 | \$303,058 | 79 | 91 | \$23,674 | \$1,873 | 103 | NA | \$81,251 | \$12,082 |
| CITY OF NEW BEDFORD | 288 | 327 | \$426,583 | \$338,877 | \$765,460 | 188 | 262 | \$242,797 | \$312,478 | 56 | 48 | \$35,494 | \$2,913 | 104 | NA | \$148,293 | \$23,486 |
| TOWN SPORTS INTERNATIONAL LLC | 288 | 144 | \$414,078 | \$165,004 | \$579,083 | 113 | 119 | \$160,796 | \$160,789 | 76 | NA | \$29,198 | \$1,327 | 150 | NA | \$224,085 | \$2,888 |
| PEOPLES HERITAGE SAVINGS BANK | 287 | 358 | \$350,472 | \$424,084 | \$774,556 | 194 | 308 | \$224,751 | \$405,163 | 51 | 40 | \$13,622 | \$7,266 | 105 | NA | \$112,098 | \$11,656 |
| TRUSTEES OF TUFTS UNIVERSITY | 286 | 283 | \$340,025 | \$275,762 | \$615,787 | 146 | 207 | \$126,766 | \$247,561 | 64 | 55 | \$27,788 | \$7,154 | 146 | NA | \$185,471 | \$21,047 |
| BAYADA NURSES INC | 285 | 371 | \$399,429 | \$284,346 | \$683,775 | 195 | 303 | \$220,687 | \$262,382 | 54 | 52 | \$25,655 | \$4,199 | 122 | NA | \$153,088 | \$17,766 |
| CITY OF LOWELL | 284 | 303 | \$445,288 | \$477,233 | \$922,521 | 195 | 267 | \$291,575 | \$457,084 | 31 | NA | \$11,719 | \$793 | 96 | NA | \$141,994 | \$19,356 |
| CAPE COD ENTERPRISES LLC | 277 | 301 | \$313,200 | \$209,151 | \$522,351 | 190 | 232 | \$197,070 | \$203,585 | 75 | 59 | \$21,010 | \$2,191 | 103 | NA | \$95,120 | \$3,375 |
| PETCO ANIMAL SUPPLIES INC | 277 | 212 | \$471,744 | \$206,866 | \$678,610 | 165 | 161 | \$241,607 | \$190,609 | 68 | 42 | \$55,095 | \$2,544 | 123 | NA | \$175,042 | \$13,713 |
| NBC DISTRIBUTORS INC # 896 | 276 | 408 | \$270,626 | \$323,937 | \$594,563 | 171 | 273 | \$132,761 | \$249,415 | 84 | 93 | \$22,822 | \$23,979 | 122 | 42 | \$115,043 | \$50,542 |
| OCB RESTAURANT CO | 276 | 226 | \$420,455 | \$184,876 | \$605,331 | 163 | 169 | \$188,256 | \$162,132 | 82 | 49 | \$59,702 | \$15,280 | 110 | NA | \$172,496 | \$7,464 |
| LAZ PARKING LIMITED LLC | 275 | 385 | \$348,375 | \$350,735 | \$699,110 | 131 | 243 | \$101,509 | \$294,882 | 113 | 107 | \$58,703 | \$6,822 | 151 | 35 | \$188,163 | \$49,032 |
| APCOA INC | 274 | 408 | \$423,031 | \$459,609 | \$882,640 | 120 | 258 | \$155,585 | \$409,383 | 113 | 118 | \$58,142 | \$16,211 | 160 | 32 | \$209,304 | \$34,015 |
| WORK INC | 274 | 140 | \$776,738 | \$161,543 | \$938,280 | 208 | 103 | \$572,790 | \$129,443 | 35 | NA | \$78,523 | \$15,471 | 62 | NA | \$125,425 | \$16,629 |
| G2 SECURE STAFF INC | 273 | 303 | \$523,867 | \$376,380 | \$900,247 | 124 | 197 | \$172,505 | \$308,604 | 112 | 69 | \$103,783 | \$15,981 | 157 | 37 | \$247,579 | \$51,795 |
| PAYLESS SHOESOURCE | 268 | 317 | \$332,871 | \$331,944 | \$664,814 | 190 | 245 | \$203,049 | \$318,413 | 65 | 63 | \$25,687 | \$2,976 | 85 | NA | \$104,134 | \$10,555 |
| FOODMASTER SUPER MARKETS INC | 267 | 164 | \$555,824 | \$247,197 | \$803,022 | 144 | 122 | \$280,269 | \$221,659 | 54 | NA | \$27,165 | \$7,280 | 129 | NA | \$248,390 | \$18,258 |
| MEDIAONE OF MASACHUSETTS INC | 266 | 375 | \$294,575 | \$376,723 | \$671,298 | 179 | 314 | \$178,756 | \$347,619 | 48 | 49 | \$13,614 | \$11,558 | 77 | NA | \$102,205 | \$17,547 |
| NATIONAL SOFTWARE ASSOCIATES I | 266 | 335 | \$318,823 | \$273,752 | \$592,575 | 181 | 275 | \$158,891 | \$250,159 | 49 | 43 | \$72,577 | \$8,638 | 105 | NA | \$87,355 | \$14,955 |
| G H V OF MASS INC | 265 | 424 | \$401,453 | \$668,776 | \$1,070,229 | 226 | 386 | \$318,596 | \$659,567 | 36 | 33 | \$9,037 | \$4,436 | 60 | NA | \$73,820 | \$4,773 |
| CIRCUIT CITY STORES INC | 264 | 131 | \$298,413 | \$138,844 | \$437,258 | 136 | 117 | \$137,306 | \$136,097 | 56 | NA | \$31,179 | \$892 | 133 | NA | \$129,928 | \$1,855 |
| HOME STAFF, LLC | 264 | 374 | \$371,627 | \$391,404 | \$763,031 | 176 | 314 | \$198,523 | \$374,599 | 53 | 50 | \$11,866 | \$1,833 | 105 | NA | \$161,239 | \$14,972 |
| JUSTICE RESOURCE INSTITUTE | 264 | 271 | \$371,442 | \$225,129 | \$596,571 | 147 | 197 | \$229,220 | \$205,301 | 83 | 61 | \$31,524 | \$2,748 | 116 | NA | \$110,699 | \$17,080 |
| HELPING HANDS CO INC | 262 | 354 | \$467,256 | \$358,085 | \$825,342 | 136 | 230 | \$100,267 | \$281,933 | 89 | 74 | \$94,831 | \$4,974 | 145 | 50 | \$272,158 | \$71,178 |
| NEW ENGLAND CONFECTIONERY COMP | 261 | 466 | \$498,531 | \$530,432 | \$1,028,963 | 131 | 307 | \$154,488 | \$462,747 | 118 | 126 | \$136,178 | \$21,160 | 140 | 33 | \$207,864 | \$46,524 |
| BRIGHT HORIZONS CHILDRENS | 260 | 303 | \$468,729 | \$500,737 | \$969,466 | 167 | 233 | \$297,318 | \$481,860 | 72 | 63 | \$42,119 | \$12,041 | 104 | NA | \$129,292 | \$6,836 |
| ALL CARE RESOIRCES INC | 259 | 382 | \$565,742 | \$465,966 | \$1,031,708 | 181 | 309 | \$324,196 | \$442,603 | 57 | 60 | \$18,023 | \$2,689 | 112 | NA | \$223,523 | \$20,674 |
| EAGLE NEW BEDFORD INC | 259 | 385 | \$599,354 | \$547,741 | \$1,147,094 | 156 | 244 | \$257,684 | \$489,147 | 124 | 118 | \$114,369 | \$17,852 | 114 | NA | \$227,301 | \$40,742 |
| OPERATION ABLE OF GREATER BOST | 259 | 80 | \$562,042 | \$100,076 | \$662,118 | 147 | 44 | \$235,452 | \$61,189 | 49 | NA | \$58,304 | \$1,035 | 128 | NA | \$268,285 | \$37,852 |
| RYDER STUDENT TRANSPORTATION | 259 | 528 | \$306,169 | \$518,540 | \$824,708 | 199 | 430 | \$187,117 | \$497,396 | 49 | 78 | \$17,662 | \$1,656 | 104 | NA | \$101,390 | \$19,487 |
| NORTHEAST SECURITY INC | 258 | 243 | \$450,812 | \$283,194 | \$734,005 | 125 | 173 | \$170,832 | \$252,544 | 90 | 51 | \$71,576 | \$3,610 | 142 | NA | \$208,403 | \$27,039 |
| AGE INSTITUTE OF MASSACHUSETTS | 257 | 416 | \$385,225 | \$537,443 | \$922,668 | 207 | 374 | \$269,391 | \$525,312 | 48 | 36 | \$40,185 | \$1,762 | 57 | NA | \$75,649 | \$10,368 |
| HARVARD VANGUARD MEDICAL | 257 | 421 | \$293,824 | \$497,226 | \$791,050 | 195 | 356 | \$171,482 | \$481,169 | 47 | 56 | \$45,488 | \$3,516 | 63 | NA | \$76,854 | \$12,541 |
| FB - OPERATIONS | 256 | 245 | \$327,354 | \$297,296 | \$624,650 | 156 | 183 | \$151,379 | \$274,914 | 72 | 48 | \$33,941 | \$6,868 | 102 | NA | \$142,033 | \$15,514 |
| CITY OF LYNN | 254 | 263 | \$378,150 | \$257,132 | \$635,282 | 168 | 216 | \$234,701 | \$240,971 | 44 | 36 | \$15,183 | \$1,915 | 88 | NA | \$128,266 | \$14,246 |
| EMERITUS CORP | 253 | 343 | \$327,223 | \$349,588 | \$676,811 | 172 | 258 | \$206,618 | \$332,475 | 66 | 73 | \$19,310 | \$5,357 | 85 | NA | \$101,296 | \$11,757 |
| PREFERRED PERSONNEL, INC. | 253 | 211 | \$176,530 | \$155,203 | \$331,732 | 148 | 153 | \$81,922 | \$141,702 | 67 | 45 | \$21,432 | \$699 | 129 | NA | \$73,175 | \$12,801 |
| BLOCKBUSTER INC | 252 | 144 | \$347,093 | \$162,460 | \$509,554 | 124 | 120 | \$139,145 | \$153,525 | 53 | NA | \$19,893 | \$3,411 | 123 | NA | \$188,055 | \$5,524 |
| RANDSTAD INHOUSE SERVICES LP | 252 | 245 | \$212,442 | \$136,706 | \$349,148 | 141 | 208 | \$99,323 | \$129,208 | 48 | NA | \$14,692 | \$1,837 | 126 | NA | \$98,427 | \$5,661 |
| BUGABOO CREEK HOLDINGS INC | 251 | 241 | \$362,324 | \$194,883 | \$557,207 | 141 | 191 | \$188,809 | \$180,935 | 61 | 38 | \$26,574 | \$1,397 | 110 | NA | \$146,941 | \$12,551 |
| CHEESECAKE CORPORATION OF | 250 | 233 | \$348,346 | \$402,209 | \$750,555 | 134 | 158 | \$154,678 | \$385,205 | 82 | 62 | \$59,954 | \$2,799 | 122 | NA | \$133,714 | \$14,205 |
| F L ROBERTS & CO INC | 250 | 143 | \$369,924 | \$139,409 | \$509,334 | 144 | 125 | \$159,453 | \$135,421 | 48 | NA | \$25,026 | \$153 | 118 | NA | \$185,445 | \$3,836 |
| SERVICE UNITED STATES CORP | 250 | 460 | \$386,010 | \$481,489 | \$867,499 | 152 | 280 | \$125,307 | \$409,990 | 113 | 153 | \$64,027 | \$38,743 | 124 | NA | \$196,676 | \$32,756 |
| STATE STREET BANK & TRUST CO | 250 | 256 | \$215,893 | \$246,125 | \$462,018 | 133 | 194 | \$63,642 | \$219,134 | 54 | 49 | \$43,408 | \$9,050 | 106 | NA | \$108,843 | \$17,941 |
| KIESSLING TRANSIT INC | 249 | 311 | \$480,206 | \$376,061 | \$856,267 | 152 | 243 | \$291,447 | \$347,907 | 66 | 54 | \$45,461 | \$7,225 | 102 | NA | \$143,298 | \$20,929 |
| KNF & T INC | 249 | 210 | \$253,226 | \$166,916 | \$420,143 | 131 | 176 | \$106,713 | \$160,282 | 65 | NA | \$33,749 | \$2,439 | 109 | NA | \$112,764 | \$4,195 |
| LT OPCO LLC | 249 | 189 | \$405,943 | \$222,423 | \$628,366 | 130 | 142 | \$182,156 | \$182,593 | 60 | NA | \$60,476 | \$8,381 | 126 | NA | \$163,311 | \$31,449 |
| NATIONAL AMUSEMENTS INC | 249 | 116 | \$414,742 | \$338,953 | \$753,696 | 120 | 106 | \$179,848 | \$332,392 | 43 | NA | \$23,326 | \$295 | 130 | NA | \$211,568 | \$6,267 |
| NORDSTROM, INC. | 247 | 169 | \$273,241 | \$148,499 | \$421,740 | 124 | 135 | \$126,454 | \$141,737 | 56 | NA | \$19,578 | \$603 | 123 | NA | \$127,209 | \$6,159 |
| ARBRO CORP | 246 | 402 | \$227,749 | \$276,293 | \$504,042 | 176 | 315 | \$139,574 | \$258,298 | 61 | 77 | \$11,822 | \$3,269 | 76 | NA | \$76,353 | \$14,727 |
| TOTAL CLERICAL SERVICES INC | 246 | 178 | \$216,621 | \$118,380 | \$335,001 | 141 | 154 | \$98,586 | \$110,919 | 56 | NA | \$34,154 | \$681 | 103 | NA | \$83,881 | \$6,780 |
| CITY OF WORCESTER | 245 | 356 | \$178,621 | \$194,334 | \$372,955 | 174 | 319 | \$109,921 | \$189,598 | NA | NA | \$11,274 | \$469 | 81 | NA | \$57,427 | \$4,267 |
| NORTH SHORE ASSN FOR RETARDED | 243 | 191 | \$631,002 | \$128,773 | \$759,775 | 178 | 154 | \$544,589 | \$122,034 | 43 | NA | \$17,198 | \$790 | 69 | NA | \$69,215 | \$5,948 |
| TVI INC | 243 | 247 | \$387,141 | \$318,947 | \$706,088 | 155 | 206 | \$221,079 | \$303,106 | 45 | NA | \$43,933 | \$366 | 103 | NA | \$122,129 | \$15,476 |
| CITY OF FALL RIVER | 242 | 228 | \$274,685 | \$243,356 | \$518,042 | 147 | 193 | \$151,118 | \$218,187 | 35 | NA | \$12,178 | \$5,361 | 103 | NA | \$111,390 | \$19,808 |

Appendix 5

Division of Health Care Finance and Policy
Employers with 50 or More Employees Using Subsidized Care
DOR Wage Reporting Data
SFY 2009
See notes at end.

| Employer (1) | All Programs | | | | | MassHealth (3) | | | | Health Safety Net (4) | | | | Commonwealth Care (5) | | | |
|--------------------------------|---------------------|------------------|----------------------|-----------------------|---|----------------|------------|----------------|------------------|-----------------------|------------|----------------|------------------|-----------------------|------------|----------------|------------------|
| | Total Employees (2) | Total Dependents | Total Employee Costs | Total Dependent Costs | Total Cost For Employees and Dependents | Employees | Dependents | Employee Costs | Dependents Costs | Employees | Dependents | Employee Costs | Dependents Costs | Employees | Dependents | Employee Costs | Dependents Costs |
| RESOURCE MANAGEMENT INC | 242 | 294 | \$319,721 | \$339,142 | \$658,863 | 149 | 221 | \$151,009 | \$291,561 | 55 | 55 | \$17,473 | \$18,155 | 111 | NA | \$151,239 | \$29,427 |
| TRUSTEES OF BOSTON COLLEGE | 242 | 214 | \$346,945 | \$247,956 | \$594,901 | 116 | 154 | \$147,901 | \$222,934 | 68 | 44 | \$21,362 | \$13,767 | 117 | NA | \$177,682 | \$11,255 |
| MAX TAYLOR | 240 | 82 | \$272,313 | \$23,437 | \$295,751 | 147 | 57 | \$167,873 | \$20,041 | 74 | NA | \$37,243 | \$215 | 91 | NA | \$67,197 | \$3,182 |
| PINE ST INN INC | 240 | 97 | \$461,560 | \$120,007 | \$581,566 | 166 | 77 | \$346,717 | \$117,171 | 73 | NA | \$35,244 | \$1,073 | 64 | NA | \$79,599 | \$1,762 |
| PYRAMID ADVISORS LLC | 240 | 388 | \$323,706 | \$355,598 | \$679,304 | 143 | 260 | \$121,841 | \$323,936 | 97 | 112 | \$60,318 | \$21,976 | 103 | NA | \$141,547 | \$9,687 |
| SPHERION STAFFING LLC | 238 | 135 | \$212,767 | \$70,632 | \$283,399 | 112 | 105 | \$68,627 | \$65,301 | 49 | NA | \$49,143 | \$335 | 122 | NA | \$94,998 | \$4,996 |
| ANODYNE MEDICAL SERV'S COPR | 235 | 289 | \$137,189 | \$121,381 | \$258,569 | 141 | 224 | \$62,623 | \$116,041 | 75 | 55 | \$11,430 | \$977 | 109 | NA | \$63,135 | \$4,362 |
| ENTERPRISE ASSOCIATES, LLC | 234 | 240 | \$291,637 | \$337,306 | \$628,942 | 146 | 190 | \$187,721 | \$327,454 | 64 | 44 | \$37,643 | \$6,030 | 75 | NA | \$66,272 | \$3,822 |
| SHOP N SAVE MASS INC | 234 | 169 | \$408,347 | \$269,027 | \$677,373 | 130 | 138 | \$188,086 | \$240,835 | 37 | NA | \$35,069 | \$2,252 | 105 | NA | \$185,192 | \$25,939 |
| MICHAELS STORES INC | 233 | 148 | \$401,140 | \$178,946 | \$580,087 | 126 | 125 | \$221,870 | \$171,295 | 47 | NA | \$25,837 | \$258 | 104 | NA | \$153,434 | \$7,393 |
| NOT YOUR AVERAGE JOES INC | 233 | 151 | \$319,941 | \$139,647 | \$459,588 | 113 | 127 | \$140,618 | \$136,379 | 56 | NA | \$36,142 | \$1,062 | 115 | NA | \$143,181 | \$2,206 |
| HEBREW REHABILITATION CENTER | 231 | 379 | \$349,219 | \$490,776 | \$839,995 | 144 | 289 | \$184,250 | \$446,577 | 85 | 75 | \$55,468 | \$24,970 | 89 | NA | \$109,500 | \$19,229 |
| RUBY TUESDAY INC | 231 | 146 | \$306,310 | \$120,012 | \$426,322 | 135 | 123 | \$164,541 | \$115,558 | 52 | NA | \$14,292 | \$1,137 | 103 | NA | \$127,477 | \$3,317 |
| WASHINGTON INVENTORY SERVICE | 231 | 113 | \$259,045 | \$42,187 | \$301,233 | 165 | 93 | \$169,203 | \$40,228 | 43 | NA | \$16,319 | \$42 | 69 | NA | \$73,523 | \$1,917 |
| BOSTON PUBLIC HEALTH COMMISSIO | 230 | 153 | \$497,404 | \$228,804 | \$726,208 | 184 | 117 | \$419,279 | \$183,389 | 58 | 33 | \$33,257 | \$39,366 | 44 | NA | \$44,868 | \$6,048 |
| MCGARR SERVICE CORP | 229 | 379 | \$361,936 | \$397,956 | \$759,892 | 114 | 239 | \$136,046 | \$360,433 | 108 | 120 | \$56,074 | \$14,011 | 116 | NA | \$169,816 | \$23,513 |
| POTPOURRI COLLECTION ACQUISITI | 229 | 280 | \$324,129 | \$312,259 | \$636,388 | 166 | 242 | \$230,951 | \$296,096 | 47 | NA | \$23,024 | \$735 | 70 | NA | \$70,154 | \$15,428 |
| SALEM YOUNG MENS CHRISTIAN | 227 | 240 | \$316,022 | \$488,075 | \$804,097 | 135 | 201 | \$169,937 | \$477,047 | 33 | NA | \$8,324 | \$755 | 102 | NA | \$137,761 | \$10,273 |
| EXPRESS, LLC | 223 | 72 | \$259,543 | \$53,007 | \$312,550 | 103 | 62 | \$107,020 | \$52,572 | 49 | NA | \$13,930 | \$426 | 117 | NA | \$138,593 | \$9 |
| BERKSHIRE MEDICAL CENTER INC | 222 | 318 | \$286,176 | \$381,176 | \$667,352 | 148 | 254 | \$191,410 | \$371,807 | 57 | 57 | \$18,621 | \$1,219 | 67 | NA | \$76,145 | \$8,149 |
| ELIOT COMMUNITY HUMAN SERVICES | 222 | 241 | \$312,246 | \$303,190 | \$615,436 | 141 | 183 | \$164,894 | \$282,780 | 77 | 51 | \$74,770 | \$10,555 | 65 | NA | \$72,582 | \$9,855 |
| ORIGINAL HONEY BAKED HAM CO | 222 | 117 | \$205,859 | \$72,218 | \$278,076 | 151 | 107 | \$122,306 | \$68,965 | 38 | NA | \$14,638 | \$427 | 80 | NA | \$68,915 | \$2,826 |
| PROTOCOL SERVICES ACQUISITION | 222 | 144 | \$422,323 | \$184,093 | \$606,415 | 158 | 131 | \$300,820 | \$179,514 | 52 | NA | \$30,290 | \$1,080 | 65 | NA | \$91,212 | \$3,499 |
| MICRO TECH CONSULTANTS INC | 221 | 246 | \$267,643 | \$140,591 | \$408,234 | 134 | 184 | \$133,509 | \$130,595 | 67 | 53 | \$50,999 | \$3,545 | 103 | NA | \$83,136 | \$6,451 |
| SOUTH SHORE HOSPITAL INC | 221 | 349 | \$370,350 | \$406,307 | \$776,657 | 156 | 297 | \$231,816 | \$377,316 | 37 | 37 | \$16,628 | \$1,567 | 84 | NA | \$121,905 | \$27,424 |
| FUNCO INC | 218 | 94 | \$333,707 | \$96,401 | \$430,108 | 92 | 82 | \$93,720 | \$90,300 | 54 | NA | \$85,467 | \$72 | 115 | NA | \$154,520 | \$6,029 |
| PR MANAGEMENT CORP | 217 | 192 | \$307,635 | \$243,683 | \$551,318 | 132 | 169 | \$155,503 | \$235,530 | 49 | NA | \$19,597 | \$1,459 | 86 | NA | \$132,536 | \$6,694 |
| RAINBOW USA INC | 217 | 237 | \$321,189 | \$411,686 | \$732,876 | 165 | 217 | \$236,814 | \$409,933 | 41 | NA | \$14,484 | \$970 | 60 | NA | \$69,891 | \$784 |
| BOSTON CONCESSIONS GROUP INC | 216 | 131 | \$325,305 | \$84,766 | \$410,072 | 112 | 106 | \$107,567 | \$78,852 | 62 | NA | \$112,533 | \$1,933 | 99 | NA | \$105,205 | \$3,981 |
| C A P S INC | 216 | 71 | \$111,993 | \$19,868 | \$131,861 | 87 | 59 | \$45,837 | \$16,286 | 38 | NA | \$5,331 | \$0 | 138 | NA | \$60,824 | \$3,582 |
| DIMOCK COMMUNITY FOUNDATION IN | 216 | 279 | \$497,871 | \$468,452 | \$966,323 | 146 | 218 | \$295,244 | \$450,957 | 85 | 57 | \$92,612 | \$10,972 | 69 | NA | \$110,016 | \$6,523 |
| VERTUDE LLC | 216 | 227 | \$247,992 | \$234,593 | \$482,585 | 123 | 186 | \$91,787 | \$217,125 | 50 | 32 | \$64,548 | \$1,202 | 100 | NA | \$91,657 | \$16,266 |
| MASS SPORTSERVICE INC | 214 | 135 | \$378,962 | \$180,272 | \$559,234 | 103 | 97 | \$125,475 | \$167,152 | 60 | NA | \$41,573 | \$4,062 | 121 | NA | \$211,914 | \$9,058 |
| BROWN & SULLIVAN INC | 213 | 303 | \$253,445 | \$272,439 | \$525,885 | 142 | 229 | \$150,659 | \$254,429 | 59 | 65 | \$23,889 | \$10,015 | 74 | NA | \$78,897 | \$7,995 |
| KOOSHAREM CORP AS AGENT FOR | 213 | 170 | \$175,690 | \$84,413 | \$260,104 | 120 | 136 | \$76,811 | \$78,058 | 56 | NA | \$17,252 | \$321 | 98 | NA | \$81,627 | \$6,034 |
| MERCY HOSPITAL D/B/A PROV HOSP | 212 | 306 | \$357,718 | \$372,202 | \$729,920 | 153 | 266 | \$231,959 | \$358,566 | NA | 32 | \$3,909 | \$1,741 | 73 | NA | \$121,850 | \$11,895 |
| ASSOCIATED CAREER NETWORK | 211 | 138 | \$230,661 | \$93,207 | \$323,868 | 138 | 122 | \$147,213 | \$92,454 | 48 | NA | \$14,044 | \$0 | 78 | NA | \$69,404 | \$753 |
| BEHAVIORAL HEALTH NETWORK INC | 211 | 262 | \$278,042 | \$325,016 | \$603,058 | 146 | 237 | \$138,900 | \$319,274 | 34 | NA | \$34,059 | \$1,952 | 82 | NA | \$105,083 | \$3,790 |
| TREMBLAY'S BUS CO., LLC | 211 | 226 | \$458,045 | \$333,624 | \$791,669 | 118 | 176 | \$168,731 | \$283,161 | 38 | NA | \$14,201 | \$2,799 | 123 | NA | \$275,113 | \$47,664 |
| CPI IMAGES LLC | 210 | 239 | \$236,278 | \$228,665 | \$464,943 | 153 | 212 | \$171,743 | \$226,252 | 42 | NA | \$7,203 | \$2,009 | 64 | NA | \$57,332 | \$404 |
| AE OUTFITTERS RETAIL CO | 209 | 59 | \$199,245 | \$45,084 | \$244,329 | 98 | 53 | \$84,937 | \$42,408 | 52 | NA | \$35,475 | \$0 | 105 | NA | \$78,833 | \$2,675 |
| FOLLETT COLLEGE STORES CORP | 207 | 88 | \$212,735 | \$50,910 | \$263,645 | 110 | 72 | \$87,935 | \$47,516 | 45 | NA | \$21,158 | \$467 | 105 | NA | \$103,643 | \$2,927 |
| CATHOLIC CHARITIES DIOCESE | 206 | 105 | \$369,586 | \$94,168 | \$463,754 | 133 | 76 | \$226,518 | \$69,345 | 37 | NA | \$32,201 | \$7,938 | 85 | NA | \$110,868 | \$16,885 |
| CITY OF PITTSFIELD | 206 | 234 | \$250,919 | \$184,977 | \$435,896 | 125 | 186 | \$121,449 | \$175,800 | 32 | 34 | \$5,303 | \$693 | 87 | NA | \$124,168 | \$8,484 |
| HOLLISTER ASSOCIATES INC | 206 | 102 | \$209,393 | \$71,369 | \$280,762 | 93 | 89 | \$75,216 | \$64,108 | 37 | NA | \$15,901 | \$0 | 116 | NA | \$118,276 | \$7,261 |
| ASSOCIATED HOME CARE INC | 205 | 312 | \$218,549 | \$215,037 | \$433,586 | 133 | 251 | \$123,296 | \$201,733 | 45 | 42 | \$13,359 | \$1,060 | 81 | NA | \$81,894 | \$12,244 |
| COMPLETE STAFFING SOLUTIONS IN | 205 | 167 | \$240,931 | \$108,948 | \$349,880 | 112 | 133 | \$94,916 | \$98,170 | 46 | NA | \$15,671 | \$5,271 | 104 | NA | \$130,345 | \$5,507 |
| BED BATH & BEYOND INC | 204 | 153 | \$333,240 | \$175,163 | \$508,403 | 115 | 129 | \$168,124 | \$168,172 | 49 | NA | \$27,923 | \$1,445 | 91 | NA | \$137,194 | \$5,546 |
| MICROTECH STAFFING OF THE SOUT | 204 | 231 | \$162,915 | \$101,540 | \$264,455 | 114 | 176 | \$63,582 | \$90,907 | 61 | 45 | \$19,648 | \$3,122 | 97 | NA | \$79,686 | \$7,511 |
| SERVICENT INC | 204 | 187 | \$335,764 | \$204,973 | \$540,737 | 130 | 159 | \$197,599 | \$192,763 | 34 | NA | \$17,206 | \$3,274 | 81 | NA | \$120,959 | \$8,935 |
| BOSTON MARKET CORPORATION | 203 | 177 | \$280,428 | \$172,388 | \$452,816 | 118 | 127 | \$137,577 | \$154,269 | 74 | 41 | \$49,577 | \$1,284 | 79 | NA | \$93,274 | \$16,835 |
| SUBURBAN CONTRACT CLEANING INC | 203 | 295 | \$350,767 | \$428,940 | \$779,707 | 123 | 219 | \$165,289 | \$404,813 | 72 | 61 | \$30,367 | \$5,645 | 93 | NA | \$155,111 | \$18,482 |
| ATRIA MANAGEMENT COMPANY LLC | 202 | 309 | \$297,578 | \$378,010 | \$675,588 | 138 | 235 | \$156,301 | \$359,399 | 52 | 61 | \$32,467 | \$1,793 | 76 | NA | \$108,810 | \$16,818 |
| LAIDLAW TRANSIT INC | 202 | 406 | \$236,913 | \$344,875 | \$581,787 | 140 | 310 | \$137,002 | \$323,692 | 56 | 79 | \$15,306 | \$5,307 | 78 | NA | \$84,605 | \$15,876 |
| PILGRIM PARKING INC | 201 | 181 | \$281,003 | \$172,929 | \$453,932 | 64 | 111 | \$61,430 | \$143,440 | 84 | 52 | \$66,519 | \$5,426 | 126 | NA | \$153,055 | \$24,063 |
| FACILITY SERVICES & SYSTEMS, I | 200 | 243 | \$442,663 | \$246,509 | \$689,171 | 67 | 106 | \$125,456 | \$169,726 | 99 | 87 | \$101,037 | \$17,669 | 134 | 50 | \$216,169 | \$59,114 |
| HAMILTON CONNECTIONS INC | 200 | 123 | \$141,308 | \$72,533 | \$213,840 | 122 | 105 | \$75,268 | \$69,658 | 38 | NA | \$5,189 | \$2,100 | 94 | NA | \$60,851 | \$775 |
| INDEPENDENCE HEALTHCARE CORP | 199 | 258 | \$272,280 | \$298,402 | \$570,682 | 140 | 222 | \$122,025 | \$276,436 | 39 | NA | \$9,903 | \$4,377 | 70 | NA | \$140,351 | \$17,589 |
| TOWARD INDEPENDENT LIVING AND | 199 | 280 | \$166,986 | \$187,399 | \$354,385 | 115 | 216 | \$93,293 | \$176,997 | 58 | 54 | \$12,229 | \$4,927 | 81 | NA | \$61,465 | \$5,475 |
| WARD TECHNICAL STAFFING INC | 199 | 187 | \$183,368 | \$179,666 | \$363,035 | 110 | 129 | \$78,488 | \$171,590 | 58 | 46 | \$22,326 | \$2,230 | 95 | NA | \$82,554 | \$5,847 |
| CITY OF SOMERVILLE | 197 | 192 | \$380,202 | \$274,755 | \$654,957 | 106 | 142 | \$170,095 | \$254,499 | 53 | 41 | \$41,370 | \$5,352 | 99 | NA | \$168,737 | \$14,904 |

Appendix 5
Division of Health Care Finance and Policy
Employers with 50 or More Employees Using Subsidized Care
DOR Wage Reporting Data
SFY 2009
See notes at end.

| Employer (1) | All Programs | | | | | MassHealth (3) | | | | Health Safety Net (4) | | | | Commonwealth Care (5) | | | |
|---------------------------------|---------------------|------------------|----------------------|-----------------------|---|----------------|------------|----------------|------------------|-----------------------|------------|----------------|------------------|-----------------------|------------|----------------|------------------|
| | Total Employees (2) | Total Dependents | Total Employee Costs | Total Dependent Costs | Total Cost For Employees and Dependents | Employees | Dependents | Employee Costs | Dependents Costs | Employees | Dependents | Employee Costs | Dependents Costs | Employees | Dependents | Employee Costs | Dependents Costs |
| CRACKER BARREL OLD COUNTRY STO | 197 | 156 | \$226,579 | \$146,708 | \$373,287 | 109 | 135 | \$104,628 | \$132,870 | NA | NA | \$7,799 | \$790 | 88 | NA | \$114,152 | \$13,048 |
| MARIAN MANOR FOR THE AGED AND | 195 | 298 | \$230,206 | \$214,524 | \$444,730 | 122 | 191 | \$110,939 | \$187,093 | 75 | 92 | \$25,525 | \$10,087 | 83 | NA | \$93,742 | \$17,345 |
| ASSOCIATION FOR COMMUNITY LIVI | 194 | 250 | \$274,644 | \$192,032 | \$466,675 | 138 | 213 | \$170,111 | \$183,121 | 31 | NA | \$18,000 | \$625 | 71 | NA | \$86,532 | \$8,286 |
| SALLY BEAUTY CO INC | 194 | 150 | \$400,815 | \$182,945 | \$583,761 | 121 | 134 | \$214,892 | \$175,144 | 37 | NA | \$58,576 | \$989 | 78 | NA | \$127,348 | \$6,812 |
| YANKEE CANDLE CO INC | 194 | 173 | \$221,665 | \$135,023 | \$356,688 | 104 | 135 | \$105,071 | \$126,806 | 43 | 34 | \$7,373 | \$1,758 | 88 | NA | \$109,220 | \$6,459 |
| AMERICAN TRAINING INC | 193 | 134 | \$752,333 | \$192,485 | \$944,819 | 164 | 107 | \$682,917 | \$183,328 | NA | NA | \$11,387 | \$212 | 36 | NA | \$58,029 | \$8,946 |
| CONSOLIDATED STORES INTL CORP | 193 | 195 | \$304,484 | \$217,336 | \$521,820 | 119 | 165 | \$164,760 | \$207,370 | 35 | NA | \$20,059 | \$621 | 77 | NA | \$119,665 | \$9,344 |
| NEW PATRIOTS STADIUM LLC | 193 | 196 | \$149,306 | \$74,575 | \$223,881 | 101 | 151 | \$54,797 | \$67,789 | 51 | 40 | \$15,145 | \$5,874 | 100 | NA | \$79,364 | \$912 |
| PREMIERE STAFFING SERVICES, LL | 192 | 149 | \$195,010 | \$132,869 | \$327,879 | 143 | 142 | \$135,946 | \$131,478 | NA | NA | \$11,794 | \$380 | 58 | NA | \$47,270 | \$1,011 |
| DICKS SPORTING GOODS | 190 | 75 | \$263,447 | \$107,108 | \$370,555 | 91 | 65 | \$125,426 | \$105,279 | 41 | NA | \$30,580 | \$41 | 91 | NA | \$107,441 | \$1,788 |
| FIVE STAR QUALITY CARE INC | 190 | 316 | \$345,302 | \$274,209 | \$619,510 | 138 | 247 | \$174,467 | \$259,289 | 44 | 54 | \$87,866 | \$4,494 | 76 | NA | \$82,969 | \$10,426 |
| SUMMIT DINING SERVICES INC | 190 | 185 | \$214,353 | \$172,412 | \$386,765 | 117 | 131 | \$94,252 | \$151,516 | 60 | 46 | \$35,285 | \$6,136 | 75 | NA | \$84,816 | \$14,760 |
| FUND FOR PUBLIC INTEREST | 189 | NA | \$118,358 | \$22,374 | \$140,731 | 100 | NA | \$66,066 | \$20,967 | 49 | NA | \$6,343 | \$111 | 84 | NA | \$45,949 | \$1,395 |
| NATIONAL SECURITY PROTECTIVE | 189 | 145 | \$206,128 | \$140,819 | \$346,947 | 82 | 124 | \$68,709 | \$134,115 | 53 | NA | \$37,539 | \$1,160 | 101 | NA | \$99,881 | \$5,544 |
| O'CONNELL OIL ASSOCIATES INC | 189 | 150 | \$231,345 | \$134,797 | \$366,142 | 120 | 125 | \$126,463 | \$130,923 | 55 | NA | \$36,271 | \$513 | 63 | NA | \$68,611 | \$3,361 |
| PAYROLL MANAGEMENT SERVICES IN | 188 | 310 | \$227,731 | \$277,747 | \$505,478 | 119 | 238 | \$84,494 | \$238,475 | 42 | 45 | \$27,177 | \$1,533 | 90 | NA | \$116,059 | \$37,738 |
| TEGP, INC. | 188 | 164 | \$215,194 | \$142,268 | \$357,461 | 107 | 133 | \$102,318 | \$134,910 | 50 | NA | \$29,894 | \$2,947 | 75 | NA | \$82,981 | \$4,412 |
| TRITON STAFFING GROUP LLC | 188 | 236 | \$181,194 | \$182,765 | \$363,959 | 121 | 204 | \$91,937 | \$171,771 | NA | NA | \$5,771 | \$134 | 84 | NA | \$83,486 | \$10,859 |
| ULTIMATE PARKING LLC | 188 | 77 | \$255,361 | \$57,148 | \$312,509 | 57 | 42 | \$40,763 | \$47,137 | 73 | NA | \$71,695 | \$4,337 | 111 | NA | \$142,903 | \$5,673 |
| WHITTIER EMPLOYEE RESOURCES, I | 188 | 284 | \$166,186 | \$199,668 | \$365,854 | 123 | 223 | \$75,976 | \$193,184 | 44 | 54 | \$11,435 | \$1,124 | 66 | NA | \$78,774 | \$5,361 |
| ADVANTAGE STAFFING ASSOCIATES | 187 | 118 | \$191,381 | \$70,318 | \$261,699 | 122 | 103 | \$124,807 | \$67,077 | 37 | NA | \$13,674 | \$72 | 78 | NA | \$52,900 | \$3,168 |
| ALL STAR PERSONNEL, INC | 187 | 114 | \$205,313 | \$124,173 | \$329,487 | 105 | 102 | \$106,691 | \$121,849 | 37 | NA | \$18,721 | \$894 | 78 | NA | \$79,901 | \$1,431 |
| DRAKE PETROLEUM CO INC | 187 | 170 | \$290,832 | \$198,723 | \$489,555 | 114 | 150 | \$125,043 | \$192,381 | 41 | NA | \$56,763 | \$569 | 73 | NA | \$109,026 | \$5,773 |
| SPECTACOR MANAGEMENT GROUP | 186 | 118 | \$263,369 | \$124,198 | \$387,567 | 101 | 106 | \$111,394 | \$121,165 | 34 | NA | \$12,315 | \$429 | 89 | NA | \$139,661 | \$2,605 |
| ALDO US INC | 185 | 62 | \$153,408 | \$27,670 | \$181,077 | 96 | 55 | \$64,925 | \$26,399 | 51 | NA | \$12,271 | \$766 | 85 | NA | \$76,212 | \$505 |
| BEVERLY HOSPITAL CORP | 185 | 290 | \$292,080 | \$296,535 | \$588,615 | 123 | 243 | \$164,152 | \$277,724 | 31 | 35 | \$12,637 | \$332 | 73 | NA | \$115,291 | \$18,480 |
| HONEY FARMS INC | 185 | 135 | \$347,960 | \$170,423 | \$518,383 | 112 | 118 | \$180,633 | \$161,568 | 43 | NA | \$42,546 | \$1,636 | 78 | NA | \$124,781 | \$7,219 |
| LAHEY CLINIC HOSPITAL INC | 185 | 277 | \$243,734 | \$375,276 | \$619,010 | 136 | 240 | \$149,795 | \$347,491 | 33 | 30 | \$23,860 | \$17,868 | 58 | NA | \$70,079 | \$9,917 |
| MIDTOWN HOME HEALTH | 185 | 257 | \$440,218 | \$250,780 | \$690,998 | 68 | 108 | \$55,815 | \$70,261 | 70 | 59 | \$39,932 | \$5,619 | 159 | 90 | \$344,471 | \$174,900 |
| HEALTH & EDUCATION SERVICES INC | 184 | 279 | \$329,027 | \$411,097 | \$740,124 | 131 | 225 | \$231,332 | \$398,266 | 46 | 47 | \$24,952 | \$1,482 | 48 | NA | \$72,744 | \$11,349 |
| HOUSEWORKS LLC | 184 | 253 | \$235,009 | \$221,072 | \$456,081 | 92 | 197 | \$90,303 | \$213,941 | 67 | 51 | \$61,898 | \$5,388 | 82 | NA | \$82,809 | \$1,743 |
| KAY BEE TOY HOBBY SHOPS INC | 184 | 173 | \$145,392 | \$94,192 | \$239,584 | 111 | 148 | \$87,069 | \$90,190 | 46 | NA | \$8,933 | \$2,803 | 73 | NA | \$49,390 | \$1,200 |
| NEWTON WELLESLEY HOSPITAL | 183 | 262 | \$249,835 | \$288,991 | \$538,826 | 123 | 202 | \$143,050 | \$266,376 | 57 | 48 | \$29,005 | \$5,918 | 62 | NA | \$77,780 | \$16,696 |
| MCGINNIS HEALTH CARE SVCS INC | 182 | 225 | \$319,126 | \$234,190 | \$553,316 | 124 | 194 | \$173,072 | \$224,554 | 37 | NA | \$16,443 | \$913 | 71 | NA | \$129,611 | \$8,723 |
| TECHNICAL NEEDS NORTH INC | 182 | 288 | \$144,223 | \$192,986 | \$337,208 | 120 | 234 | \$62,982 | \$177,314 | 34 | 40 | \$5,796 | \$2,870 | 84 | NA | \$75,445 | \$12,801 |
| DELTA SERVICE INC | 181 | 184 | \$371,112 | \$255,291 | \$626,402 | 124 | 139 | \$254,239 | \$242,463 | 41 | 37 | \$19,465 | \$2,720 | 66 | NA | \$97,408 | \$10,108 |
| QUALIFIED RESOURCES INTNL LLC | 181 | 134 | \$112,624 | \$59,492 | \$172,116 | 125 | 110 | \$52,490 | \$51,480 | 35 | NA | \$8,643 | \$1,559 | 65 | NA | \$51,491 | \$6,453 |
| COMMERCIAL CLEANING SERV INC | 180 | 260 | \$302,356 | \$276,642 | \$578,997 | 98 | 156 | \$126,376 | \$235,849 | 86 | 93 | \$61,896 | \$22,782 | 85 | NA | \$114,083 | \$18,011 |
| DT MANAGEMENT LLC | 180 | 311 | \$216,268 | \$286,252 | \$502,520 | 103 | 205 | \$69,851 | \$250,062 | 74 | 91 | \$58,485 | \$19,313 | 73 | NA | \$87,932 | \$16,876 |
| EASTERN BANK | 180 | 233 | \$281,861 | \$290,376 | \$572,236 | 103 | 186 | \$105,305 | \$257,010 | NA | 33 | \$26,869 | \$1,881 | 91 | NA | \$149,687 | \$31,485 |
| FPS INC | 180 | 124 | \$259,594 | \$172,875 | \$432,468 | 115 | 110 | \$145,140 | \$163,959 | 39 | NA | \$34,235 | \$948 | 65 | NA | \$80,219 | \$7,968 |
| UPHAMS CORNER HEALTH COMMITTEE | 180 | 313 | \$344,154 | \$406,687 | \$750,840 | 120 | 233 | \$193,913 | \$385,998 | 72 | 72 | \$49,535 | \$8,627 | 63 | NA | \$100,706 | \$12,061 |
| TEAMOPS LLC | 179 | 117 | \$179,812 | \$41,090 | \$220,902 | 89 | 96 | \$85,157 | \$37,840 | 33 | NA | \$4,203 | \$11 | 99 | NA | \$90,452 | \$3,238 |
| AMERICARE HEALTH SERVICES INC | 178 | 270 | \$210,715 | \$161,248 | \$371,963 | 114 | 223 | \$108,309 | \$147,294 | 54 | 38 | \$33,224 | \$3,256 | 69 | NA | \$69,182 | \$10,699 |
| ARCADIA HEALTH SERVICES INC | 178 | 252 | \$184,224 | \$171,094 | \$355,318 | 119 | 195 | \$83,822 | \$162,665 | 52 | 51 | \$25,094 | \$3,818 | 63 | NA | \$75,308 | \$4,611 |
| BERKSHIRE COUNTY ASSOC FOR | 177 | 143 | \$276,137 | \$152,954 | \$429,091 | 118 | 108 | \$187,732 | \$147,109 | 36 | 32 | \$18,154 | \$2,789 | 52 | NA | \$70,251 | \$3,056 |
| GEP CAST LLC | 176 | 69 | \$71,823 | \$15,063 | \$86,887 | 98 | 55 | \$36,080 | \$11,763 | NA | NA | \$1,881 | \$124 | 85 | NA | \$33,863 | \$3,176 |
| GREATER LAWRENCE FAMILY HEALTH | 176 | 375 | \$237,353 | \$485,782 | \$723,135 | 134 | 277 | \$186,605 | \$472,136 | 57 | 93 | \$19,805 | \$3,339 | NA | NA | \$30,942 | \$10,308 |
| TLC NURSING INC | 176 | 207 | \$141,183 | \$72,506 | \$213,689 | 112 | 169 | \$108,865 | \$70,538 | 44 | 31 | \$6,482 | \$29 | 71 | NA | \$25,836 | \$1,939 |
| YCN TRANSPORTATION INC | 176 | 184 | \$419,009 | \$220,065 | \$639,074 | 110 | 153 | \$212,315 | \$201,395 | 36 | NA | \$49,339 | \$4,735 | 77 | NA | \$157,354 | \$13,936 |
| MASSACHUSETTS INSTITUTE OF | 174 | 218 | \$208,816 | \$229,607 | \$438,423 | 100 | 165 | \$119,428 | \$189,610 | 37 | 42 | \$14,535 | \$26,615 | 67 | NA | \$74,854 | \$13,382 |
| QUALITY TEMPS INC | 173 | 137 | \$172,223 | \$65,573 | \$237,796 | 119 | 117 | \$84,710 | \$62,026 | 41 | NA | \$31,940 | \$83 | 63 | NA | \$55,572 | \$3,465 |
| VANTAGE STAFFING LLC | 173 | 219 | \$158,711 | \$151,504 | \$310,216 | 96 | 163 | \$57,421 | \$137,592 | 47 | 42 | \$12,140 | \$1,270 | 86 | NA | \$89,150 | \$12,643 |
| FREEMAN DECORATING SERVICES IN | 172 | 71 | \$138,748 | \$26,206 | \$164,954 | 93 | 56 | \$70,829 | \$22,315 | 45 | NA | \$7,686 | \$148 | 81 | NA | \$60,233 | \$3,742 |
| GOODWILL INDUSTRIES OF THE | 172 | 155 | \$332,928 | \$179,529 | \$503,457 | 140 | 142 | \$270,829 | \$174,856 | NA | NA | \$4,423 | \$545 | 37 | NA | \$48,677 | \$4,128 |
| RARE HOSPITALITY INTL INC | 172 | 183 | \$172,402 | \$148,236 | \$320,638 | 112 | 152 | \$112,768 | \$143,600 | 41 | NA | \$8,817 | \$2,412 | 66 | NA | \$50,817 | \$2,224 |
| MHC SERVICES LLC | 170 | 119 | \$179,084 | \$95,088 | \$274,172 | 118 | 105 | \$102,005 | \$91,782 | 37 | NA | \$14,191 | \$288 | 62 | NA | \$62,888 | \$3,019 |
| LAWRENCE MEMORIAL HOSPITAL OF | 169 | 242 | \$251,699 | \$201,294 | \$452,993 | 106 | 191 | \$105,945 | \$175,766 | 39 | 38 | \$39,332 | \$1,828 | 66 | NA | \$106,422 | \$23,700 |
| SECOND GENERATION DONUTS LLC | 169 | 142 | \$236,605 | \$74,404 | \$311,009 | 114 | 122 | \$160,387 | \$70,363 | 34 | NA | \$8,099 | \$1,494 | 63 | NA | \$68,120 | \$2,546 |
| TALENT TREE CRYSTAL INC | 169 | 93 | \$119,905 | \$47,047 | \$166,952 | 117 | 74 | \$69,698 | \$46,668 | 39 | NA | \$6,945 | \$351 | 68 | NA | \$43,261 | \$28 |
| BEST OF CARE INC | 168 | 220 | \$347,030 | \$192,635 | \$539,666 | 117 | 184 | \$211,521 | \$169,867 | NA | NA | \$14,274 | \$191 | 72 | NA | \$121,235 | \$22,577 |

Appendix 5
Division of Health Care Finance and Policy
Employers with 50 or More Employees Using Subsidized Care
DOR Wage Reporting Data
SFY 2009
See notes at end.

| Employer (1) | All Programs | | | | | MassHealth (3) | | | | Health Safety Net (4) | | | | Commonwealth Care (5) | | | |
|---------------------------------|---------------------|------------------|----------------------|-----------------------|---|----------------|------------|----------------|------------------|-----------------------|------------|----------------|------------------|-----------------------|------------|----------------|------------------|
| | Total Employees (2) | Total Dependents | Total Employee Costs | Total Dependent Costs | Total Cost For Employees and Dependents | Employees | Dependents | Employee Costs | Dependents Costs | Employees | Dependents | Employee Costs | Dependents Costs | Employees | Dependents | Employee Costs | Dependents Costs |
| ST ELIZABETHS MEDICAL CENTER O | 168 | 273 | \$131,948 | \$204,091 | \$336,040 | 118 | 209 | \$70,000 | \$193,311 | 47 | 55 | \$19,358 | \$3,738 | 57 | NA | \$42,590 | \$7,042 |
| VHS ACQUISITION SUBSIDIARY NUM | 168 | 271 | \$234,741 | \$332,356 | \$567,097 | 131 | 231 | \$167,593 | \$324,215 | 33 | 35 | \$9,148 | \$2,676 | 44 | NA | \$58,000 | \$5,465 |
| WILKERSON SHOE CO. | 168 | 73 | \$237,348 | \$74,737 | \$312,085 | 89 | 61 | \$120,362 | \$70,748 | 48 | NA | \$19,673 | \$697 | 75 | NA | \$97,313 | \$3,292 |
| CITIZENS FOR CITIZENS INC | 167 | 139 | \$308,804 | \$194,774 | \$503,578 | 115 | 119 | \$163,290 | \$184,117 | 32 | NA | \$11,818 | \$1,673 | 62 | NA | \$133,696 | \$8,984 |
| MASTORAN RESTAURANTS INC | 167 | 147 | \$222,700 | \$103,292 | \$325,993 | 110 | 95 | \$125,989 | \$94,651 | 52 | 48 | \$16,574 | \$4,120 | 65 | NA | \$80,137 | \$4,521 |
| LIFESTREAM INC | 166 | 253 | \$226,159 | \$374,562 | \$600,721 | 131 | 218 | \$162,013 | \$362,886 | 33 | 31 | \$10,625 | \$1,889 | 41 | NA | \$53,521 | \$9,787 |
| MD MANAGEMENT CO | 166 | 187 | \$307,060 | \$265,745 | \$572,805 | 103 | 152 | \$151,155 | \$259,327 | 56 | 31 | \$36,888 | \$1,181 | 72 | NA | \$119,017 | \$5,237 |
| SUFFOLK UNIVERSITY | 166 | 61 | \$194,758 | \$46,112 | \$240,870 | 68 | 46 | \$39,723 | \$40,687 | 42 | NA | \$14,319 | \$861 | 102 | NA | \$140,715 | \$4,564 |
| ZALE DELAWARE INC | 166 | 140 | \$192,779 | \$133,499 | \$326,278 | 111 | 118 | \$114,462 | \$129,733 | 34 | NA | \$10,086 | \$968 | 65 | NA | \$68,231 | \$2,798 |
| INSTITUTE FOR DEVELOPMENTAL | 165 | 218 | \$207,894 | \$269,951 | \$477,845 | 124 | 186 | \$113,212 | \$258,679 | 34 | NA | \$14,978 | \$1,336 | 56 | NA | \$79,704 | \$9,936 |
| R D H TEMPS INC | 165 | 243 | \$87,415 | \$76,637 | \$164,052 | 111 | 190 | \$51,573 | \$70,752 | 35 | 43 | \$4,967 | \$404 | 75 | NA | \$30,875 | \$5,481 |
| SOUTH MIDDLESEX OPPORTUNITY | 165 | 137 | \$255,815 | \$156,733 | \$412,547 | 127 | 119 | \$192,971 | \$140,135 | NA | NA | \$10,375 | \$1,954 | 41 | NA | \$52,468 | \$14,644 |
| U HAUL CO OF MASSACHUSETTS INC | 165 | 103 | \$248,625 | \$114,864 | \$363,489 | 80 | 82 | \$109,983 | \$110,312 | 44 | NA | \$16,873 | \$826 | 74 | NA | \$121,769 | \$3,726 |
| COMMAND TEMPORARY SERVICES INC | 164 | NA | \$312,949 | \$21,142 | \$334,090 | 114 | NA | \$224,436 | \$17,453 | 58 | NA | \$51,667 | \$2,184 | 33 | NA | \$36,846 | \$1,504 |
| COMMONWEALTH OF MASS BRISTOL C | 164 | 119 | \$238,605 | \$104,316 | \$342,922 | 83 | 94 | \$125,828 | \$86,672 | NA | NA | \$5,123 | \$399 | 85 | NA | \$107,654 | \$17,245 |
| PARTNERSHIP EMPLOYMENT WORCEST | 164 | 167 | \$156,045 | \$99,368 | \$255,413 | 113 | 145 | \$94,844 | \$94,647 | 45 | NA | \$10,864 | \$977 | 57 | NA | \$50,337 | \$3,744 |
| COSTCO WHOLESALE CORPORATION | 163 | 174 | \$251,531 | \$159,661 | \$411,192 | 109 | 139 | \$149,485 | \$148,233 | 37 | NA | \$41,012 | \$774 | 55 | NA | \$61,034 | \$10,654 |
| NORTH SUFFOLK MENTAL HEALTH | 163 | 244 | \$181,020 | \$244,842 | \$425,862 | 98 | 177 | \$75,530 | \$226,371 | 67 | 57 | \$58,100 | \$4,217 | 53 | NA | \$47,390 | \$14,254 |
| ADVANCE CAREER SERVICES INC | 162 | 73 | \$230,096 | \$36,697 | \$266,794 | 116 | 66 | \$154,941 | \$35,923 | 42 | NA | \$20,686 | \$416 | 46 | NA | \$54,470 | \$358 |
| EASTERN BUILDING SERVICE CORP | 162 | 217 | \$281,813 | \$311,312 | \$593,125 | 90 | 163 | \$135,456 | \$288,747 | 35 | 38 | \$17,928 | \$2,497 | 88 | NA | \$128,428 | \$20,068 |
| VALLEY OPPORTUNITY COUNCIL INC | 162 | 237 | \$291,906 | \$367,071 | \$658,977 | 127 | 214 | \$178,322 | \$363,624 | NA | NA | \$9,576 | \$748 | 57 | NA | \$104,009 | \$2,699 |
| ALL STAR STAFFING LLC | 160 | 197 | \$162,425 | \$176,363 | \$338,788 | 101 | 172 | \$93,937 | \$171,773 | 40 | NA | \$18,633 | \$0 | 54 | NA | \$49,855 | \$4,590 |
| MARSHALL'S WOBURN MERCHANTS INC | 160 | 319 | \$181,448 | \$369,062 | \$550,510 | 122 | 259 | \$117,519 | \$345,052 | 35 | 45 | \$10,780 | \$8,165 | 48 | NA | \$53,150 | \$15,845 |
| HULMES TRANSPORTATION SERV LTD | 159 | 157 | \$314,229 | \$225,804 | \$540,033 | 98 | 126 | \$163,791 | \$212,544 | NA | NA | \$26,289 | \$272 | 63 | NA | \$124,148 | \$12,987 |
| ANN TAYLOR RETAIL INC | 158 | 115 | \$171,039 | \$82,254 | \$253,293 | 83 | 104 | \$67,826 | \$78,763 | 33 | NA | \$14,271 | \$6 | 75 | NA | \$88,942 | \$3,484 |
| CORPORATE CHEFS INC | 158 | 206 | \$205,429 | \$203,346 | \$408,775 | 100 | 155 | \$108,955 | \$191,721 | 47 | 42 | \$20,844 | \$2,198 | 62 | NA | \$75,630 | \$9,427 |
| AC MANAGEMENT INC | 157 | 83 | \$156,328 | \$71,761 | \$228,089 | 111 | 77 | \$94,976 | \$68,455 | 31 | NA | \$7,069 | \$0 | 61 | NA | \$54,283 | \$3,307 |
| BANANA REPUBLIC, LLC | 157 | 86 | \$180,116 | \$90,590 | \$270,706 | 74 | 70 | \$69,939 | \$87,213 | 35 | NA | \$18,211 | \$18 | 85 | NA | \$91,965 | \$3,359 |
| E N T INC | 157 | 175 | \$227,397 | \$177,197 | \$404,593 | 94 | 123 | \$92,733 | \$158,939 | 47 | 36 | \$38,255 | \$2,332 | 72 | NA | \$96,408 | \$15,925 |
| MSS DELAWARE INC | 157 | 61 | \$182,274 | \$24,335 | \$206,609 | 81 | 47 | \$96,415 | \$24,165 | 41 | NA | \$4,935 | \$81 | 81 | NA | \$80,925 | \$89 |
| PEOPLE INC | 157 | 116 | \$446,802 | \$157,877 | \$604,679 | 114 | 99 | \$369,785 | \$155,502 | NA | NA | \$5,150 | \$627 | 48 | NA | \$71,867 | \$1,749 |
| HILLCREST EXTENDED CARE SERVIC | 156 | 201 | \$266,136 | \$199,614 | \$465,750 | 116 | 159 | \$164,043 | \$195,799 | 41 | 40 | \$53,359 | \$896 | 46 | NA | \$48,734 | \$2,920 |
| SELECT TEMPORARY SERVICES INC | 156 | 156 | \$132,500 | \$79,722 | \$212,222 | 89 | 130 | \$54,615 | \$70,466 | 32 | NA | \$13,447 | \$0 | 75 | NA | \$64,438 | \$9,256 |
| WEND MANAGEMENT INC | 156 | 153 | \$273,970 | \$176,101 | \$450,071 | 108 | 126 | \$147,419 | \$162,879 | 41 | NA | \$42,901 | \$5,520 | 50 | NA | \$83,650 | \$7,702 |
| DENTAL DREAMS LLC | 155 | 182 | \$224,510 | \$294,416 | \$518,926 | 107 | 165 | \$146,721 | \$289,284 | NA | NA | \$10,068 | \$825 | 57 | NA | \$67,721 | \$4,306 |
| DURHAM D & M LLC | 155 | 284 | \$407,967 | \$516,321 | \$924,288 | 111 | 230 | \$234,580 | \$497,594 | 40 | 44 | \$47,500 | \$3,790 | 57 | NA | \$125,887 | \$14,937 |
| SUMMIT CAREERS INC | 155 | 136 | \$132,944 | \$111,348 | \$244,293 | 92 | 122 | \$68,825 | \$104,753 | 36 | NA | \$6,948 | \$1,011 | 64 | NA | \$57,172 | \$5,584 |
| TOWN OF BROOKLINE | 155 | 114 | \$226,441 | \$153,005 | \$379,446 | 61 | 84 | \$78,809 | \$128,677 | 31 | NA | \$11,757 | \$16,578 | 94 | NA | \$135,876 | \$7,750 |
| ALPHA PERSONNEL INC | 154 | 97 | \$159,487 | \$96,635 | \$256,122 | 92 | 79 | \$78,365 | \$79,935 | NA | NA | \$3,896 | \$12,509 | 78 | NA | \$77,225 | \$4,191 |
| BROOKSBY VILLAGE INC | 154 | 176 | \$184,935 | \$161,920 | \$346,855 | 107 | 148 | \$104,438 | \$159,946 | 39 | NA | \$13,833 | \$891 | 54 | NA | \$66,664 | \$1,083 |
| CENTRUS PREMIER HOME CARE INC | 154 | 240 | \$130,291 | \$189,367 | \$319,658 | 115 | 202 | \$73,159 | \$169,774 | NA | NA | \$3,085 | \$3,706 | 61 | NA | \$54,048 | \$15,887 |
| CONSUMER PRODUCT DISTRIBUTOR I | 154 | 119 | \$212,883 | \$108,356 | \$321,239 | 100 | 100 | \$79,025 | \$105,217 | 35 | NA | \$78,242 | \$582 | 63 | NA | \$55,617 | \$2,556 |
| HAIR CUTTERY OF GREATER BOSTON | 154 | 146 | \$309,553 | \$277,028 | \$586,581 | 97 | 130 | \$165,136 | \$270,870 | NA | NA | \$5,086 | \$469 | 72 | NA | \$139,331 | \$5,689 |
| DANCING DEER CO INC | 153 | 150 | \$206,523 | \$150,860 | \$357,383 | 86 | 100 | \$85,550 | \$127,265 | 60 | 41 | \$31,692 | \$6,605 | 80 | NA | \$89,281 | \$16,990 |
| INNOVATIVE FOODS INC | 153 | 257 | \$242,334 | \$323,651 | \$565,985 | 105 | 191 | \$108,508 | \$301,939 | 42 | 53 | \$22,339 | \$2,125 | 78 | NA | \$111,487 | \$19,588 |
| LIFE CARE CENTER OF AMERICA IN | 153 | 289 | \$184,080 | \$290,137 | \$474,217 | 116 | 235 | \$111,257 | \$276,005 | 32 | 45 | \$7,573 | \$4,279 | 55 | NA | \$65,250 | \$9,854 |
| HARBORSIDE DANVERS | 152 | 296 | \$194,028 | \$282,057 | \$476,086 | 115 | 241 | \$109,672 | \$255,993 | 41 | 46 | \$52,688 | \$15,055 | 46 | NA | \$31,669 | \$11,010 |
| PARTNERS PRIVATE CARE, LLC | 152 | 166 | \$100,085 | \$55,439 | \$155,524 | 96 | 136 | \$66,672 | \$51,984 | 37 | NA | \$2,836 | \$214 | 64 | NA | \$30,577 | \$3,241 |
| SALVATION ARMY OF MASS INC | 152 | 113 | \$293,932 | \$124,081 | \$418,013 | 100 | 78 | \$216,988 | \$99,398 | 36 | NA | \$19,983 | \$6,933 | 53 | NA | \$56,962 | \$17,750 |
| ADVOCATES INC | 151 | 191 | \$203,769 | \$165,037 | \$368,806 | 112 | 151 | \$152,504 | \$157,499 | 39 | 34 | \$14,309 | \$3,878 | 45 | NA | \$36,956 | \$3,660 |
| BAYSTATE INDUSTRIAL SERVICES I | 151 | NA | \$258,271 | \$451 | \$258,722 | 110 | NA | \$179,314 | \$319 | 49 | 72 | \$49,410 | \$0 | NA | NA | \$29,547 | \$132 |
| C D M CORPORATION | 151 | 149 | \$284,188 | \$165,843 | \$450,031 | 105 | 106 | \$174,018 | \$148,707 | 41 | 35 | \$24,028 | \$2,835 | 58 | NA | \$86,142 | \$14,302 |
| CHIPOTLE MEXICAN GRILL SERVICE | 151 | 117 | \$179,596 | \$54,585 | \$234,181 | 95 | 83 | \$88,242 | \$48,056 | 47 | NA | \$23,116 | \$1,332 | 59 | NA | \$68,238 | \$5,197 |
| CONNECTION GROUP LLC | 151 | 89 | \$117,974 | \$74,149 | \$192,123 | 67 | 78 | \$49,627 | \$70,065 | 33 | NA | \$7,698 | \$0 | 82 | NA | \$60,649 | \$4,083 |
| LOWELL GENERAL HOSPITAL | 151 | 250 | \$222,825 | \$316,346 | \$539,172 | 108 | 203 | \$130,101 | \$302,510 | NA | 40 | \$15,179 | \$704 | 45 | NA | \$77,545 | \$13,133 |
| WET SEAL RETAIL INC THE | 151 | 46 | \$161,154 | \$73,808 | \$234,962 | 85 | 43 | \$93,861 | \$73,093 | 45 | NA | \$13,595 | \$715 | 60 | NA | \$53,698 | \$0 |
| CATHOLIC CHARITIES ARCHDIOCESE | 150 | 197 | \$305,134 | \$242,533 | \$547,666 | 101 | 151 | \$186,090 | \$227,985 | 42 | 39 | \$31,490 | \$4,439 | 60 | NA | \$87,554 | \$10,109 |
| SPECTRUM HEALTH SYSTEMS INC | 150 | 211 | \$221,227 | \$214,841 | \$436,068 | 97 | 151 | \$113,502 | \$202,411 | 48 | 55 | \$46,037 | \$7,658 | 51 | NA | \$61,689 | \$4,773 |
| B K V INC | 148 | 191 | \$236,677 | \$218,695 | \$455,372 | 100 | 135 | \$121,964 | \$203,356 | 52 | 44 | \$15,337 | \$1,736 | 65 | NA | \$99,376 | \$13,604 |
| LINENS N THING INC | 148 | 87 | \$158,299 | \$75,852 | \$234,151 | 82 | 73 | \$89,492 | \$70,952 | NA | NA | \$7,732 | \$0 | 72 | NA | \$61,075 | \$4,900 |
| NEW GENERATION DONUTS LLC | 148 | 161 | \$211,102 | \$105,899 | \$317,002 | 116 | 130 | \$144,258 | \$99,940 | 31 | NA | \$14,903 | \$645 | 53 | NA | \$51,941 | \$5,315 |

Appendix 5
Division of Health Care Finance and Policy
Employers with 50 or More Employees Using Subsidized Care
DOR Wage Reporting Data
SFY 2009
See notes at end.

| Employer (1) | All Programs | | | | | MassHealth (3) | | | | Health Safety Net (4) | | | | Commonwealth Care (5) | | | |
|--------------------------------|---------------------|------------------|----------------------|-----------------------|---|----------------|------------|----------------|------------------|-----------------------|------------|----------------|------------------|-----------------------|------------|----------------|------------------|
| | Total Employees (2) | Total Dependents | Total Employee Costs | Total Dependent Costs | Total Cost For Employees and Dependents | Employees | Dependents | Employee Costs | Dependents Costs | Employees | Dependents | Employee Costs | Dependents Costs | Employees | Dependents | Employee Costs | Dependents Costs |
| SIX CONTINENTS RESOURCES IMC | 148 | 280 | \$194,433 | \$317,635 | \$512,068 | 94 | 189 | \$89,800 | \$289,303 | 58 | 77 | \$33,828 | \$11,855 | 55 | NA | \$70,806 | \$16,476 |
| BICKFORDS FAMILY RESTAURANTS I | 147 | 144 | \$264,189 | \$150,982 | \$415,171 | 93 | 119 | \$106,274 | \$137,335 | 39 | NA | \$70,650 | \$1,094 | 64 | NA | \$87,264 | \$12,553 |
| CLAIRES BOUTIQUE INC | 147 | 79 | \$204,729 | \$48,597 | \$253,325 | 83 | 64 | \$83,177 | \$47,064 | 31 | NA | \$41,481 | \$550 | 66 | NA | \$80,071 | \$982 |
| FAULKNER HOSPITAL INC | 146 | 180 | \$309,353 | \$264,419 | \$573,772 | 91 | 137 | \$206,232 | \$249,501 | 37 | 37 | \$20,704 | \$5,763 | 54 | NA | \$82,416 | \$9,156 |
| HEARTHSTONE PARTNERS, LLC | 146 | 138 | \$302,330 | \$144,280 | \$446,610 | 84 | 87 | \$165,804 | \$131,796 | 60 | 44 | \$58,660 | \$4,498 | 66 | NA | \$77,866 | \$7,986 |
| HORACE MANN EDUCATIONAL ASSOC | 146 | 125 | \$226,288 | \$120,042 | \$346,331 | 113 | 94 | \$175,279 | \$109,528 | NA | NA | \$11,251 | \$1,175 | 38 | NA | \$39,759 | \$9,339 |
| LENSCRAFTERS INC | 146 | 113 | \$185,550 | \$128,466 | \$314,017 | 69 | 95 | \$90,133 | \$125,064 | 36 | NA | \$8,880 | \$3,280 | 68 | NA | \$86,538 | \$123 |
| WESTWOOD MANAGEMENT COMPANY LL | 146 | 137 | \$213,406 | \$146,862 | \$360,269 | 89 | 118 | \$113,811 | \$142,066 | 33 | NA | \$23,919 | \$878 | 61 | NA | \$75,677 | \$3,918 |
| EAST BOSTON NEIGHBORHOOD HEALT | 145 | 256 | \$176,476 | \$295,581 | \$472,057 | 99 | 185 | \$102,865 | \$278,950 | 63 | 62 | \$30,212 | \$6,923 | 42 | NA | \$43,400 | \$9,708 |
| KRIPALU YOGA FELLOWSHIP | 145 | 133 | \$268,575 | \$114,447 | \$383,022 | 59 | 93 | \$90,978 | \$84,571 | 30 | NA | \$15,626 | \$12,557 | 83 | NA | \$161,971 | \$17,318 |
| RICHCO JANITOR SERVICE INC | 145 | 181 | \$293,351 | \$220,280 | \$513,632 | 89 | 146 | \$132,282 | \$199,098 | NA | NA | \$25,198 | \$2,284 | 74 | NA | \$135,872 | \$18,899 |
| SP & R TRANSPORTATION OF NH IN | 145 | 203 | \$362,158 | \$362,324 | \$724,482 | 103 | 174 | \$210,975 | \$341,926 | 32 | NA | \$38,404 | \$5,706 | 56 | NA | \$112,780 | \$14,692 |
| GREATER LYNN SENIOR SERVICES I | 144 | 198 | \$209,645 | \$199,098 | \$408,744 | 94 | 153 | \$110,890 | \$174,130 | 36 | 34 | \$15,658 | \$2,047 | 56 | NA | \$83,097 | \$22,921 |
| INTERIM HEALTHCARE OF WESTERN | 144 | 189 | \$158,742 | \$172,863 | \$331,605 | 110 | 161 | \$98,669 | \$166,734 | NA | NA | \$766 | \$1,146 | 45 | NA | \$59,307 | \$4,983 |
| MOUNT AUBURN HOSPITAL | 144 | 199 | \$170,126 | \$182,785 | \$352,911 | 89 | 157 | \$86,875 | \$168,204 | 36 | 36 | \$8,482 | \$6,067 | 57 | NA | \$74,769 | \$8,514 |
| SOUTHWICK ACQUISITION LLC | 144 | 232 | \$139,428 | \$242,041 | \$381,469 | 106 | 185 | \$72,446 | \$226,242 | 33 | 37 | \$12,537 | \$2,368 | 52 | NA | \$54,445 | \$13,430 |
| ABLE TEMPS INC | 143 | 98 | \$163,123 | \$58,422 | \$221,545 | 89 | 78 | \$94,123 | \$57,560 | 40 | NA | \$14,300 | \$724 | 60 | NA | \$54,699 | \$138 |
| JOHN LEONARD EMPLOYMENT SERVIC | 143 | 78 | \$241,409 | \$95,460 | \$336,869 | 64 | 64 | \$97,763 | \$85,099 | NA | NA | \$36,827 | \$3,039 | 83 | NA | \$106,819 | \$7,322 |
| PERSONAL TOUCH HOME AIDES | 143 | 238 | \$230,447 | \$214,645 | \$445,093 | 114 | 207 | \$150,753 | \$205,251 | NA | NA | \$1,728 | \$442 | 46 | NA | \$77,966 | \$8,953 |
| TRIANGLE INC | 143 | 50 | \$372,816 | \$53,719 | \$426,535 | 126 | 36 | \$355,242 | \$52,259 | NA | NA | \$4,764 | \$326 | NA | NA | \$12,811 | \$1,135 |
| ALLIANCE HEALTH OF MASSACHUSET | 142 | 266 | \$216,798 | \$331,102 | \$547,900 | 113 | 217 | \$138,610 | \$323,192 | 39 | 40 | \$21,917 | \$1,562 | 48 | NA | \$56,271 | \$6,347 |
| CITY OF SALEM | 142 | 130 | \$188,447 | \$132,519 | \$320,966 | 84 | 105 | \$80,303 | \$117,544 | NA | NA | \$7,072 | \$1,617 | 68 | NA | \$101,072 | \$13,359 |
| JEWISH FAMILY & CHILDRENS | 142 | 219 | \$237,367 | \$258,383 | \$495,750 | 88 | 156 | \$126,372 | \$226,557 | 49 | 45 | \$36,466 | \$4,589 | 62 | NA | \$74,529 | \$27,237 |
| LAWRENCE GENERAL HOSPITAL | 142 | 255 | \$162,363 | \$279,270 | \$441,633 | 107 | 216 | \$113,961 | \$275,990 | NA | 37 | \$4,318 | \$2,711 | 31 | NA | \$44,085 | \$568 |
| POLCARI ENTERPRISES INC | 142 | 164 | \$262,379 | \$168,262 | \$430,641 | 76 | 106 | \$88,866 | \$144,957 | 48 | 45 | \$39,736 | \$10,217 | 82 | NA | \$133,778 | \$13,088 |
| TOBIN CORPORATION | 142 | 132 | \$249,766 | \$133,702 | \$383,467 | 80 | 104 | \$130,392 | \$125,695 | 43 | NA | \$30,043 | \$3,255 | 60 | NA | \$89,330 | \$4,751 |
| AMERICAN PERSONEL INC | 141 | 80 | \$160,591 | \$80,875 | \$241,466 | 81 | 65 | \$64,188 | \$74,190 | 32 | NA | \$13,744 | \$249 | 69 | NA | \$82,659 | \$6,436 |
| METRO HEALTH FOUNDATION OF | 141 | 248 | \$160,968 | \$242,287 | \$403,255 | 108 | 191 | \$91,049 | \$205,875 | 38 | 40 | \$16,233 | \$1,229 | 45 | NA | \$53,686 | \$35,183 |
| AJ WRIGHT MERCHANTS INC | 139 | 238 | \$163,282 | \$259,849 | \$423,130 | 111 | 209 | \$89,508 | \$249,750 | NA | NA | \$19,932 | \$493 | 42 | NA | \$53,841 | \$9,605 |
| ATA EMPLOYMENT AGENCY INC | 139 | 63 | \$280,454 | \$30,740 | \$311,194 | 95 | 46 | \$181,095 | \$29,464 | 39 | NA | \$37,740 | \$36 | 47 | NA | \$61,619 | \$1,241 |
| HERSHA HOSPITALITY MGMT LP | 139 | 260 | \$271,813 | \$384,480 | \$656,294 | 82 | 168 | \$111,860 | \$331,962 | 57 | 68 | \$40,080 | \$6,724 | 63 | NA | \$119,874 | \$45,795 |
| SUN COMPANY INC R & M | 139 | 108 | \$254,877 | \$107,273 | \$362,149 | 72 | 87 | \$80,598 | \$101,590 | 32 | NA | \$82,301 | \$553 | 66 | NA | \$91,978 | \$5,130 |
| A C MOORE INC | 138 | 97 | \$344,713 | \$191,428 | \$536,141 | 66 | 82 | \$142,055 | \$189,418 | 33 | NA | \$68,796 | \$569 | 70 | NA | \$133,863 | \$1,441 |
| ASH-GAGE LLC | 138 | 129 | \$225,745 | \$218,745 | \$444,490 | 94 | 127 | \$132,529 | \$215,828 | NA | NA | \$8,117 | \$0 | 40 | NA | \$85,098 | \$2,917 |
| GOOD SAMARITAN MEDICAL CENTER | 138 | 237 | \$219,014 | \$237,752 | \$456,766 | 99 | 196 | \$148,377 | \$227,799 | NA | 35 | \$16,477 | \$3,748 | 49 | NA | \$54,160 | \$6,205 |
| STATION OPERATORS INC | 138 | 111 | \$203,360 | \$100,273 | \$303,633 | 73 | 88 | \$106,983 | \$94,056 | 44 | NA | \$23,054 | \$1,114 | 53 | NA | \$73,323 | \$5,103 |
| W A L MANAGEMENT COMPANY | 138 | 107 | \$209,194 | \$148,590 | \$357,784 | 82 | 92 | \$112,044 | \$143,470 | NA | NA | \$12,768 | \$1,245 | 55 | NA | \$84,382 | \$3,875 |
| AMERICAN RESIDUALS & TALENT IN | 137 | 77 | \$84,006 | \$38,680 | \$122,686 | 53 | 60 | \$24,631 | \$33,241 | NA | NA | \$5,650 | \$372 | 86 | NA | \$53,726 | \$5,066 |
| TRADER JOES EAST INC | 137 | 121 | \$186,438 | \$114,961 | \$301,399 | 76 | 97 | \$98,134 | \$104,885 | NA | NA | \$9,699 | \$3,941 | 62 | NA | \$78,605 | \$6,136 |
| CITY OF NEWTON | 136 | 85 | \$109,476 | \$102,596 | \$212,071 | 89 | 77 | \$70,064 | \$95,318 | NA | NA | \$950 | \$64 | 49 | NA | \$38,462 | \$7,213 |
| FEDEX SMARTPOST | 136 | 225 | \$125,006 | \$160,964 | \$285,970 | 86 | 162 | \$51,735 | \$147,778 | 42 | 48 | \$12,395 | \$4,419 | 58 | NA | \$60,875 | \$8,767 |
| JITEN HOTEL MANAGEMENT INC | 136 | 202 | \$229,587 | \$161,916 | \$391,503 | 83 | 135 | \$63,221 | \$138,971 | 48 | 52 | \$57,821 | \$4,767 | 70 | NA | \$108,545 | \$18,178 |
| ADVANCE STORES COMPANY INC | 135 | 138 | \$183,279 | \$152,564 | \$335,843 | 85 | 108 | \$97,647 | \$147,411 | 35 | NA | \$28,447 | \$960 | 51 | NA | \$57,185 | \$4,193 |
| NAUSET INC | 134 | 60 | \$703,148 | \$81,177 | \$784,325 | 109 | 56 | \$646,130 | \$76,172 | NA | NA | \$10,338 | \$190 | NA | NA | \$46,679 | \$4,815 |
| ORIGINAL RANGOON CO INC THE | 134 | 259 | \$285,792 | \$293,663 | \$579,455 | 42 | 87 | \$14,404 | \$87,012 | 57 | 83 | \$8,934 | \$8,689 | 116 | 89 | \$262,454 | \$197,962 |
| WALDWIN GROUP INC THE | 134 | 100 | \$214,495 | \$115,718 | \$330,213 | 67 | 68 | \$110,839 | \$99,530 | 50 | NA | \$28,320 | \$9,878 | 64 | NA | \$75,337 | \$6,310 |
| BROCKTON HOSPITAL INC | 133 | 236 | \$104,064 | \$133,059 | \$237,123 | 106 | 213 | \$68,469 | \$121,158 | NA | NA | \$10,750 | \$7,915 | 32 | NA | \$24,844 | \$3,987 |
| IPARTY RETAIL STORE CORP | 133 | 104 | \$159,939 | \$142,705 | \$302,644 | 82 | 90 | \$94,519 | \$139,613 | NA | NA | \$7,161 | \$1,899 | 49 | NA | \$58,259 | \$1,193 |
| JETRO HOLDINGS INC | 133 | 64 | \$246,651 | \$98,737 | \$345,388 | 94 | 50 | \$192,863 | \$97,433 | 34 | NA | \$15,347 | \$816 | 39 | NA | \$38,441 | \$488 |
| KINDRED BRAINTREE HOSPITAL, LL | 133 | 285 | \$152,149 | \$256,604 | \$408,753 | 105 | 221 | \$106,070 | \$234,132 | 39 | 53 | \$10,137 | \$11,122 | 38 | NA | \$35,942 | \$11,350 |
| NEW CARITAS CHRISTI HOSPITAL | 133 | 214 | \$192,785 | \$215,203 | \$407,988 | 82 | 161 | \$85,752 | \$203,308 | 43 | 43 | \$39,427 | \$2,180 | 46 | NA | \$67,605 | \$9,716 |
| OVERLOOK HOME HEALTH INC | 133 | 212 | \$193,847 | \$223,084 | \$416,931 | 95 | 173 | \$111,980 | \$207,586 | NA | 30 | \$5,623 | \$956 | 57 | NA | \$76,245 | \$14,541 |
| PARTNERS COMMUNITY HEALTHCARE | 133 | 224 | \$111,232 | \$238,608 | \$349,840 | 106 | 199 | \$80,290 | \$231,932 | NA | NA | \$3,514 | \$1,140 | 32 | NA | \$27,427 | \$5,536 |
| TWIN COAST ENTERPRISES INC | 133 | 116 | \$180,425 | \$139,188 | \$319,614 | 91 | 103 | \$112,825 | \$134,564 | NA | NA | \$9,185 | \$402 | 46 | NA | \$58,416 | \$4,222 |
| IRA AUTOMOTIVE GROUP LLC | 132 | 152 | \$182,226 | \$139,167 | \$321,394 | 75 | 120 | \$107,847 | \$128,161 | 34 | NA | \$12,189 | \$6,368 | 53 | NA | \$62,191 | \$4,638 |
| VALENTINE & KEBARTAS INC | 132 | 119 | \$149,052 | \$102,453 | \$251,505 | 86 | 109 | \$93,335 | \$101,317 | 34 | NA | \$20,785 | \$1,037 | 37 | NA | \$34,932 | \$100 |
| APPLESEED PERSONNEL SERVICE IN | 131 | 103 | \$124,751 | \$59,745 | \$184,496 | 76 | 86 | \$47,667 | \$57,439 | 41 | NA | \$34,845 | \$991 | 53 | NA | \$42,240 | \$1,315 |
| COMMUNITY HEALTHLINK INC | 131 | 152 | \$131,623 | \$103,851 | \$235,474 | 89 | 122 | \$77,451 | \$99,377 | NA | NA | \$5,678 | \$1,339 | 47 | NA | \$48,493 | \$3,135 |
| EMPLOYERS TEMPORARY SERVICE, I | 131 | 150 | \$126,725 | \$111,588 | \$238,313 | 83 | 114 | \$39,205 | \$102,754 | 39 | 30 | \$21,040 | \$2,962 | 57 | NA | \$66,480 | \$5,873 |
| HASBRO INC | 131 | 228 | \$100,037 | \$153,070 | \$253,107 | 98 | 200 | \$64,174 | \$143,890 | NA | NA | \$4,500 | \$2,296 | 36 | NA | \$31,363 | \$6,884 |
| METROPOLITAN SPRINGFIELD YMCA | 131 | 130 | \$183,800 | \$143,679 | \$327,479 | 88 | 119 | \$95,981 | \$143,185 | NA | NA | \$6,785 | \$493 | 53 | NA | \$81,034 | \$0 |

Appendix 5

Division of Health Care Finance and Policy
Employers with 50 or More Employees Using Subsidized Care
DOR Wage Reporting Data
SFY 2009

See notes at end.

| Employer (1) | All Programs | | | | | MassHealth (3) | | | | Health Safety Net (4) | | | | Commonwealth Care (5) | | | |
|--------------------------------|---------------------|------------------|----------------------|-----------------------|---|----------------|------------|----------------|------------------|-----------------------|------------|----------------|------------------|-----------------------|------------|----------------|------------------|
| | Total Employees (2) | Total Dependents | Total Employee Costs | Total Dependent Costs | Total Cost For Employees and Dependents | Employees | Dependents | Employee Costs | Dependents Costs | Employees | Dependents | Employee Costs | Dependents Costs | Employees | Dependents | Employee Costs | Dependents Costs |
| TALBOTS INC | 131 | 119 | \$201,765 | \$156,713 | \$358,478 | 74 | 93 | \$88,636 | \$143,233 | NA | NA | \$4,807 | \$2,460 | 70 | NA | \$108,322 | \$11,020 |
| BAYPOINTE NURSING HOME INC | 130 | 263 | \$136,225 | \$206,345 | \$342,570 | 102 | 193 | \$75,527 | \$191,524 | 54 | 62 | \$15,752 | \$3,055 | 47 | NA | \$44,946 | \$11,766 |
| CITY OF REVERE | 130 | 194 | \$235,753 | \$304,197 | \$539,950 | 87 | 139 | \$127,109 | \$253,799 | NA | 37 | \$11,506 | \$24,902 | 53 | NA | \$97,137 | \$25,496 |
| GANDARA MENTAL HEALTH CENTER I | 130 | 168 | \$201,588 | \$428,824 | \$630,412 | 95 | 152 | \$142,695 | \$428,132 | NA | NA | \$5,271 | \$17 | 42 | NA | \$53,623 | \$675 |
| AFFILIATED PUBLICATIONS INC | 129 | 92 | \$271,560 | \$112,586 | \$384,146 | 62 | 70 | \$133,866 | \$103,684 | 40 | NA | \$27,075 | \$1,261 | 69 | NA | \$110,620 | \$7,641 |
| AMERICAN MULTI CINEMA INC | 129 | 42 | \$229,001 | \$41,303 | \$270,305 | 61 | 35 | \$81,325 | \$35,852 | 35 | NA | \$27,445 | \$1,164 | 68 | NA | \$120,231 | \$4,288 |
| CHARLES RIVER ASSOCIATION FOR | 129 | 100 | \$352,795 | \$74,170 | \$426,965 | 109 | 72 | \$326,170 | \$71,677 | NA | NA | \$10,808 | \$1,569 | NA | NA | \$15,816 | \$924 |
| DEPENDABLE BUSINESS ALTERNATIV | 129 | 91 | \$100,219 | \$56,091 | \$156,310 | 78 | 69 | \$54,592 | \$53,169 | 30 | NA | \$6,772 | \$700 | 60 | NA | \$38,855 | \$2,223 |
| HUDSON GENERAL LLC | 129 | 141 | \$169,611 | \$179,765 | \$349,376 | 65 | 102 | \$66,073 | \$170,599 | 39 | 32 | \$8,450 | \$1,001 | 60 | NA | \$95,087 | \$8,166 |
| HYATT CORPORATION | 129 | 189 | \$178,107 | \$175,339 | \$353,446 | 63 | 116 | \$38,235 | \$149,278 | 58 | 57 | \$56,002 | \$5,710 | 60 | NA | \$83,871 | \$20,352 |
| LAWRENCE TEMPORARY AGENCY | 129 | 117 | \$224,302 | \$117,734 | \$342,036 | 75 | 94 | \$98,581 | \$113,672 | 33 | NA | \$22,301 | \$2,484 | 62 | NA | \$103,420 | \$1,579 |
| TOWN FAIR TIRE CENTERS INC | 129 | 86 | \$122,591 | \$54,235 | \$176,827 | 62 | 67 | \$41,265 | \$47,641 | 45 | NA | \$20,076 | \$250 | 56 | NA | \$61,249 | \$6,344 |
| ALLIANCE FOR RESOURCE MANAGEME | 128 | 115 | \$347,874 | \$134,302 | \$482,176 | 98 | 100 | \$294,382 | \$130,160 | NA | NA | \$9,551 | \$1,895 | NA | NA | \$43,942 | \$2,247 |
| ALTERNATIVES UNLIMITED INC | 128 | 150 | \$231,386 | \$123,199 | \$354,585 | 95 | 117 | \$188,348 | \$110,491 | NA | NA | \$14,482 | \$2,015 | 30 | NA | \$28,556 | \$10,693 |
| DEPENDABLE PARKING INC | 128 | 92 | \$177,251 | \$72,754 | \$250,005 | 61 | 58 | \$65,674 | \$62,957 | 53 | NA | \$26,393 | \$5,065 | 65 | NA | \$85,185 | \$4,732 |
| GERIATRIC HOME HEALTHCARE INC | 128 | 228 | \$139,878 | \$110,552 | \$250,430 | 89 | 166 | \$80,940 | \$101,444 | 48 | 52 | \$12,937 | \$4,936 | 51 | NA | \$46,001 | \$4,172 |
| VHS ACQUISITION SUBSIDIARY NUM | 128 | 198 | \$164,435 | \$247,735 | \$412,170 | 83 | 155 | \$85,918 | \$191,741 | 31 | 35 | \$14,179 | \$46,908 | 48 | NA | \$64,337 | \$9,086 |
| BARNES & NOBLE BOOKSTORES INC | 127 | 47 | \$173,564 | \$35,746 | \$209,310 | 49 | 35 | \$64,299 | \$34,234 | 32 | NA | \$24,658 | \$253 | 72 | NA | \$84,607 | \$1,259 |
| ENCORE STAFFING SERVICES LLC | 127 | 81 | \$111,925 | \$54,371 | \$166,296 | 76 | 68 | \$61,360 | \$47,195 | NA | NA | \$2,319 | \$6,767 | 55 | NA | \$48,246 | \$409 |
| FOREIGN AUTO PART INC | 127 | 146 | \$201,077 | \$157,690 | \$358,768 | 66 | 107 | \$91,161 | \$139,826 | 34 | NA | \$12,448 | \$9,781 | 58 | NA | \$97,469 | \$8,083 |
| ONPROCESS TECHNOLOGY INC | 127 | 151 | \$179,688 | \$201,111 | \$380,799 | 93 | 127 | \$123,737 | \$195,232 | 36 | NA | \$22,053 | \$976 | 33 | NA | \$33,898 | \$4,903 |
| AHEAD HEADGEAR INC | 126 | 149 | \$193,629 | \$177,856 | \$371,485 | 75 | 117 | \$98,541 | \$168,280 | 41 | NA | \$27,434 | \$1,330 | 46 | NA | \$67,654 | \$8,246 |
| HOST INTERNATIONAL INC | 126 | 209 | \$237,067 | \$263,246 | \$500,313 | 68 | 140 | \$95,534 | \$236,258 | 58 | 59 | \$45,351 | \$11,309 | 56 | NA | \$96,182 | \$15,680 |
| PETSMART INC | 126 | 59 | \$211,629 | \$73,306 | \$284,934 | 79 | 48 | \$125,791 | \$71,098 | NA | NA | \$11,510 | \$1,359 | 50 | NA | \$74,328 | \$849 |
| SILVER LINE BUILDING PRODUCTS | 126 | 198 | \$161,126 | \$216,187 | \$377,313 | 82 | 152 | \$70,839 | \$199,382 | 41 | 37 | \$30,599 | \$5,159 | 39 | NA | \$59,688 | \$11,645 |
| SISTERS OF PROVIDENCE CARE | 126 | 173 | \$184,329 | \$238,082 | \$422,411 | 96 | 153 | \$121,785 | \$232,864 | NA | NA | \$10,946 | \$0 | 37 | NA | \$51,598 | \$5,218 |
| ST ANNES HOSPITAL CORP | 126 | 172 | \$135,980 | \$135,959 | \$271,939 | 80 | 149 | \$47,343 | \$123,674 | NA | NA | \$7,090 | \$55 | 62 | NA | \$81,547 | \$12,230 |
| YOUVILLE LIFECARE INC | 126 | 205 | \$161,859 | \$202,942 | \$364,801 | 82 | 150 | \$69,360 | \$182,495 | 42 | 42 | \$24,541 | \$7,769 | 58 | NA | \$67,958 | \$12,678 |
| CLP RESOURCES INC | 125 | 100 | \$145,072 | \$83,669 | \$228,741 | 65 | 84 | \$85,367 | \$80,993 | NA | NA | \$12,155 | \$1,037 | 57 | NA | \$47,549 | \$1,639 |
| DKA-PIKE LLC | 125 | 82 | \$161,577 | \$87,817 | \$249,394 | 75 | 69 | \$80,898 | \$85,382 | 32 | NA | \$12,642 | \$400 | 56 | NA | \$68,037 | \$2,035 |
| LYNN COMMUNITY HEALTH INC | 125 | 243 | \$195,636 | \$257,371 | \$453,007 | 96 | 171 | \$129,565 | \$252,766 | 43 | 69 | \$15,863 | \$705 | NA | NA | \$50,208 | \$3,900 |
| ARAMARK UNIFORM SERVICES INC | 124 | 207 | \$184,915 | \$301,560 | \$486,475 | 89 | 162 | \$118,557 | \$286,591 | 34 | 38 | \$15,014 | \$2,251 | 42 | NA | \$51,344 | \$12,718 |
| BRING CARE HOME INC | 124 | 178 | \$128,354 | \$200,693 | \$329,047 | 77 | 128 | \$72,700 | \$197,302 | 40 | 44 | \$4,482 | \$529 | 59 | NA | \$51,172 | \$2,861 |
| NICHE INC | 124 | 133 | \$127,085 | \$125,386 | \$252,471 | 75 | 99 | \$65,152 | \$112,581 | 52 | 32 | \$14,884 | \$7,094 | 34 | NA | \$47,049 | \$5,711 |
| RENT-A-CENTERS INC | 124 | 159 | \$163,225 | \$183,900 | \$347,126 | 67 | 128 | \$76,146 | \$178,675 | 43 | 30 | \$43,799 | \$3,899 | 44 | NA | \$43,281 | \$1,326 |
| BALISE MOTOR SALES COMPANY FKA | 123 | 172 | \$154,289 | \$141,878 | \$296,168 | 80 | 144 | \$83,478 | \$131,361 | NA | NA | \$5,094 | \$330 | 51 | NA | \$65,718 | \$10,188 |
| HILLCREST EDUCATIONAL CENTERS | 123 | 162 | \$132,911 | \$164,284 | \$297,196 | 74 | 129 | \$65,707 | \$158,277 | 40 | 30 | \$17,952 | \$1,988 | 47 | NA | \$49,253 | \$4,020 |
| KELLYS WORLD FAMOUS ROAST | 123 | 99 | \$170,456 | \$114,766 | \$285,221 | 70 | 74 | \$73,017 | \$101,564 | 44 | NA | \$26,127 | \$927 | 49 | NA | \$71,312 | \$12,275 |
| STATEWIDE INC | 123 | 86 | \$84,353 | \$22,198 | \$106,550 | 78 | 80 | \$43,453 | \$22,143 | NA | NA | \$17,854 | \$32 | 50 | NA | \$23,046 | \$23 |
| HEALTH CARE STAFFING SERVICES | 122 | 148 | \$122,987 | \$80,642 | \$203,629 | 56 | 80 | \$33,228 | \$70,066 | 60 | 61 | \$12,867 | \$5,471 | 76 | NA | \$76,892 | \$5,105 |
| JOHNSON & HILL STAFFING SERVIC | 122 | 88 | \$101,110 | \$54,828 | \$155,938 | 58 | 82 | \$37,611 | \$52,993 | NA | NA | \$12,460 | \$410 | 64 | NA | \$51,039 | \$1,425 |
| COLLECTO INC | 121 | 94 | \$203,967 | \$98,326 | \$302,294 | 78 | 77 | \$98,216 | \$96,475 | 34 | NA | \$48,980 | \$732 | 40 | NA | \$56,772 | \$1,120 |
| DANA FARBER CANCER INSTITUTE I | 121 | 144 | \$93,488 | \$80,653 | \$174,142 | 71 | 119 | \$37,282 | \$73,900 | NA | NA | \$14,954 | \$1,706 | 52 | NA | \$41,252 | \$5,047 |
| JOHN GALT STAFFING INC | 121 | 195 | \$146,002 | \$160,873 | \$306,875 | 78 | 158 | \$60,195 | \$137,839 | NA | NA | \$14,691 | \$92 | 61 | NA | \$71,116 | \$22,942 |
| ROAD TO RESPONSIBILITY INC | 121 | 171 | \$142,886 | \$170,996 | \$313,883 | 72 | 140 | \$74,712 | \$148,883 | 32 | NA | \$5,496 | \$14,698 | 49 | NA | \$62,678 | \$7,415 |
| ACP CLEANING INC | 120 | 249 | \$152,642 | \$163,155 | \$315,797 | 79 | 151 | \$58,030 | \$140,406 | 61 | 83 | \$34,082 | \$5,078 | 52 | NA | \$60,531 | \$17,670 |
| CRANWELL MANAGEMENT CORP | 120 | 100 | \$141,390 | \$90,499 | \$231,889 | 58 | 78 | \$49,199 | \$86,918 | 30 | NA | \$18,486 | \$1,184 | 60 | NA | \$73,705 | \$2,397 |
| P F CHANGS CINA VISTRO INC | 120 | 52 | \$141,986 | \$44,068 | \$186,054 | 44 | 34 | \$37,636 | \$35,232 | 38 | NA | \$22,413 | \$487 | 69 | NA | \$81,937 | \$8,349 |
| TOWN OF BARNSTABLE | 120 | 132 | \$198,983 | \$122,121 | \$321,103 | 58 | 100 | \$101,409 | \$112,817 | NA | NA | \$24,681 | \$393 | 68 | NA | \$72,892 | \$8,910 |
| 135 BENTON DRIVE OPERATING CO | 119 | 189 | \$166,863 | \$232,349 | \$399,212 | 94 | 174 | \$124,115 | \$231,907 | NA | NA | \$4,655 | \$0 | 33 | NA | \$38,093 | \$442 |
| AMES DEPARTMENT STORES INC | 119 | 119 | \$48,775 | \$27,355 | \$76,130 | 79 | 98 | \$36,926 | \$24,693 | NA | NA | \$2,116 | \$0 | 49 | NA | \$9,733 | \$2,662 |
| CAPE MANAGEMENT TEAM LLC | 119 | 127 | \$166,545 | \$100,349 | \$266,894 | 79 | 104 | \$97,833 | \$95,294 | 33 | NA | \$7,626 | \$643 | 41 | NA | \$61,087 | \$4,413 |
| COMMUNITY SYSTEMS INC | 119 | 193 | \$193,528 | \$576,963 | \$770,491 | 99 | 160 | \$147,439 | \$567,439 | NA | NA | \$5,362 | \$976 | 32 | NA | \$40,728 | \$8,549 |
| EASTPOINTE NURSING HOME INC | 119 | 240 | \$112,771 | \$248,337 | \$361,109 | 83 | 180 | \$60,948 | \$234,922 | 38 | 50 | \$18,416 | \$1,620 | 40 | NA | \$33,407 | \$11,796 |
| INITIAL MANAGEMENT CORP | 119 | 92 | \$169,838 | \$82,907 | \$252,746 | 80 | 74 | \$97,797 | \$80,315 | NA | NA | \$15,517 | \$73 | 45 | NA | \$56,524 | \$2,520 |
| L P COLLEGE INC | 119 | 130 | \$236,995 | \$239,761 | \$476,756 | 86 | 117 | \$126,387 | \$236,038 | NA | NA | \$14,390 | \$308 | 52 | NA | \$96,218 | \$3,415 |
| PEDIATRIC SERVICES OF AMERICA | 119 | 262 | \$128,944 | \$182,533 | \$311,477 | 87 | 186 | \$61,016 | \$162,321 | 46 | 64 | \$19,983 | \$6,270 | 43 | NA | \$47,945 | \$13,942 |
| RESOURCE CONNECTION INC | 119 | 98 | \$177,458 | \$89,919 | \$267,377 | 67 | 86 | \$99,214 | \$88,977 | NA | NA | \$16,631 | \$681 | 52 | NA | \$61,613 | \$262 |
| 02048820EMPLOYMENT SERVICES I | 118 | 44 | \$87,790 | \$22,453 | \$110,243 | 63 | 43 | \$37,998 | \$21,982 | NA | NA | \$6,631 | \$471 | 57 | NA | \$43,161 | \$0 |
| ANTONS CLEANERS INC | 118 | 120 | \$188,489 | \$141,362 | \$329,851 | 76 | 95 | \$75,266 | \$127,321 | NA | NA | \$26,403 | \$1,781 | 48 | NA | \$86,819 | \$12,260 |
| CITY OF EVERETT | 118 | 103 | \$194,752 | \$97,421 | \$292,173 | 79 | 80 | \$133,501 | \$85,592 | NA | NA | \$15,130 | \$1,985 | 35 | NA | \$46,121 | \$9,845 |

Appendix 5

Division of Health Care Finance and Policy
Employers with 50 or More Employees Using Subsidized Care
DOR Wage Reporting Data
SFY 2009
See notes at end.

| Employer (1) | All Programs | | | | | MassHealth (3) | | | | Health Safety Net (4) | | | | Commonwealth Care (5) | | | |
|--------------------------------|---------------------|------------------|----------------------|-----------------------|---|----------------|------------|----------------|------------------|-----------------------|------------|----------------|------------------|-----------------------|------------|----------------|------------------|
| | Total Employees (2) | Total Dependents | Total Employee Costs | Total Dependent Costs | Total Cost For Employees and Dependents | Employees | Dependents | Employee Costs | Dependents Costs | Employees | Dependents | Employee Costs | Dependents Costs | Employees | Dependents | Employee Costs | Dependents Costs |
| COOLEY DICKINSON HOSPITAL INC | 118 | 170 | \$90,824 | \$107,496 | \$198,320 | 81 | 157 | \$43,844 | \$98,352 | NA | NA | \$321 | \$81 | 46 | NA | \$46,659 | \$9,063 |
| LITTLE SPROUTS, INC. | 118 | 134 | \$219,171 | \$271,423 | \$490,594 | 95 | 121 | \$142,760 | \$270,459 | NA | NA | \$10,529 | \$515 | 35 | NA | \$65,882 | \$450 |
| MCBEE ENTERPRISES | 118 | 99 | \$193,209 | \$82,655 | \$275,864 | 82 | 82 | \$129,884 | \$67,371 | NA | NA | \$10,415 | \$10,937 | 47 | NA | \$52,910 | \$4,348 |
| PIER 1 IMPORTS US INC | 118 | 74 | \$187,359 | \$53,664 | \$241,023 | 53 | 64 | \$66,961 | \$47,289 | NA | NA | \$3,911 | \$1,430 | 69 | NA | \$116,487 | \$4,945 |
| FALLON CLINIC INC | 117 | 199 | \$168,582 | \$251,313 | \$419,895 | 94 | 180 | \$123,046 | \$244,160 | NA | NA | \$8,356 | \$1,394 | NA | NA | \$37,180 | \$5,759 |
| HOME FOR AGED WOMEN | 117 | 226 | \$209,697 | \$228,958 | \$438,655 | 76 | 160 | \$135,020 | \$213,813 | 44 | 56 | \$22,402 | \$5,383 | 47 | NA | \$52,276 | \$9,761 |
| JULIANS CHEESECAKES INC | 117 | 169 | \$159,883 | \$165,310 | \$325,193 | 68 | 112 | \$71,686 | \$152,175 | 47 | 49 | \$22,256 | \$6,773 | 54 | NA | \$65,941 | \$6,363 |
| MERIDIAN ASSOCIATES FOR PROGRA | 117 | 136 | \$175,488 | \$160,783 | \$336,272 | 84 | 115 | \$121,599 | \$148,490 | NA | NA | \$7,140 | \$1,529 | 36 | NA | \$46,750 | \$10,765 |
| SALVATION ARMY OF MASS INC | 117 | 57 | \$175,099 | \$72,053 | \$247,152 | 67 | 52 | \$83,173 | \$70,343 | NA | NA | \$13,566 | \$0 | 49 | NA | \$78,360 | \$1,710 |
| BORDERS INC | 116 | 73 | \$144,626 | \$63,949 | \$208,575 | 51 | 56 | \$67,999 | \$59,822 | NA | NA | \$6,218 | \$1,526 | 54 | NA | \$70,408 | \$2,601 |
| T H MCCOY RESTAURANT GROUP LLC | 116 | 156 | \$178,970 | \$148,641 | \$327,611 | 79 | 116 | \$103,773 | \$139,180 | NA | 33 | \$23,593 | \$1,653 | 43 | NA | \$51,603 | \$7,808 |
| TOWN OF PLYMOUTH | 116 | 185 | \$189,152 | \$214,970 | \$404,122 | 76 | 150 | \$104,382 | \$193,492 | NA | NA | \$2,371 | \$1,541 | 57 | NA | \$82,399 | \$19,937 |
| KIT CLARK SENIOR SERVICES, INC | 115 | 164 | \$227,671 | \$173,676 | \$401,347 | 65 | 115 | \$90,186 | \$160,760 | 44 | 42 | \$58,199 | \$7,513 | 38 | NA | \$79,286 | \$5,403 |
| MERCURY TEMPORARY SERVICES INC | 115 | 56 | \$82,078 | \$32,823 | \$114,900 | 67 | 45 | \$45,395 | \$31,848 | NA | NA | \$5,209 | \$128 | 46 | NA | \$31,474 | \$847 |
| SALVATION ARMY OF MASS INC | 115 | 97 | \$221,698 | \$158,652 | \$380,350 | 85 | 80 | \$153,778 | \$153,835 | NA | NA | \$13,494 | \$354 | 39 | NA | \$54,425 | \$4,462 |
| BRINKER INTERNATIONAL PAYROLL | 114 | 117 | \$151,497 | \$96,251 | \$247,748 | 60 | 83 | \$67,956 | \$90,394 | 32 | NA | \$25,463 | \$1,744 | 51 | NA | \$58,079 | \$4,113 |
| FAMILY HEALTH & SOCIAL SERVIC | 114 | 233 | \$182,893 | \$336,245 | \$519,138 | 90 | 175 | \$126,857 | \$332,084 | 37 | 55 | \$12,109 | \$1,959 | NA | NA | \$43,927 | \$2,202 |
| HERITAGE HEALTHCARE SERVICES I | 114 | 155 | \$122,656 | \$134,628 | \$257,285 | 63 | 110 | \$36,982 | \$124,811 | 52 | 39 | \$26,595 | \$5,922 | 47 | NA | \$59,080 | \$3,896 |
| HIGH COUNTRY INVESTOR INC | 114 | 68 | \$182,004 | \$66,175 | \$248,179 | 63 | 60 | \$70,157 | \$63,267 | NA | NA | \$11,360 | \$615 | 61 | NA | \$100,488 | \$2,293 |
| TLC SCHOOL TRANSPORTATION CORP | 114 | 141 | \$203,770 | \$217,638 | \$421,408 | 82 | 128 | \$128,783 | \$211,729 | NA | NA | \$11,678 | \$6 | 38 | NA | \$63,308 | \$5,903 |
| BUILDING 19 INC | 113 | 116 | \$199,132 | \$152,928 | \$352,060 | 72 | 87 | \$88,240 | \$141,598 | 33 | NA | \$30,004 | \$2,237 | 50 | NA | \$80,887 | \$9,094 |
| CITY OF TAUNTON | 113 | 132 | \$235,420 | \$147,184 | \$382,604 | 83 | 118 | \$145,220 | \$140,795 | NA | NA | \$26,215 | \$825 | 39 | NA | \$63,985 | \$5,564 |
| CLASS INC | 113 | 86 | \$665,234 | \$149,066 | \$814,300 | 105 | 79 | \$646,074 | \$148,667 | NA | NA | \$1,728 | \$399 | NA | NA | \$17,432 | \$0 |
| GREATER LAWRENCE COMMUNITY | 113 | 206 | \$162,664 | \$302,694 | \$465,359 | 95 | 180 | \$115,586 | \$300,906 | NA | NA | \$8,908 | \$1,030 | NA | NA | \$38,170 | \$758 |
| N.E.HEALTH & MAINTENANCE | 113 | 155 | \$75,086 | \$105,355 | \$180,442 | 60 | 118 | \$29,666 | \$99,294 | 39 | NA | \$19,444 | \$724 | 50 | NA | \$25,976 | \$5,338 |
| PACKAGING SOLUTIONS INC. | 113 | 170 | \$119,022 | \$81,790 | \$200,812 | 60 | 101 | \$25,390 | \$68,775 | 61 | 66 | \$18,120 | \$8,430 | 65 | NA | \$75,512 | \$4,586 |
| AFFINITY HOME HEALTH CARE INC | 112 | 145 | \$163,472 | \$204,224 | \$367,696 | 81 | 120 | \$100,495 | \$185,575 | NA | NA | \$9,787 | \$3,179 | 44 | NA | \$53,191 | \$15,289 |
| CONSOLIDATED SERVICE CORP | 112 | 155 | \$278,817 | \$285,927 | \$564,745 | 64 | 114 | \$110,192 | \$269,916 | 44 | 37 | \$49,327 | \$7,402 | 53 | NA | \$119,298 | \$8,609 |
| HEALTH & TENNIS CORP OF AMERIC | 112 | 53 | \$152,827 | \$97,794 | \$250,621 | 49 | 48 | \$68,980 | \$92,717 | 30 | NA | \$22,035 | \$3,565 | 56 | NA | \$61,812 | \$1,511 |
| RED ROBIN INTERNATIONAL, INC. | 112 | 123 | \$150,895 | \$135,344 | \$286,240 | 77 | 112 | \$105,402 | \$114,846 | NA | NA | \$3,427 | \$20,439 | 42 | NA | \$42,066 | \$59 |
| TOWER CLEANING SYSTEMS INC | 112 | 131 | \$128,924 | \$125,433 | \$254,357 | 58 | 87 | \$39,472 | \$107,500 | 34 | 33 | \$16,843 | \$5,478 | 61 | NA | \$72,609 | \$12,455 |
| AA TRANSPORTATION CO INC | 111 | 193 | \$259,329 | \$293,738 | \$553,067 | 89 | 163 | \$211,028 | \$276,611 | NA | NA | \$3,904 | \$3,807 | NA | NA | \$44,396 | \$13,320 |
| ALTERNATIVE SOLUTIONS INC | 111 | 160 | \$172,560 | \$151,318 | \$323,878 | 78 | 130 | \$132,940 | \$149,362 | NA | NA | \$7,180 | \$1,054 | 34 | NA | \$32,439 | \$902 |
| COMMUNITY ENTERPRISES INC | 111 | 71 | \$326,845 | \$75,593 | \$402,438 | 95 | 57 | \$304,937 | \$75,199 | NA | NA | \$2,800 | \$394 | NA | NA | \$19,108 | \$0 |
| GREAT BROOK VALLEY HEALTH | 111 | 214 | \$152,648 | \$230,710 | \$383,357 | 72 | 135 | \$112,594 | \$224,442 | 53 | 76 | \$11,972 | \$2,148 | NA | NA | \$28,082 | \$4,121 |
| HEALTHALLIANCE HOSPITALS INC | 111 | 221 | \$155,610 | \$364,739 | \$520,349 | 88 | 196 | \$113,659 | \$358,619 | NA | NA | \$5,989 | \$3,288 | NA | NA | \$35,962 | \$2,832 |
| HOLY FAMILY HOSPITAL INC | 111 | 211 | \$159,421 | \$302,792 | \$462,213 | 81 | 169 | \$92,135 | \$267,549 | NA | 35 | \$11,168 | \$25,213 | 34 | NA | \$56,118 | \$10,030 |
| JETBLUE AIRWAYS CORPORATION | 111 | 150 | \$193,943 | \$263,808 | \$457,751 | 63 | 121 | \$86,364 | \$242,171 | 36 | NA | \$48,400 | \$2,450 | 44 | NA | \$59,180 | \$19,187 |
| LORI DONUTS INC | 111 | 60 | \$132,574 | \$73,742 | \$206,317 | 78 | 59 | \$80,498 | \$73,742 | NA | NA | \$2,595 | \$0 | 35 | NA | \$49,481 | \$0 |
| MADISON SECURITY GROUP, INC. | 111 | 62 | \$207,457 | \$69,266 | \$276,723 | 56 | 48 | \$134,428 | \$63,806 | 34 | NA | \$19,042 | \$3 | 44 | NA | \$53,987 | \$5,457 |
| MI NURSING RESTORATIVE CTR INC | 111 | 219 | \$196,993 | \$511,521 | \$708,514 | 93 | 186 | \$141,821 | \$504,650 | NA | NA | \$9,628 | \$1,339 | 33 | NA | \$45,544 | \$5,532 |
| VETERANS TRANSPORTATION LLC | 111 | 227 | \$130,255 | \$223,904 | \$354,159 | 65 | 141 | \$40,635 | \$197,778 | 47 | 75 | \$19,821 | \$13,273 | 57 | NA | \$69,800 | \$12,853 |
| EVER CARE CORPORATION | 110 | 110 | \$109,226 | \$66,180 | \$175,406 | 64 | 91 | \$38,266 | \$60,867 | 34 | NA | \$15,292 | \$101 | 49 | NA | \$55,668 | \$5,213 |
| FRANKLIN COMMUNITY ACTION | 110 | 165 | \$133,228 | \$194,230 | \$327,457 | 80 | 143 | \$83,481 | \$187,235 | NA | NA | \$4,743 | \$542 | 35 | NA | \$45,004 | \$6,452 |
| LAUNDRY MANAGEMENT SERVICES, I | 110 | 97 | \$149,926 | \$94,327 | \$244,253 | 79 | 83 | \$112,687 | \$93,211 | NA | NA | \$4,767 | \$1,117 | 30 | NA | \$32,472 | \$0 |
| NGCC INC | 110 | 134 | \$117,154 | \$137,320 | \$254,474 | 80 | 109 | \$59,678 | \$127,783 | NA | NA | \$15,509 | \$2,057 | 35 | NA | \$41,967 | \$7,480 |
| O'CONNELL PROFESSIONAL NURSE | 110 | 168 | \$165,918 | \$168,970 | \$334,888 | 83 | 152 | \$100,754 | \$164,374 | NA | NA | \$4,008 | \$779 | 42 | NA | \$61,156 | \$3,817 |
| R F OWENS CO INC | 110 | 76 | \$270,614 | \$117,998 | \$388,612 | 60 | 65 | \$130,078 | \$103,954 | NA | NA | \$11,703 | \$7 | 53 | NA | \$128,833 | \$14,036 |
| REDBERRY RESTO BRANDS INTL INC | 110 | 104 | \$170,876 | \$101,261 | \$272,137 | 74 | 79 | \$93,978 | \$92,890 | NA | NA | \$8,211 | \$439 | 43 | NA | \$68,688 | \$7,932 |
| TEWKSBURY DONUT CORP | 110 | 133 | \$156,167 | \$129,849 | \$286,016 | 84 | 107 | \$89,879 | \$123,664 | NA | NA | \$7,196 | \$361 | 49 | NA | \$59,092 | \$5,823 |
| BUCA RESTAURANTS 3 INC | 109 | 104 | \$134,051 | \$153,393 | \$287,444 | 64 | 78 | \$73,064 | \$147,413 | 31 | NA | \$15,360 | \$1,445 | 45 | NA | \$45,627 | \$4,535 |
| CHRISTIAN BOOK DISTRIBUTORS LL | 109 | 171 | \$137,391 | \$259,473 | \$396,865 | 81 | 143 | \$96,045 | \$255,418 | NA | NA | \$8,988 | \$2,989 | 35 | NA | \$32,358 | \$1,066 |
| MANDARIN HOUSE INC | 109 | 169 | \$116,739 | \$167,248 | \$283,987 | 48 | 93 | \$26,276 | \$112,572 | 32 | 38 | \$6,072 | \$6,668 | 83 | 38 | \$84,390 | \$48,008 |
| ROI STAFFING INC | 109 | 87 | \$106,661 | \$60,523 | \$167,185 | 58 | 59 | \$51,469 | \$49,242 | 35 | NA | \$10,880 | \$3,069 | 45 | NA | \$44,312 | \$8,213 |
| SOUTHERN WORCESTER COUNTY | 109 | 145 | \$128,954 | \$151,767 | \$280,722 | 67 | 108 | \$73,420 | \$142,509 | 30 | 31 | \$6,862 | \$1,956 | 44 | NA | \$48,671 | \$7,303 |
| SUPER 88 WAREHOUSE LLC | 109 | 204 | \$161,732 | \$192,772 | \$354,504 | 40 | 92 | \$28,079 | \$101,388 | 45 | 55 | \$7,867 | \$7,154 | 92 | 57 | \$125,786 | \$84,231 |
| WORCESTER COMMUNITY ACTION | 109 | 47 | \$100,083 | \$60,998 | \$161,082 | 80 | 42 | \$69,962 | \$60,020 | NA | NA | \$9,885 | \$397 | NA | NA | \$20,235 | \$581 |
| CELADON SECURITY SERVICES INC | 108 | 56 | \$215,972 | \$61,157 | \$277,129 | 40 | 39 | \$45,357 | \$53,699 | 39 | NA | \$51,752 | \$6,703 | 64 | NA | \$118,863 | \$755 |
| DTC ENTERPRISES, INC. | 108 | NA | \$242,092 | \$12,725 | \$254,818 | 73 | NA | \$153,099 | \$12,353 | 30 | NA | \$53,297 | \$295 | 30 | NA | \$35,697 | \$77 |
| FREIBER G DALE ASSOC INC | 108 | 120 | \$111,087 | \$137,090 | \$248,177 | 59 | 87 | \$62,250 | \$133,145 | 49 | NA | \$12,967 | \$375 | 51 | NA | \$35,869 | \$3,569 |
| HARRINGTON MEMORIAL HOSPITAL I | 108 | 159 | \$163,201 | \$206,769 | \$369,970 | 87 | 146 | \$108,349 | \$200,616 | NA | NA | \$4,539 | \$22 | 31 | NA | \$50,313 | \$6,131 |

Appendix 5

Division of Health Care Finance and Policy
Employers with 50 or More Employees Using Subsidized Care
DOR Wage Reporting Data
SFY 2009
See notes at end.

| Employer (1) | All Programs | | | | | MassHealth (3) | | | | Health Safety Net (4) | | | | Commonwealth Care (5) | | | |
|--------------------------------|---------------------|------------------|----------------------|-----------------------|---|----------------|------------|----------------|------------------|-----------------------|------------|----------------|------------------|-----------------------|------------|----------------|------------------|
| | Total Employees (2) | Total Dependents | Total Employee Costs | Total Dependent Costs | Total Cost For Employees and Dependents | Employees | Dependents | Employee Costs | Dependents Costs | Employees | Dependents | Employee Costs | Dependents Costs | Employees | Dependents | Employee Costs | Dependents Costs |
| HURLEY OF AMERICA, INC | 108 | 204 | \$89,962 | \$119,514 | \$209,476 | 72 | 137 | \$28,250 | \$109,449 | 44 | 59 | \$13,218 | \$2,301 | 48 | NA | \$48,494 | \$7,763 |
| MARYLOUS NEWS INC | 108 | 48 | \$211,997 | \$55,805 | \$267,802 | 52 | 40 | \$76,275 | \$55,576 | NA | NA | \$50,698 | \$229 | 58 | NA | \$85,024 | \$0 |
| TOWN OF AMHERST | 108 | 131 | \$121,175 | \$120,127 | \$241,302 | 52 | 98 | \$53,020 | \$106,226 | NA | NA | \$6,037 | \$1,398 | 66 | NA | \$62,118 | \$12,503 |
| AT YOUR SERVICE BOSTON INC | 107 | NA | \$59,096 | \$4,384 | \$63,481 | 35 | NA | \$24,099 | \$4,384 | 35 | NA | \$8,159 | \$0 | 60 | NA | \$26,838 | \$0 |
| DUNHILL STAFFING SYSTEM INC | 107 | 50 | \$112,308 | \$53,312 | \$165,619 | 57 | 49 | \$63,132 | \$52,774 | NA | NA | \$3,647 | \$0 | 47 | NA | \$45,528 | \$538 |
| NEW BEDFORD YOUNG MENS CHRISTI | 107 | 81 | \$149,082 | \$34,098 | \$183,180 | 54 | 62 | \$45,543 | \$29,189 | NA | NA | \$3,476 | \$1,396 | 62 | NA | \$100,064 | \$3,513 |
| RIVERSIDE INDUSTRIES INC | 107 | 37 | \$606,003 | \$31,687 | \$637,690 | 94 | 31 | \$577,065 | \$24,418 | NA | NA | \$2,388 | \$1,039 | NA | NA | \$26,550 | \$6,229 |
| SSC METHUEN OPERATING COMPANY | 107 | 139 | \$154,046 | \$259,024 | \$413,070 | 75 | 119 | \$99,886 | \$254,595 | NA | NA | \$11,108 | \$336 | 38 | NA | \$43,052 | \$4,093 |
| CARITAS CHRISTI RETIREMENT PLA | 106 | NA | \$95,830 | \$7,998 | \$103,827 | 46 | NA | \$42,444 | \$2,107 | 53 | NA | \$34,394 | \$3,424 | NA | NA | \$18,992 | \$2,467 |
| COMFORT KEEPERS #430 | 106 | 84 | \$142,374 | \$67,639 | \$210,013 | 65 | 67 | \$59,996 | \$54,296 | NA | NA | \$5,267 | \$3,660 | 47 | NA | \$77,110 | \$9,683 |
| NELSON WATSON & ASSOCIATES | 106 | 112 | \$166,593 | \$197,914 | \$364,507 | 74 | 98 | \$124,205 | \$190,168 | NA | NA | \$13,872 | \$908 | NA | NA | \$28,515 | \$6,837 |
| PIER FIVE SERVICES INC AT WORL | 106 | 192 | \$170,809 | \$186,417 | \$357,226 | 61 | 125 | \$63,333 | \$163,345 | 45 | 52 | \$39,186 | \$3,308 | 50 | NA | \$68,289 | \$19,764 |
| RMG DONUTS LLC | 106 | 139 | \$135,788 | \$111,092 | \$246,879 | 59 | 88 | \$53,609 | \$94,990 | 43 | 38 | \$13,062 | \$4,696 | 55 | NA | \$69,116 | \$11,406 |
| HOLYOKE HEALTH CENTER INC | 105 | 96 | \$141,185 | \$252,107 | \$393,292 | 74 | 139 | \$103,219 | \$246,938 | 49 | 55 | \$15,560 | \$2,839 | NA | NA | \$22,406 | \$2,330 |
| MUSEUM OF FINE ARTS | 105 | 66 | \$249,611 | \$161,436 | \$411,047 | 40 | 43 | \$110,014 | \$153,078 | NA | NA | \$8,916 | \$3,122 | 73 | NA | \$130,681 | \$5,235 |
| SORT LLC | 105 | 176 | \$184,614 | \$172,242 | \$356,856 | 64 | 113 | \$77,075 | \$163,826 | 50 | 57 | \$31,128 | \$3,014 | 45 | NA | \$76,412 | \$5,402 |
| ARROW SECURITY CO INC | 104 | 68 | \$140,589 | \$46,142 | \$186,731 | 53 | 59 | \$50,352 | \$43,188 | NA | NA | \$14,880 | \$6 | 57 | NA | \$75,357 | \$2,948 |
| FALCON HOTEL CORPORATION | 104 | 88 | \$193,712 | \$171,193 | \$364,905 | 75 | 85 | \$114,078 | \$170,716 | NA | NA | \$17,555 | \$0 | 40 | NA | \$62,080 | \$477 |
| GATE GOURMET INC | 104 | 188 | \$135,484 | \$137,155 | \$272,639 | 60 | 130 | \$52,106 | \$108,051 | 47 | 45 | \$26,145 | \$5,226 | 46 | NA | \$57,233 | \$23,879 |
| KAM MAN FOOD LLC | 104 | 187 | \$227,654 | \$262,766 | \$490,420 | 43 | 85 | \$30,978 | \$107,612 | 31 | 36 | \$8,171 | \$3,988 | 85 | 66 | \$188,505 | \$151,165 |
| LOOMIS HOUSE INC | 104 | 148 | \$141,990 | \$179,744 | \$321,734 | 78 | 133 | \$77,426 | \$175,848 | NA | NA | \$8,313 | \$1,262 | 35 | NA | \$56,251 | \$2,633 |
| ADP TOTALSOURCE FL XXIX INC | 103 | 178 | \$115,059 | \$213,154 | \$328,213 | 57 | 123 | \$53,914 | \$190,128 | NA | 38 | \$9,489 | \$3,219 | 49 | NA | \$51,656 | \$19,807 |
| BOCH OLDSMOBILE INC | 103 | 122 | \$155,033 | \$322,453 | \$477,485 | 53 | 96 | \$61,938 | \$312,826 | NA | NA | \$54,637 | \$2,444 | 46 | NA | \$38,458 | \$7,183 |
| CAMBECE LAW OFFICE P C | 103 | 102 | \$134,420 | \$62,293 | \$196,713 | 63 | 82 | \$95,536 | \$61,629 | 38 | NA | \$25,932 | \$664 | NA | NA | \$12,952 | \$0 |
| GREATER BOSTON CHINESE GOLDEN | 103 | 120 | \$215,704 | \$184,488 | \$400,191 | 34 | 32 | \$44,316 | \$41,435 | 36 | 33 | \$7,864 | \$19,683 | 82 | 55 | \$163,523 | \$123,369 |
| MERISTAR MANAGEMENT COMPANY LL | 103 | 212 | \$95,291 | \$145,128 | \$240,419 | 66 | 145 | \$41,009 | \$132,514 | 38 | 57 | \$16,514 | \$3,615 | 37 | NA | \$37,768 | \$8,999 |
| SOUTH CENTRAL REHABILITATIVE | 103 | 196 | \$277,338 | \$228,911 | \$506,249 | 78 | 157 | \$90,051 | \$219,806 | NA | 32 | \$141,201 | \$1,015 | 32 | NA | \$46,086 | \$8,090 |
| TRUSTEES OF THE SMITH COLLEGE | 103 | 58 | \$148,092 | \$50,443 | \$198,536 | 47 | 53 | \$60,777 | \$43,475 | NA | NA | \$8,017 | \$0 | 58 | NA | \$79,298 | \$6,968 |
| 19 VARNUM STREET OPERATING CO | 102 | 173 | \$135,764 | \$218,634 | \$354,398 | 73 | 151 | \$84,310 | \$216,814 | NA | NA | \$6,973 | \$339 | NA | NA | \$44,481 | \$1,481 |
| COLLEGE OF THE HOLY CROSS | 102 | 65 | \$114,924 | \$47,990 | \$162,915 | 57 | 53 | \$44,688 | \$46,618 | NA | NA | \$2,570 | \$451 | 51 | NA | \$67,666 | \$9,221 |
| D & P ASSOCIATES | 102 | 119 | \$163,340 | \$95,219 | \$258,559 | 58 | 74 | \$72,041 | \$67,736 | 36 | 30 | \$14,310 | \$1,601 | 44 | NA | \$76,990 | \$25,882 |
| GF MASSACHUSETTS INC | 102 | 127 | \$129,060 | \$182,331 | \$311,391 | 74 | 108 | \$89,276 | \$176,326 | NA | NA | \$15,511 | \$225 | NA | NA | \$24,273 | \$5,780 |
| GOVERNING BOARD DRCHSTR HOUSE | 102 | 169 | \$170,960 | \$243,601 | \$414,561 | 63 | 116 | \$82,993 | \$230,307 | 50 | 48 | \$36,837 | \$8,516 | 31 | NA | \$51,131 | \$4,778 |
| MENTAL HEALTH ASSOC OF GREATER | 102 | 143 | \$147,600 | \$183,455 | \$331,056 | 77 | 129 | \$106,242 | \$181,111 | NA | NA | \$6,081 | \$127 | 35 | NA | \$35,277 | \$2,217 |
| VERIZON NEW ENGLAND INC | 102 | 165 | \$102,808 | \$106,905 | \$209,713 | 77 | 146 | \$77,765 | \$101,958 | NA | NA | \$11,377 | \$1,730 | NA | NA | \$13,666 | \$3,216 |
| WALTHAM COMMITTEE INC | 102 | 125 | \$118,478 | \$65,923 | \$184,401 | 72 | 92 | \$75,391 | \$63,327 | 38 | 32 | \$9,911 | \$2,485 | 32 | NA | \$33,176 | \$1,111 |
| WILLIAMS SONOMA STORES INC | 102 | 59 | \$119,535 | \$52,276 | \$171,811 | 55 | 53 | \$49,662 | \$49,296 | NA | NA | \$5,487 | \$0 | 56 | NA | \$64,386 | \$2,980 |
| ABP BEST HOME CARE AGENCY INC | 101 | 136 | \$167,244 | \$139,384 | \$306,628 | 56 | 97 | \$63,606 | \$110,219 | NA | NA | \$11,084 | \$1,248 | 63 | NA | \$92,554 | \$27,916 |
| BETTER COMMUNITY LIVING INC | 101 | 148 | \$167,418 | \$235,251 | \$402,669 | 71 | 130 | \$109,835 | \$225,341 | NA | NA | \$4,827 | \$1,206 | 38 | NA | \$52,755 | \$8,705 |
| CASCADE SCHOOL SUPPLIES INC | 101 | 56 | \$133,879 | \$54,864 | \$188,743 | 60 | 54 | \$64,831 | \$54,620 | NA | NA | \$8,851 | \$11 | 44 | NA | \$60,197 | \$233 |
| GATEHOUSE MEDIA MASSACHUSETTS | 101 | 94 | \$185,798 | \$107,593 | \$293,392 | 53 | 70 | \$82,311 | \$93,746 | NA | NA | \$24,706 | \$2,753 | 49 | NA | \$78,781 | \$11,094 |
| HOLYOKE HOSPITAL INC | 101 | 161 | \$161,602 | \$180,990 | \$342,592 | 74 | 134 | \$112,004 | \$178,311 | NA | NA | \$6,873 | \$418 | 31 | NA | \$42,725 | \$2,261 |
| MIDDLESEX COMMUNITY COLLEGE | 101 | 87 | \$135,229 | \$60,193 | \$195,422 | 53 | 74 | \$55,893 | \$54,088 | NA | NA | \$9,554 | \$545 | 54 | NA | \$69,782 | \$5,560 |
| SPAULDING REHABILITATION | 101 | 145 | \$122,533 | \$162,642 | \$285,175 | 64 | 115 | \$60,964 | \$150,107 | NA | NA | \$23,236 | \$834 | 30 | NA | \$38,332 | \$11,701 |
| ABC PROFESSIONALS INC | 100 | 99 | \$128,775 | \$76,125 | \$204,899 | 61 | 80 | \$65,892 | \$73,541 | 30 | NA | \$11,245 | \$121 | 48 | NA | \$51,638 | \$2,463 |
| B E DONUTS INC | 100 | 71 | \$105,105 | \$62,640 | \$167,745 | 77 | 71 | \$67,918 | \$62,640 | NA | NA | \$9,639 | \$0 | 30 | NA | \$27,549 | \$0 |
| HARBOR HEALTH SERVICES INC | 100 | 170 | \$140,983 | \$210,646 | \$351,629 | 77 | 131 | \$93,441 | \$182,394 | NA | 30 | \$10,210 | \$16,320 | 33 | NA | \$37,332 | \$11,932 |
| J S C TRANSPORTATION | 100 | 138 | \$241,139 | \$222,625 | \$463,765 | 78 | 116 | \$171,057 | \$215,568 | NA | NA | \$1,292 | \$524 | 31 | NA | \$68,790 | \$6,533 |
| ROLYNDA SALONS INC | 100 | 114 | \$234,698 | \$191,201 | \$425,899 | 70 | 105 | \$175,326 | \$188,263 | NA | NA | \$2,025 | \$254 | 35 | NA | \$57,347 | \$2,684 |
| SECCO OF PALMER INC | 100 | 114 | \$89,751 | \$66,189 | \$155,940 | 54 | 87 | \$37,134 | \$55,626 | NA | NA | \$7,252 | \$2,391 | 60 | NA | \$45,365 | \$8,173 |
| SHERRILL HOUSE INC | 100 | 185 | \$179,429 | \$213,357 | \$392,786 | 74 | 137 | \$94,598 | \$206,746 | 39 | 43 | \$42,039 | \$594 | NA | NA | \$42,791 | \$6,017 |
| VALZAR LLC | 100 | 101 | \$116,122 | \$70,826 | \$186,948 | 58 | 84 | \$31,462 | \$65,738 | NA | NA | \$10,652 | \$896 | 55 | NA | \$74,009 | \$4,192 |
| CLEANCO MAINTENANCE CORP | 99 | 205 | \$139,772 | \$215,612 | \$355,384 | 62 | 140 | \$57,764 | \$208,055 | 43 | 63 | \$15,884 | \$6,431 | 36 | NA | \$66,123 | \$1,126 |
| DONOVAN SERVICES INC | 99 | 92 | \$144,212 | \$97,065 | \$241,277 | 57 | 69 | \$89,695 | \$85,588 | 33 | NA | \$12,283 | \$906 | 41 | NA | \$42,234 | \$10,571 |
| FOR COMMUNITY SERVICES INC | 99 | 81 | \$180,392 | \$59,553 | \$239,946 | 88 | 70 | \$167,038 | \$58,459 | NA | NA | \$2,300 | \$416 | NA | NA | \$11,054 | \$678 |
| HEARTH N KETTLE OF HYANNIS INC | 99 | 93 | \$162,157 | \$104,592 | \$266,750 | 46 | 63 | \$53,016 | \$82,102 | 30 | NA | \$28,253 | \$4,908 | 53 | NA | \$80,888 | \$17,583 |
| OTTAWAY NEWSPAPERS INC | 99 | 68 | \$191,139 | \$61,883 | \$253,022 | 43 | 54 | \$80,279 | \$57,102 | NA | NA | \$7,429 | \$517 | 54 | NA | \$103,431 | \$4,264 |
| SOUTHWICK CLOTHING LLC | 99 | 175 | \$21,108 | \$28,844 | \$49,952 | 77 | 139 | \$14,760 | \$28,018 | NA | 32 | \$1,275 | \$238 | NA | NA | \$5,073 | \$589 |
| UHS OF WESTWOOD PEMBROKE INC | 99 | 125 | \$152,100 | \$124,583 | \$276,683 | 70 | 111 | \$90,311 | \$121,490 | NA | NA | \$18,684 | \$871 | 33 | NA | \$43,105 | \$2,221 |
| ACTIVE DAY INC | 98 | 127 | \$135,780 | \$139,624 | \$275,404 | 70 | 104 | \$82,417 | \$132,779 | NA | NA | \$14,399 | \$1,373 | 33 | NA | \$38,964 | \$5,472 |
| H G MERCHANTS | 98 | 67 | \$97,647 | \$44,687 | \$142,334 | 55 | 56 | \$48,140 | \$35,534 | NA | NA | \$4,652 | \$306 | 48 | NA | \$44,855 | \$8,847 |

Appendix 5
Division of Health Care Finance and Policy
Employers with 50 or More Employees Using Subsidized Care
DOR Wage Reporting Data
SFY 2009
See notes at end.

| Employer (1) | All Programs | | | | | MassHealth (3) | | | | Health Safety Net (4) | | | | Commonwealth Care (5) | | | |
|--------------------------------|---------------------|------------------|----------------------|-----------------------|---|----------------|------------|----------------|------------------|-----------------------|------------|----------------|------------------|-----------------------|------------|----------------|------------------|
| | Total Employees (2) | Total Dependents | Total Employee Costs | Total Dependent Costs | Total Cost For Employees and Dependents | Employees | Dependents | Employee Costs | Dependents Costs | Employees | Dependents | Employee Costs | Dependents Costs | Employees | Dependents | Employee Costs | Dependents Costs |
| KENNEY ENTERPRISES LLC | 98 | 132 | \$88,373 | \$60,745 | \$149,118 | 77 | 121 | \$55,078 | \$53,672 | NA | NA | \$2,200 | \$90 | 30 | NA | \$31,095 | \$6,983 |
| OLSTEN HEALTH SERVICES(USA) IN | 98 | 108 | \$173,721 | \$94,797 | \$268,519 | 64 | 95 | \$101,905 | \$87,143 | NA | NA | \$8,134 | \$704 | 38 | NA | \$63,682 | \$6,950 |
| SOUTH SHORE YMCA | 98 | 69 | \$155,701 | \$72,991 | \$228,692 | 47 | 60 | \$54,403 | \$65,960 | NA | NA | \$13,142 | \$4,604 | 52 | NA | \$88,155 | \$2,427 |
| AIRPORT MANAGEMENT SERVICES, L | 97 | 111 | \$264,164 | \$180,155 | \$444,319 | 39 | 66 | \$129,374 | \$157,409 | 51 | 37 | \$75,192 | \$9,717 | 55 | NA | \$59,598 | \$13,030 |
| CORONADO GROUP LLC | 97 | 109 | \$181,620 | \$166,954 | \$348,574 | 64 | 97 | \$109,126 | \$160,050 | NA | NA | \$8,107 | \$3,384 | 36 | NA | \$64,387 | \$3,520 |
| EASTON HEALTH GROUP, LLC | 97 | 211 | \$75,359 | \$145,245 | \$220,604 | 78 | 162 | \$42,881 | \$129,112 | NA | 43 | \$3,148 | \$6,921 | 35 | NA | \$29,330 | \$9,212 |
| LIBERTY MUTUAL INSURANCE | 97 | 85 | \$130,502 | \$96,534 | \$227,036 | 47 | 67 | \$76,836 | \$67,564 | NA | NA | \$4,694 | \$20,109 | 49 | NA | \$48,972 | \$8,860 |
| LITTLE PEOPLES COLLEGE INC | 97 | 105 | \$149,855 | \$94,295 | \$244,150 | 61 | 76 | \$67,559 | \$87,272 | NA | NA | \$10,071 | \$2,983 | 43 | NA | \$72,225 | \$4,040 |
| MANDARIN HOUSE LLC | 97 | 159 | \$112,574 | \$107,463 | \$220,036 | 44 | 87 | \$18,087 | \$50,423 | 30 | 36 | \$4,246 | \$6,021 | 75 | 36 | \$90,241 | \$51,019 |
| NCS PEARSON INC | 97 | 97 | \$98,462 | \$30,212 | \$128,674 | 54 | 77 | \$44,702 | \$27,566 | NA | NA | \$2,619 | \$510 | 50 | NA | \$51,140 | \$2,137 |
| PERSONAL GROUP OF AMERICAN INC | 97 | 91 | \$46,540 | \$39,399 | \$85,939 | 50 | 81 | \$19,093 | \$38,608 | NA | NA | \$4,266 | \$299 | 43 | NA | \$23,182 | \$493 |
| SEVEN HILLS OCCURATIONAL AND | 97 | NA | \$662,071 | \$6,328 | \$668,399 | 97 | NA | \$662,071 | \$6,328 | NA | NA | \$0 | \$0 | NA | NA | \$0 | \$0 |
| SOMERVILLE HOSPITAL | 97 | 160 | \$140,416 | \$138,817 | \$279,233 | 61 | 102 | \$76,437 | \$111,235 | 34 | 52 | \$16,872 | \$20,367 | 35 | NA | \$47,107 | \$7,215 |
| TRANSPRO LLC | 97 | 197 | \$156,321 | \$266,504 | \$422,825 | 76 | 159 | \$108,608 | \$248,041 | NA | NA | \$5,271 | \$7,248 | 39 | NA | \$42,443 | \$11,215 |
| 260 EASTHAMPTON ROAD OPERATING | 96 | 142 | \$131,017 | \$204,422 | \$335,439 | 68 | 127 | \$75,709 | \$203,565 | NA | NA | \$7,022 | \$857 | NA | NA | \$48,286 | \$0 |
| ADVANCE PATRIOT,INC | 96 | 71 | \$166,561 | \$60,516 | \$227,078 | 53 | 47 | \$57,865 | \$48,693 | 30 | NA | \$47,736 | \$4,087 | 48 | NA | \$60,960 | \$7,736 |
| CANYON RANCH MANAGEMENT LLC | 96 | 94 | \$153,215 | \$105,377 | \$258,592 | 44 | 74 | \$65,616 | \$93,222 | NA | NA | \$14,145 | \$445 | 55 | NA | \$73,455 | \$11,710 |
| DAVIS COMPANIES INC THE | 96 | 117 | \$112,704 | \$86,349 | \$199,053 | 53 | 95 | \$47,970 | \$75,485 | NA | NA | \$3,372 | \$2,731 | 53 | NA | \$61,362 | \$8,133 |
| ENTERPRISE RENT A CAR CO BOSTO | 96 | 72 | \$147,642 | \$83,796 | \$231,438 | 37 | 50 | \$45,742 | \$76,683 | NA | NA | \$14,166 | \$1,453 | 52 | NA | \$87,734 | \$5,660 |
| JANITECH INC | 96 | 118 | \$150,869 | \$175,816 | \$326,685 | 55 | 87 | \$54,139 | \$164,707 | NA | NA | \$6,752 | \$764 | 45 | NA | \$89,978 | \$10,345 |
| LIFEWORKS INC | 96 | 36 | \$198,438 | \$34,008 | \$232,447 | 85 | NA | \$180,321 | \$23,365 | NA | NA | \$3,201 | \$8,085 | NA | NA | \$14,917 | \$2,558 |
| OCEAN SPRAY CRANBERRIES INC | 96 | 60 | \$142,378 | \$34,407 | \$176,784 | 54 | 46 | \$98,616 | \$24,886 | NA | NA | \$6,998 | \$135 | 47 | NA | \$36,763 | \$9,385 |
| SPRINGFIELD DAY NURSERY CORP | 96 | 167 | \$166,658 | \$298,115 | \$464,773 | 79 | 157 | \$149,008 | \$297,637 | NA | NA | \$2,525 | \$140 | NA | NA | \$15,125 | \$338 |
| UNI-SELECT USA, INC. | 96 | 61 | \$128,464 | \$77,437 | \$205,900 | 53 | 51 | \$46,767 | \$65,515 | NA | NA | \$8,163 | \$1,222 | 35 | NA | \$73,534 | \$10,700 |
| WACHUSETT MOUNTAIN ASSOCIATES | 96 | 81 | \$105,944 | \$38,977 | \$144,921 | 42 | 65 | \$31,999 | \$34,688 | NA | NA | \$3,901 | \$170 | 56 | NA | \$70,045 | \$4,119 |
| ADVANCE PROCESSING SYSTEMS, LL | 95 | 88 | \$57,722 | \$36,888 | \$94,610 | 63 | 79 | \$30,817 | \$35,951 | NA | NA | \$8,410 | \$1 | 32 | NA | \$18,494 | \$936 |
| DOTS LLC | 95 | 110 | \$151,385 | \$130,149 | \$281,534 | 71 | 98 | \$90,965 | \$128,385 | NA | NA | \$6,385 | \$0 | NA | NA | \$54,035 | \$1,764 |
| DRESS BARN INC | 95 | 97 | \$112,964 | \$97,895 | \$210,860 | 58 | 82 | \$54,558 | \$91,929 | NA | NA | \$4,307 | \$3,613 | 42 | NA | \$54,099 | \$2,353 |
| ENVIROLABOR, INC. | 95 | 89 | \$76,381 | \$53,714 | \$130,095 | 47 | 65 | \$27,496 | \$41,847 | 31 | NA | \$10,844 | \$10,091 | 58 | NA | \$38,040 | \$1,777 |
| HUDSON RPM DISTRIBUTORS LLC | 95 | 118 | \$167,617 | \$157,112 | \$324,729 | 54 | 84 | \$77,449 | \$150,293 | 31 | NA | \$21,228 | \$2,340 | NA | NA | \$68,941 | \$4,480 |
| RETAILERS SECURITY & INVESTIGA | 95 | 67 | \$71,003 | \$33,765 | \$104,768 | 51 | 49 | \$22,312 | \$31,124 | NA | NA | \$11,209 | \$1,067 | 41 | NA | \$37,481 | \$1,575 |
| SHORE EDUCATIONAL COLLABORAT | 95 | 75 | \$861,204 | \$57,730 | \$918,934 | 81 | 53 | \$836,021 | \$53,618 | NA | NA | \$3,026 | \$717 | NA | NA | \$22,158 | \$3,395 |
| SLESAR BROS BREWING COMPANY IN | 95 | 30 | \$179,921 | \$36,990 | \$216,911 | NA | NA | \$55,464 | \$31,506 | 30 | NA | \$56,477 | \$404 | 57 | NA | \$67,979 | \$5,080 |
| ARAMARK AVIATION SERVICES LIM | 94 | 124 | \$192,653 | \$141,304 | \$333,958 | 50 | 77 | \$95,026 | \$126,419 | 46 | 41 | \$26,052 | \$8,264 | 45 | NA | \$71,575 | \$6,621 |
| CAPE COD COMMUNITY COLLEGE | 94 | 87 | \$134,094 | \$113,586 | \$247,680 | 46 | 67 | \$53,669 | \$106,108 | NA | NA | \$2,705 | \$535 | 51 | NA | \$77,720 | \$6,943 |
| CARITAS NORWOOD HOSPITAL INC | 94 | 167 | \$118,188 | \$166,610 | \$284,798 | 70 | 142 | \$77,940 | \$153,263 | NA | NA | \$7,696 | \$3,686 | NA | NA | \$32,552 | \$9,660 |
| CITY OF CHELSEA | 94 | 144 | \$162,916 | \$151,549 | \$314,465 | 66 | 111 | \$76,399 | \$145,387 | NA | NA | \$26,318 | \$2,153 | 41 | NA | \$60,200 | \$4,009 |
| COMMUNITY TEAMWORK INC | 94 | 124 | \$157,590 | \$227,815 | \$385,405 | 68 | 112 | \$107,730 | \$222,209 | NA | NA | \$7,415 | \$309 | NA | NA | \$42,446 | \$5,296 |
| MT WACHUSETT COMM COLLEGE | 94 | 100 | \$159,470 | \$98,373 | \$257,843 | 52 | 86 | \$72,393 | \$91,977 | NA | NA | \$17,530 | \$791 | 52 | NA | \$69,548 | \$5,605 |
| NEW ENGLAND WIRE PRODUCTS INC | 94 | 124 | \$122,585 | \$129,301 | \$251,886 | 39 | 75 | \$35,330 | \$89,217 | NA | NA | \$4,894 | \$13,301 | 61 | NA | \$82,361 | \$26,783 |
| NURSE FINDERS INC | 94 | 152 | \$100,565 | \$95,992 | \$196,557 | 70 | 139 | \$65,920 | \$94,510 | NA | NA | \$19,176 | \$11 | NA | NA | \$15,469 | \$1,471 |
| SERVICE STATIONS | 94 | 74 | \$129,998 | \$77,221 | \$207,220 | 53 | 60 | \$70,455 | \$65,182 | NA | NA | \$12,732 | \$737 | 40 | NA | \$46,811 | \$11,302 |
| SWEETHEART CUP COMPANY INC | 94 | 149 | \$120,782 | \$140,010 | \$260,792 | 58 | 96 | \$49,009 | \$129,317 | 36 | 48 | \$30,702 | \$4,394 | 30 | NA | \$41,072 | \$6,299 |
| ARBOR ASSOCIATES INC | 93 | 105 | \$119,402 | \$104,781 | \$224,183 | 56 | 73 | \$78,613 | \$102,315 | 38 | NA | \$8,546 | \$998 | 35 | NA | \$32,243 | \$1,468 |
| BOBS STORES CORP | 93 | 65 | \$152,686 | \$73,482 | \$226,168 | 59 | 57 | \$69,271 | \$63,454 | NA | NA | \$12,937 | \$428 | 37 | NA | \$70,478 | \$9,600 |
| CBS PERSONNEL SERVICES, LLC | 93 | 72 | \$50,942 | \$20,301 | \$71,242 | 51 | 61 | \$16,499 | \$18,632 | 30 | NA | \$6,218 | \$10 | 46 | NA | \$28,224 | \$1,658 |
| CITY OF GLOUCESTER | 93 | 122 | \$125,752 | \$133,530 | \$259,282 | 62 | 101 | \$83,216 | \$125,974 | NA | NA | \$6,060 | \$583 | 34 | NA | \$36,476 | \$6,972 |
| DIVERSIFIED STAFFING GROUP | 93 | 125 | \$65,797 | \$59,418 | \$125,214 | 52 | 94 | \$28,384 | \$57,503 | 35 | NA | \$11,589 | \$171 | 44 | NA | \$25,824 | \$1,744 |
| H C WATSON CORP | 93 | 127 | \$115,515 | \$104,645 | \$220,160 | 63 | 99 | \$66,575 | \$96,883 | NA | NA | \$4,052 | \$2,146 | 40 | NA | \$44,888 | \$5,617 |
| JOULE TECHNICAL STAFFING INC | 93 | 91 | \$78,741 | \$80,365 | \$159,106 | 54 | 74 | \$40,267 | \$75,404 | NA | NA | \$7,556 | \$541 | 48 | NA | \$30,918 | \$4,420 |
| SIMSBURY ASSOCIATES INC | 93 | 110 | \$172,860 | \$137,792 | \$310,652 | 63 | 85 | \$81,121 | \$135,431 | NA | NA | \$22,618 | \$264 | 40 | NA | \$69,121 | \$2,098 |
| ULTIMATE STAFFING SERVICES LP | 93 | 66 | \$98,491 | \$31,865 | \$130,356 | 54 | 53 | \$47,934 | \$30,581 | NA | NA | \$15,969 | \$0 | 44 | NA | \$34,588 | \$1,284 |
| WORCESTER SKILLED NURSING AND | 93 | 158 | \$140,985 | \$195,386 | \$336,372 | 67 | 128 | \$89,081 | \$190,085 | NA | NA | \$18,966 | \$169 | NA | NA | \$32,938 | \$5,133 |
| YOUNG WOMENS CHRISTIAN | 93 | 80 | \$111,255 | \$90,914 | \$202,169 | 84 | 79 | \$90,134 | \$89,986 | NA | NA | \$1,580 | \$0 | NA | NA | \$19,541 | \$928 |
| CHILDRENS SERVICES OF ROXBURY | 92 | 109 | \$143,018 | \$134,672 | \$277,690 | 65 | 80 | \$79,674 | \$125,041 | 32 | NA | \$12,495 | \$485 | 35 | NA | \$50,849 | \$9,147 |
| CITY OF MALDEN | 92 | 149 | \$151,055 | \$206,540 | \$357,594 | 61 | 119 | \$82,238 | \$192,412 | NA | NA | \$13,594 | \$1,289 | 31 | NA | \$55,223 | \$12,839 |
| HENLEY ENTERPRISES INC. | 92 | 47 | \$145,826 | \$48,137 | \$193,963 | 50 | 36 | \$70,689 | \$44,412 | NA | NA | \$22,399 | \$2,707 | 42 | NA | \$52,738 | \$1,018 |
| IMPERIAL DISTRIBUTORS INC | 92 | 152 | \$127,190 | \$152,470 | \$279,660 | 63 | 104 | \$60,129 | \$144,126 | 31 | 43 | \$9,912 | \$2,426 | 37 | NA | \$57,149 | \$5,917 |
| MORAN FOODS INC | 92 | 69 | \$167,511 | \$92,176 | \$259,686 | 55 | 55 | \$75,465 | \$91,073 | NA | NA | \$49,611 | \$1,050 | 39 | NA | \$42,435 | \$53 |
| NATIONAL WHOLESALE LIQUIDATORS | 92 | 105 | \$147,283 | \$124,147 | \$271,430 | 53 | 77 | \$68,827 | \$118,351 | 32 | NA | \$23,493 | \$1,485 | 40 | NA | \$54,963 | \$4,311 |
| SONOCO PRODUCTS CO | 92 | 179 | \$125,991 | \$246,472 | \$372,462 | 66 | 131 | \$64,947 | \$238,564 | 32 | 46 | \$15,276 | \$3,086 | NA | NA | \$43,767 | \$4,822 |

Appendix 5
Division of Health Care Finance and Policy
Employers with 50 or More Employees Using Subsidized Care
DOR Wage Reporting Data
SFY 2009
See notes at end.

| Employer (1) | All Programs | | | | | MassHealth (3) | | | | Health Safety Net (4) | | | | Commonwealth Care (5) | | | |
|--------------------------------|---------------------|------------------|----------------------|-----------------------|---|----------------|------------|----------------|------------------|-----------------------|------------|----------------|------------------|-----------------------|------------|----------------|------------------|
| | Total Employees (2) | Total Dependents | Total Employee Costs | Total Dependent Costs | Total Cost For Employees and Dependents | Employees | Dependents | Employee Costs | Dependents Costs | Employees | Dependents | Employee Costs | Dependents Costs | Employees | Dependents | Employee Costs | Dependents Costs |
| VAN POOL TRANSPORTATION LLC | 92 | 105 | \$164,570 | \$99,433 | \$264,003 | 52 | 82 | \$70,875 | \$87,521 | NA | NA | \$5,276 | \$505 | 53 | NA | \$88,418 | \$11,407 |
| CENTER FOR ADDICTIVE BEHAVIORS | 91 | 96 | \$157,701 | \$126,875 | \$284,576 | 55 | 82 | \$104,500 | \$122,278 | NA | NA | \$18,150 | \$0 | 35 | NA | \$35,051 | \$4,597 |
| CHARLOTTE RUSSE INC | 91 | 43 | \$84,212 | \$37,606 | \$121,818 | 54 | 40 | \$32,481 | \$37,606 | NA | NA | \$7,014 | \$0 | 42 | NA | \$44,716 | \$0 |
| CITY OF WESTFIELD | 91 | 151 | \$169,052 | \$183,082 | \$352,134 | 65 | 130 | \$122,816 | \$174,090 | NA | NA | \$106 | \$607 | 35 | NA | \$46,130 | \$8,384 |
| COUGHLIN INC | 91 | 87 | \$126,757 | \$97,441 | \$224,198 | 61 | 78 | \$75,869 | \$95,547 | NA | NA | \$4,139 | \$429 | NA | NA | \$46,749 | \$1,465 |
| FELLSWAY DONUTS INC | 91 | 164 | \$106,444 | \$82,815 | \$189,259 | 57 | 101 | \$43,604 | \$62,794 | 41 | 46 | \$10,499 | \$3,734 | 53 | NA | \$52,342 | \$16,287 |
| GRASSROOTS CAMPAIGNS, INC. | 91 | NA | \$38,274 | \$10,638 | \$48,911 | 44 | NA | \$17,849 | \$10,638 | NA | NA | \$4,379 | \$0 | 41 | NA | \$16,046 | \$0 |
| SOURCE ONE STAFFING SOLUTIONS, | 91 | 96 | \$67,782 | \$33,417 | \$101,198 | 59 | 73 | \$28,868 | \$30,985 | NA | NA | \$10,402 | \$772 | 31 | NA | \$28,512 | \$1,659 |
| TOWN OF FRAMINGHAM | 91 | 137 | \$142,279 | \$116,117 | \$258,396 | 59 | 121 | \$89,813 | \$108,156 | NA | NA | \$2,531 | \$844 | 42 | NA | \$49,934 | \$7,117 |
| TOWN OF WEST SPRINGFIELD | 91 | 126 | \$102,717 | \$95,976 | \$198,693 | 55 | 105 | \$47,272 | \$84,460 | NA | NA | \$1,233 | \$308 | 48 | NA | \$54,212 | \$11,208 |
| ZWICKER AND ASSOCIATES PC | 91 | 92 | \$123,681 | \$158,336 | \$282,017 | 61 | 80 | \$73,032 | \$158,336 | NA | NA | \$19,798 | \$0 | NA | NA | \$30,851 | \$0 |
| ASSOCIATED DAY CARE SERVICES O | 90 | 136 | \$162,969 | \$201,884 | \$364,853 | 60 | 105 | \$121,083 | \$188,860 | 30 | NA | \$10,349 | \$2,458 | NA | NA | \$31,536 | \$10,566 |
| AULSON COMPANY INC THE | 90 | 86 | \$76,746 | \$43,519 | \$120,265 | 43 | 61 | \$25,617 | \$38,177 | 30 | NA | \$15,263 | \$574 | 47 | NA | \$35,866 | \$4,768 |
| BOSTON PRIVATE INDUSTRY COUNCI | 90 | NA | \$114,767 | \$2,919 | \$117,686 | 69 | NA | \$51,564 | \$2,919 | NA | NA | \$40,323 | \$0 | NA | NA | \$22,880 | \$0 |
| COMMUNITY DAY CARE CTR | 90 | 156 | \$165,445 | \$242,966 | \$408,412 | 68 | 119 | \$100,296 | \$233,854 | NA | 34 | \$16,377 | \$1,425 | NA | NA | \$48,773 | \$7,688 |
| EVERETT MANAGEMENT CORP | 90 | 54 | \$152,234 | \$57,750 | \$209,984 | 39 | 45 | \$68,308 | \$54,171 | NA | NA | \$5,577 | \$935 | 46 | NA | \$78,349 | \$2,644 |
| HUNTLEIGH USA CORPORATION | 90 | 61 | \$147,479 | \$69,074 | \$216,553 | 37 | 38 | \$51,548 | \$60,949 | 35 | NA | \$21,333 | \$3,956 | 49 | NA | \$74,598 | \$4,170 |
| MIDDLESEX VILLAGE DONUT CORP | 90 | 69 | \$113,464 | \$59,157 | \$172,621 | 62 | 60 | \$49,574 | \$56,511 | NA | NA | \$12,259 | \$79 | 33 | NA | \$51,631 | \$2,567 |
| NEW ENGLAND STATES TRANSPORT I | 90 | 126 | \$125,440 | \$113,576 | \$239,017 | 51 | 82 | \$39,620 | \$82,171 | 33 | 32 | \$42,069 | \$19,507 | 38 | NA | \$43,752 | \$11,899 |
| OASIS OUTSOURCING II | 90 | 82 | \$107,046 | \$66,141 | \$173,186 | 55 | 68 | \$58,375 | \$62,454 | NA | NA | \$4,788 | \$194 | 39 | NA | \$43,882 | \$3,493 |
| SPRINGFIELD PARK VIEW HOSPITAL | 90 | 138 | \$136,389 | \$177,881 | \$314,271 | 75 | 126 | \$104,658 | \$174,924 | NA | NA | \$2,568 | \$711 | NA | NA | \$29,163 | \$2,246 |
| ST JOHNS NURSING HOME INC | 90 | 149 | \$131,221 | \$188,281 | \$319,501 | 74 | 130 | \$102,726 | \$185,015 | NA | NA | \$5,462 | \$767 | NA | NA | \$23,032 | \$2,499 |
| TOWN OF FALMOUTH | 90 | 134 | \$84,703 | \$95,864 | \$180,568 | 57 | 99 | \$42,145 | \$81,475 | NA | NA | \$2,510 | \$1,585 | 48 | NA | \$40,048 | \$12,804 |
| VICAR OPERATING INC | 90 | 78 | \$116,499 | \$106,943 | \$223,442 | 55 | 63 | \$62,400 | \$104,409 | NA | NA | \$9,568 | \$25 | 33 | NA | \$44,531 | \$2,508 |
| BEALE'S LLC | 89 | 161 | \$158,661 | \$179,686 | \$338,346 | 55 | 111 | \$77,410 | \$174,019 | 39 | 48 | \$17,982 | \$2,883 | 40 | NA | \$63,268 | \$2,784 |
| BEAUMONT AT THE WILLOWS | 89 | 173 | \$103,335 | \$144,334 | \$247,669 | 65 | 127 | \$48,752 | \$131,634 | NA | 41 | \$30,818 | \$3,787 | NA | NA | \$23,766 | \$8,912 |
| BIO-MEDICAL APPLIC OF MASS INC | 89 | 152 | \$139,437 | \$112,311 | \$251,747 | 65 | 125 | \$94,208 | \$106,563 | NA | NA | \$6,047 | \$417 | NA | NA | \$39,182 | \$5,331 |
| CAPE COD HOSPITAL | 89 | 152 | \$109,142 | \$219,150 | \$328,292 | 63 | 128 | \$59,021 | \$202,530 | NA | NA | \$5,056 | \$759 | NA | NA | \$45,066 | \$15,862 |
| CITY OF NORTH ADAMS | 89 | 113 | \$124,259 | \$128,267 | \$252,526 | 54 | 98 | \$76,896 | \$127,177 | NA | NA | \$1,471 | \$95 | 34 | NA | \$45,892 | \$995 |
| COMMUNITY RESOURCES FOR JUSTIC | 89 | 118 | \$105,865 | \$226,146 | \$332,011 | 62 | 93 | \$75,129 | \$223,020 | NA | NA | \$5,274 | \$2,394 | NA | NA | \$25,462 | \$731 |
| COUNTRY ESTATES NURSING, LLC | 89 | 145 | \$123,662 | \$208,666 | \$332,328 | 71 | 139 | \$100,299 | \$207,847 | NA | NA | \$6,834 | \$620 | NA | NA | \$16,528 | \$200 |
| DENNIS-YARMOUTH REGIONAL | 89 | 156 | \$86,272 | \$82,098 | \$168,370 | 56 | 120 | \$42,543 | \$66,230 | NA | NA | \$671 | \$410 | 48 | NA | \$43,058 | \$15,457 |
| LIFELINE SYSTEMS INC | 89 | 121 | \$162,458 | \$161,797 | \$324,254 | 63 | 107 | \$113,195 | \$154,956 | NA | NA | \$12,263 | \$4,373 | NA | NA | \$36,999 | \$2,467 |
| MEDIX STAFFING SOLUTIONS, INC. | 89 | 88 | \$111,085 | \$62,190 | \$173,275 | 66 | 77 | \$64,185 | \$58,469 | NA | NA | \$26,114 | \$0 | 31 | NA | \$20,786 | \$3,721 |
| METROPOLITAN HOME HEALTH | 89 | 186 | \$130,140 | \$200,747 | \$330,887 | 60 | 135 | \$67,185 | \$192,446 | 32 | 43 | \$16,495 | \$1,806 | 32 | NA | \$46,460 | \$6,495 |
| ROMAN CATHOLIC ARCHDIOCESE | 89 | NA | \$71,517 | \$8,354 | \$79,871 | 52 | NA | \$38,422 | \$281 | 32 | NA | \$21,011 | \$1,953 | NA | NA | \$12,084 | \$6,120 |
| SALVATION ARMY THE | 89 | 53 | \$116,074 | \$48,283 | \$164,356 | 65 | 41 | \$74,798 | \$46,637 | NA | NA | \$14,531 | \$370 | 33 | NA | \$26,744 | \$1,275 |
| SUPERIOR TECHNICAL RESOURCES | 89 | 84 | \$97,753 | \$124,870 | \$222,623 | 40 | 67 | \$44,547 | \$119,164 | NA | NA | \$7,844 | \$789 | 47 | NA | \$45,362 | \$4,917 |
| TOWER HILL NURSING, LLC | 89 | 162 | \$125,068 | \$135,572 | \$260,641 | 66 | 127 | \$36,850 | \$127,974 | NA | 30 | \$35,185 | \$2,030 | 35 | NA | \$53,033 | \$5,569 |
| ACUSHNET COMPANY | 88 | 152 | \$73,616 | \$217,127 | \$290,742 | 70 | 138 | \$50,308 | \$210,875 | NA | NA | \$3,714 | \$510 | NA | NA | \$19,594 | \$5,742 |
| ADVENT CARE INC | 88 | 168 | \$63,628 | \$94,788 | \$158,417 | 65 | 138 | \$40,354 | \$91,161 | NA | NA | \$4,403 | \$360 | 30 | NA | \$18,871 | \$3,268 |
| DYOUVILLE MANOR LOWELL MASS | 88 | 151 | \$104,947 | \$177,738 | \$282,685 | 64 | 126 | \$74,383 | \$169,610 | NA | NA | \$3,600 | \$433 | NA | NA | \$26,965 | \$7,695 |
| GENTIVA CERTIFIED HEALTHCARE C | 88 | 117 | \$125,396 | \$255,924 | \$381,320 | 51 | 96 | \$59,783 | \$236,703 | NA | NA | \$4,129 | \$534 | 42 | NA | \$61,484 | \$18,687 |
| NORTHEAST MOTEL ASSOCIATES | 88 | 115 | \$111,068 | \$104,733 | \$215,801 | 53 | 75 | \$46,827 | \$92,414 | 30 | NA | \$14,800 | \$1,753 | 43 | NA | \$49,440 | \$10,565 |
| PARTNERS HEALTHCARE SYSTEM INC | 88 | 97 | \$83,756 | \$126,023 | \$209,778 | 49 | 76 | \$43,212 | \$119,372 | NA | NA | \$3,058 | \$1,319 | 36 | NA | \$37,485 | \$5,332 |
| SAINTS MEMORIAL MEDICAL CENTER | 88 | 121 | \$133,101 | \$154,168 | \$287,269 | 59 | 104 | \$88,069 | \$146,717 | NA | NA | \$3,391 | \$915 | 30 | NA | \$41,641 | \$6,536 |
| SOUTHBAY MENTAL HEALTH CTR INC | 88 | 109 | \$155,229 | \$132,229 | \$287,458 | 58 | 88 | \$103,162 | \$128,976 | NA | NA | \$5,844 | \$140 | 37 | NA | \$46,223 | \$3,113 |
| ST JOSEPH MANOR NURSING | 88 | 163 | \$151,864 | \$184,870 | \$336,734 | 66 | 127 | \$84,447 | \$169,734 | NA | NA | \$10,021 | \$1,693 | 31 | NA | \$57,396 | \$13,443 |
| BERKSHIRE FAMILY AND INDIVIDUA | 87 | 76 | \$135,032 | \$89,495 | \$224,527 | 70 | 64 | \$112,342 | \$88,258 | NA | NA | \$2,290 | \$480 | NA | NA | \$20,399 | \$757 |
| BLOOMS BUS LINES INC | 87 | 161 | \$198,825 | \$241,211 | \$440,036 | 71 | 142 | \$117,343 | \$229,470 | NA | NA | \$2,890 | \$1,036 | 34 | NA | \$78,592 | \$10,705 |
| BROOKLINE MANOR NURSING HM INC | 87 | 154 | \$105,057 | \$191,958 | \$297,015 | 53 | 107 | \$38,408 | \$175,874 | 38 | 35 | \$15,184 | \$2,026 | 36 | NA | \$51,465 | \$14,057 |
| MING'S SUPERMARKET INC | 87 | 122 | \$174,052 | \$136,847 | \$310,900 | 30 | 49 | \$14,184 | \$39,157 | NA | NA | \$4,084 | \$3,052 | 73 | 49 | \$155,784 | \$94,638 |
| NOTRE DAME HEALTH CARE CENTER | 87 | 142 | \$87,768 | \$132,846 | \$220,614 | 66 | 115 | \$36,293 | \$126,756 | NA | NA | \$28,962 | \$5,392 | NA | NA | \$22,513 | \$698 |
| OCEAN EDGE RESORT LTD | 87 | 102 | \$76,801 | \$77,307 | \$154,107 | 43 | 74 | \$38,087 | \$64,328 | NA | NA | \$3,812 | \$5,249 | 39 | NA | \$34,902 | \$7,730 |
| SHOWBIZ PIZZA TIME INC | 87 | 50 | \$143,669 | \$41,383 | \$185,052 | 52 | 37 | \$57,624 | \$39,308 | NA | NA | \$6,607 | \$231 | 41 | NA | \$79,438 | \$1,844 |
| WING MEMORIAL HOSPITAL CORP | 87 | 109 | \$103,331 | \$125,263 | \$228,594 | 60 | 93 | \$59,012 | \$107,647 | NA | NA | \$3,388 | \$105 | 30 | NA | \$40,931 | \$17,511 |
| AMERICAN MEDICAL RESPONSE OF M | 86 | 141 | \$122,915 | \$265,354 | \$388,269 | 52 | 121 | \$63,177 | \$264,470 | NA | NA | \$6,652 | \$861 | 32 | NA | \$53,086 | \$23 |
| ANODYNE CORP | 86 | 35 | \$66,137 | \$17,566 | \$83,703 | 46 | NA | \$25,736 | \$16,039 | NA | NA | \$10,602 | \$1,200 | 45 | NA | \$29,799 | \$327 |
| BRODER BROS CO | 86 | 163 | \$109,283 | \$159,962 | \$269,245 | 53 | 99 | \$38,978 | \$139,678 | 43 | 56 | \$18,609 | \$3,471 | 46 | NA | \$51,697 | \$16,813 |
| CAMPBELL BEWLEY INC | 86 | 122 | \$189,259 | \$99,778 | \$289,037 | 48 | 88 | \$121,226 | \$85,059 | NA | NA | \$21,484 | \$6,426 | 39 | NA | \$46,549 | \$8,293 |
| DEPENDABLE LAUNDERERS & | 86 | 124 | \$118,160 | \$123,462 | \$241,622 | 54 | 89 | \$49,628 | \$113,624 | NA | NA | \$9,022 | \$1,581 | 46 | NA | \$59,510 | \$8,257 |

Appendix 5
Division of Health Care Finance and Policy
Employers with 50 or More Employees Using Subsidized Care
DOR Wage Reporting Data
SFY 2009
See notes at end.

| Employer (1) | All Programs | | | | | MassHealth (3) | | | | Health Safety Net (4) | | | | Commonwealth Care (5) | | | |
|--------------------------------|---------------------|------------------|----------------------|-----------------------|---|----------------|------------|----------------|------------------|-----------------------|------------|----------------|------------------|-----------------------|------------|----------------|------------------|
| | Total Employees (2) | Total Dependents | Total Employee Costs | Total Dependent Costs | Total Cost For Employees and Dependents | Employees | Dependents | Employee Costs | Dependents Costs | Employees | Dependents | Employee Costs | Dependents Costs | Employees | Dependents | Employee Costs | Dependents Costs |
| GC SPRINGFIELD LLC | 86 | 43 | \$44,332 | \$12,896 | \$57,227 | 62 | 37 | \$16,612 | \$11,587 | NA | NA | \$7,821 | \$0 | NA | NA | \$19,898 | \$1,308 |
| LOWELL COMMUNITY HEALTH CENTER | 86 | 162 | \$142,280 | \$277,887 | \$420,167 | 69 | 146 | \$119,846 | \$270,460 | NA | NA | \$7,147 | \$605 | NA | NA | \$15,287 | \$6,822 |
| MASS PARK INC | 86 | 36 | \$140,267 | \$23,872 | \$164,139 | 39 | NA | \$74,179 | \$21,809 | NA | NA | \$13,689 | \$769 | 44 | NA | \$52,398 | \$1,295 |
| SAGE CLIENT 289, LLC | 86 | 141 | \$129,382 | \$128,447 | \$257,829 | 58 | 99 | \$66,199 | \$122,132 | 38 | 37 | \$13,703 | \$2,011 | 37 | NA | \$49,480 | \$4,304 |
| BROCKTON NEIGHBORHOOD HEALTH | 85 | 154 | \$146,717 | \$280,104 | \$426,821 | 59 | 113 | \$89,967 | \$279,139 | 35 | 39 | \$25,828 | \$37 | NA | NA | \$30,922 | \$928 |
| COLUMBIA SUSSEX CORP | 85 | 133 | \$214,396 | \$133,263 | \$347,659 | 52 | 88 | \$46,878 | \$88,305 | 42 | 39 | \$125,473 | \$32,122 | 32 | NA | \$42,046 | \$12,836 |
| HOLYOKE CHICOPEE SPRINGFIELD H | 85 | 163 | \$145,353 | \$256,435 | \$401,788 | 72 | 139 | \$118,604 | \$248,169 | NA | NA | \$2,341 | \$560 | NA | NA | \$24,408 | \$7,706 |
| KIDS PLACE INC THE | 85 | 116 | \$102,222 | \$112,046 | \$214,268 | 65 | 104 | \$71,040 | \$108,512 | NA | NA | \$3,937 | \$2,359 | NA | NA | \$27,245 | \$1,175 |
| MAXIMUS INCORPORATED | 85 | 94 | \$68,570 | \$84,126 | \$152,696 | 56 | 67 | \$48,165 | \$80,866 | NA | NA | \$4,933 | \$2,507 | NA | NA | \$15,472 | \$753 |
| MEDFORD CPL INC | 85 | 130 | \$94,701 | \$60,852 | \$155,553 | 61 | 92 | \$42,177 | \$54,419 | NA | 38 | \$17,978 | \$6,433 | NA | NA | \$34,546 | \$0 |
| MILTON HEALTHCARE, LLC | 85 | 163 | \$74,187 | \$96,662 | \$170,849 | 62 | 117 | \$37,282 | \$89,611 | 38 | 43 | \$21,332 | \$3,152 | NA | NA | \$15,573 | \$3,900 |
| MULTIGRAINS INC | 85 | 102 | \$112,609 | \$149,075 | \$261,685 | 57 | 86 | \$75,388 | \$148,821 | NA | NA | \$8,321 | \$254 | 30 | NA | \$28,901 | \$0 |
| SC CORP | 85 | 87 | \$121,957 | \$94,742 | \$216,699 | 60 | 77 | \$65,704 | \$90,139 | NA | NA | \$5,173 | \$1,521 | NA | NA | \$51,080 | \$3,081 |
| WINGATE OF BRIGHTON INC | 85 | 125 | \$94,180 | \$102,256 | \$196,436 | 57 | 99 | \$42,966 | \$96,552 | NA | NA | \$11,873 | \$1,017 | NA | NA | \$39,341 | \$4,687 |
| YOUTH OPPORTUNITIES UPHELD INC | 85 | 79 | \$107,093 | \$103,502 | \$210,595 | 47 | 63 | \$64,077 | \$100,333 | NA | NA | \$7,512 | \$379 | 38 | NA | \$35,504 | \$2,789 |
| BOSTON SYMPHONY ORCHESTRA INC | 84 | 136 | \$110,617 | \$132,020 | \$242,637 | 65 | 114 | \$78,487 | \$129,256 | NA | NA | \$8,462 | \$773 | NA | NA | \$23,668 | \$1,991 |
| BOSTON SYMPHONY ORCHESTRA INC | 84 | 38 | \$98,438 | \$38,064 | \$136,503 | 33 | 32 | \$22,455 | \$29,912 | NA | NA | \$6,225 | \$31 | 52 | NA | \$69,758 | \$8,121 |
| COLONIAL NURSING HOME OF | 84 | 178 | \$103,633 | \$160,192 | \$263,825 | 68 | 145 | \$63,233 | \$148,675 | NA | NA | \$8,910 | \$1,446 | NA | NA | \$31,491 | \$10,071 |
| ELLIS NURSING HOME INC | 84 | 195 | \$102,226 | \$193,218 | \$295,443 | 61 | 134 | \$43,446 | \$185,814 | 35 | 54 | \$15,114 | \$1,002 | 32 | NA | \$43,666 | \$6,401 |
| FEDERAL EXPRESS CORP | 84 | 119 | \$128,857 | \$98,413 | \$227,270 | 46 | 97 | \$65,502 | \$80,746 | NA | NA | \$14,290 | \$4,246 | 38 | NA | \$49,065 | \$13,421 |
| H & M HENNES & MAURITZ LP | 84 | 37 | \$111,899 | \$24,391 | \$136,290 | 38 | 32 | \$36,367 | \$22,751 | NA | NA | \$10,925 | \$0 | 40 | NA | \$64,606 | \$1,640 |
| HANCOCK PARK LIMITED PARTNERSH | 84 | 188 | \$135,184 | \$327,779 | \$462,962 | 62 | 128 | \$69,475 | \$301,922 | 32 | 45 | \$19,570 | \$12,563 | 39 | NA | \$46,139 | \$13,294 |
| JEWISH REHABILITATION CENTER F | 84 | 178 | \$113,412 | \$150,392 | \$263,804 | 65 | 127 | \$66,726 | \$142,431 | 30 | 46 | \$10,076 | \$4,534 | NA | NA | \$36,610 | \$3,426 |
| LA FITNESS INTERNATIONAL LLC | 84 | 40 | \$93,397 | \$33,782 | \$127,179 | 45 | 35 | \$41,342 | \$33,061 | NA | NA | \$9,374 | \$0 | 41 | NA | \$42,680 | \$721 |
| N E FARM WORKERS COUNCIL INC | 84 | 90 | \$90,726 | \$115,209 | \$205,935 | 73 | 84 | \$76,911 | \$115,202 | NA | NA | \$1,106 | \$7 | NA | NA | \$12,709 | \$0 |
| REPUBLICAN CO THE EXECUTIVE | 84 | 76 | \$191,608 | \$109,258 | \$300,867 | 40 | 67 | \$91,225 | \$106,338 | NA | NA | \$28,843 | \$510 | 41 | NA | \$71,540 | \$2,410 |
| ROBERT L MCCARTHY & SON INC | 84 | 111 | \$88,808 | \$69,649 | \$158,457 | 55 | 92 | \$44,810 | \$66,291 | NA | NA | \$5,006 | \$438 | 32 | NA | \$38,992 | \$2,921 |
| SAGE CLIENT 325 LLC | 84 | 109 | \$111,528 | \$98,338 | \$209,866 | 53 | 87 | \$58,004 | \$95,066 | NA | NA | \$7,749 | \$2,065 | 36 | NA | \$45,774 | \$1,207 |
| SOUTH SHORE MENTAL HEALTH CENT | 84 | 82 | \$150,535 | \$80,271 | \$230,806 | 47 | 67 | \$87,919 | \$72,688 | NA | NA | \$3,195 | \$770 | 44 | NA | \$59,421 | \$6,813 |
| WALNUT STREET CENTER INC | 84 | 113 | \$127,028 | \$96,383 | \$223,411 | 54 | 81 | \$61,243 | \$90,732 | NA | NA | \$37,258 | \$1,304 | NA | NA | \$28,527 | \$4,348 |
| WHALING CITY TRANSIT INC | 84 | 76 | \$145,740 | \$102,649 | \$248,389 | 49 | 61 | \$72,634 | \$94,536 | NA | NA | \$5,869 | \$2,835 | 41 | NA | \$67,237 | \$5,278 |
| BERKSHIRE COMMON HILTON | 83 | 57 | \$121,332 | \$74,512 | \$195,844 | 42 | 46 | \$59,672 | \$70,762 | NA | NA | \$12,289 | \$124 | 34 | NA | \$49,371 | \$3,626 |
| CHAMPION EXPOSITION SERVS INC | 83 | NA | \$57,884 | \$7,784 | \$65,668 | 45 | NA | \$32,848 | \$7,606 | NA | NA | \$5,896 | \$178 | 40 | NA | \$19,140 | \$0 |
| COLONIAL HEALTH GROUP-EVERETT | 83 | 162 | \$102,262 | \$188,496 | \$290,758 | 67 | 128 | \$63,937 | \$166,858 | 31 | 30 | \$5,741 | \$15,037 | NA | NA | \$32,584 | \$6,601 |
| HILTON HOTELS CORP | 83 | 186 | \$85,734 | \$135,089 | \$220,822 | 51 | 101 | \$22,883 | \$115,355 | 41 | 78 | \$20,924 | \$10,347 | NA | NA | \$41,926 | \$9,386 |
| HOLLYWOOD ENTERTAINMENT CORP | 83 | 54 | \$115,998 | \$46,488 | \$162,486 | 51 | 47 | \$61,444 | \$44,425 | NA | NA | \$2,580 | \$0 | 35 | NA | \$51,975 | \$2,063 |
| JIMINY PEAK MOUNTAIN RESORT LL | 83 | NA | \$67,266 | \$25,993 | \$93,259 | 44 | NA | \$21,900 | \$25,456 | NA | NA | \$9,960 | \$0 | 37 | NA | \$35,407 | \$537 |
| KFORCE FLEXIBLE SOLUTIONS LLC | 83 | 65 | \$93,508 | \$69,216 | \$162,724 | 49 | 59 | \$44,547 | \$68,894 | NA | NA | \$8,831 | \$21 | 36 | NA | \$40,129 | \$301 |
| LANDD CORPORATION | 83 | 73 | \$84,348 | \$68,096 | \$152,444 | 56 | 61 | \$56,292 | \$65,719 | NA | NA | \$3,434 | \$50 | 31 | NA | \$24,622 | \$2,327 |
| MCCORMICK & SCHMICK RESTAURANT | 83 | 56 | \$135,753 | \$24,455 | \$160,208 | NA | 35 | \$14,215 | \$21,038 | 38 | NA | \$50,991 | \$2,212 | 47 | NA | \$70,546 | \$1,205 |
| NESTLE USA FOOD DIVISION INC | 83 | 106 | \$132,253 | \$153,222 | \$285,475 | 60 | 90 | \$84,737 | \$145,175 | NA | NA | \$8,932 | \$390 | NA | NA | \$38,584 | \$7,657 |
| POLAR CORPORATION | 83 | 103 | \$84,691 | \$87,378 | \$172,070 | 48 | 79 | \$26,871 | \$85,009 | NA | NA | \$27,587 | \$1,523 | NA | NA | \$30,234 | \$847 |
| PRO PARK INC | 83 | 97 | \$89,934 | \$90,790 | \$180,724 | 30 | 65 | \$21,914 | \$77,781 | 34 | NA | \$7,537 | \$894 | 58 | NA | \$60,483 | \$12,115 |
| RAD EMPLOYMENT SERV INC | 83 | 35 | \$103,177 | \$27,231 | \$130,408 | 33 | NA | \$33,383 | \$26,852 | NA | NA | \$17,829 | \$0 | 48 | NA | \$51,965 | \$379 |
| RIVERSIDE HOLDING CORP | 83 | 155 | \$99,276 | \$120,827 | \$220,104 | 65 | 123 | \$69,370 | \$117,656 | NA | NA | \$6,820 | \$668 | NA | NA | \$23,087 | \$2,503 |
| ROYAL HEALTH GROUP LLC | 83 | 125 | \$87,800 | \$140,504 | \$228,303 | 65 | 109 | \$58,635 | \$130,314 | NA | NA | \$3,889 | \$5,948 | NA | NA | \$25,275 | \$4,242 |
| SKILLMASTER INC | 83 | 39 | \$69,234 | \$15,805 | \$85,039 | 53 | 35 | \$32,687 | \$15,805 | NA | NA | \$10,853 | \$0 | 35 | NA | \$25,694 | \$0 |
| VALLEY EMPLOYMENT GROUP INC | 83 | 49 | \$74,536 | \$29,795 | \$104,332 | 52 | 39 | \$46,478 | \$28,487 | NA | NA | \$6,591 | \$1,253 | 36 | NA | \$21,467 | \$55 |
| YOUNG MENS CHRISTIAN ASSOCIATI | 83 | 73 | \$126,987 | \$66,692 | \$193,679 | 43 | 61 | \$53,452 | \$63,426 | NA | NA | \$24,929 | \$0 | 43 | NA | \$48,606 | \$3,266 |
| ADAMS & ADAMS BUILDING SERVICE | 82 | 73 | \$130,944 | \$46,269 | \$177,213 | 49 | 58 | \$74,051 | \$39,287 | NA | NA | \$11,811 | \$91 | 32 | NA | \$45,083 | \$6,890 |
| DEUTSCHES ALTENHEIM INC | 82 | 155 | \$106,785 | \$180,808 | \$287,593 | 59 | 109 | \$43,287 | \$137,125 | 32 | 40 | \$14,124 | \$32,901 | 32 | NA | \$49,373 | \$10,782 |
| GEORGE MENDES | 82 | 55 | \$81,347 | \$35,524 | \$116,871 | 35 | NA | \$12,394 | \$33,291 | 37 | NA | \$14,040 | \$216 | 42 | NA | \$54,913 | \$2,018 |
| HEALTH CARE STAFFING INC | 82 | 120 | \$113,290 | \$87,278 | \$200,568 | 49 | 91 | \$73,116 | \$84,945 | NA | NA | \$8,638 | \$1,310 | 46 | NA | \$31,536 | \$1,022 |
| HINGHAM HEALTHCARE | 82 | 124 | \$119,468 | \$151,103 | \$270,570 | 54 | 97 | \$59,083 | \$132,997 | NA | NA | \$10,796 | \$11,543 | 35 | NA | \$49,589 | \$6,562 |
| HUB PEN CO INC | 82 | 180 | \$170,204 | \$235,974 | \$416,177 | 45 | 95 | \$53,475 | \$139,908 | 37 | 55 | \$18,483 | \$36,371 | 42 | 30 | \$98,246 | \$69,695 |
| JEWISH HOME FOR AGED OF | 82 | 134 | \$180,316 | \$216,179 | \$396,495 | 60 | 99 | \$122,658 | \$212,430 | NA | 32 | \$5,067 | \$925 | NA | NA | \$52,590 | \$2,824 |
| MANAGEMENT & TRAINING CORP | 82 | 76 | \$82,765 | \$54,065 | \$136,829 | 63 | 59 | \$52,379 | \$50,842 | NA | NA | \$3,167 | \$317 | NA | NA | \$27,219 | \$2,907 |
| NATIONAL BULK FOOD | 82 | 124 | \$36,167 | \$43,445 | \$79,612 | 53 | 102 | \$13,177 | \$40,703 | NA | NA | \$6,550 | \$712 | NA | NA | \$16,439 | \$2,030 |
| TOWN OF WAREHAM | 82 | 111 | \$107,102 | \$112,125 | \$219,227 | 48 | 95 | \$43,992 | \$96,937 | NA | NA | \$3,252 | \$191 | 40 | NA | \$59,858 | \$14,997 |
| TOWN OF WEYMOUTH | 82 | 122 | \$150,999 | \$103,207 | \$254,206 | 54 | 99 | \$110,345 | \$90,977 | NA | NA | \$9,417 | \$2,868 | 34 | NA | \$31,238 | \$9,363 |
| 618 MAIN CLOTHING CORP | 81 | 82 | \$80,340 | \$64,370 | \$144,710 | 65 | 77 | \$62,269 | \$64,276 | NA | NA | \$4,140 | \$94 | NA | NA | \$13,931 | \$0 |

Appendix 5

Division of Health Care Finance and Policy
Employers with 50 or More Employees Using Subsidized Care
DOR Wage Reporting Data
SFY 2009
See notes at end.

| Employer (1) | All Programs | | | | | MassHealth (3) | | | | Health Safety Net (4) | | | | Commonwealth Care (5) | | | |
|--------------------------------|---------------------|------------------|----------------------|-----------------------|---|----------------|------------|----------------|------------------|-----------------------|------------|----------------|------------------|-----------------------|------------|----------------|------------------|
| | Total Employees (2) | Total Dependents | Total Employee Costs | Total Dependent Costs | Total Cost For Employees and Dependents | Employees | Dependents | Employee Costs | Dependents Costs | Employees | Dependents | Employee Costs | Dependents Costs | Employees | Dependents | Employee Costs | Dependents Costs |
| ACE EMPLOYMENT UNLIMITED CORP | 81 | 34 | \$149,993 | \$102,609 | \$252,602 | 48 | 32 | \$103,110 | \$100,180 | NA | NA | \$4,907 | \$0 | 31 | NA | \$41,977 | \$2,429 |
| ANTHONY'S PIER 4 INC | 81 | 79 | \$98,931 | \$73,329 | \$172,259 | 35 | 47 | \$38,817 | \$56,900 | NA | NA | \$14,761 | \$6,657 | 45 | NA | \$45,352 | \$9,772 |
| APOLLO SECURITY INC | 81 | 75 | \$51,240 | \$35,996 | \$87,236 | 40 | 60 | \$16,480 | \$32,688 | NA | NA | \$7,325 | \$662 | 40 | NA | \$27,435 | \$2,646 |
| BEAVERBROOK STEP INC | 81 | 105 | \$92,195 | \$142,575 | \$234,770 | 45 | 78 | \$39,855 | \$135,555 | 33 | NA | \$23,393 | \$869 | 38 | NA | \$28,948 | \$6,150 |
| CITY OF NORTHAMPTON | 81 | 104 | \$97,900 | \$74,885 | \$172,785 | 48 | 84 | \$53,888 | \$64,610 | NA | NA | \$3,843 | \$297 | 39 | NA | \$40,169 | \$9,978 |
| EMPIRE CLEANING INC | 81 | 156 | \$86,506 | \$147,050 | \$233,557 | 54 | 96 | \$23,795 | \$121,273 | 35 | 52 | \$8,187 | \$18,744 | 34 | NA | \$54,524 | \$7,034 |
| KEYSTONE SENIOR MANAGEMENT SER | 81 | 93 | \$85,404 | \$115,439 | \$200,843 | 65 | 87 | \$53,983 | \$115,061 | NA | NA | \$4,256 | \$0 | NA | NA | \$27,164 | \$378 |
| MHC PERSONNEL SERVICES LLC | 81 | 106 | \$67,941 | \$60,773 | \$128,715 | 46 | 80 | \$27,497 | \$56,068 | 31 | NA | \$6,462 | \$1,965 | 32 | NA | \$33,982 | \$2,740 |
| OCEAN STATE TEMP AGENCY, LLC | 81 | 111 | \$75,171 | \$133,228 | \$208,399 | 62 | 107 | \$55,492 | \$128,166 | NA | NA | \$1,887 | \$0 | NA | NA | \$17,793 | \$5,062 |
| PRESIDENT & TRUSTEES OF WILLIA | 81 | 55 | \$103,968 | \$29,204 | \$133,172 | NA | 38 | \$18,076 | \$21,626 | NA | NA | \$2,772 | \$223 | 52 | NA | \$83,120 | \$7,355 |
| QUEST DIAGNOSTICS INC | 81 | 119 | \$125,934 | \$147,167 | \$273,100 | 63 | 101 | \$56,387 | \$138,095 | NA | NA | \$33,136 | \$964 | NA | NA | \$36,411 | \$8,107 |
| SAINT LOUIS BREAD CO | 81 | 70 | \$115,653 | \$66,680 | \$182,334 | 47 | 51 | \$53,383 | \$62,273 | 30 | NA | \$9,028 | \$2,486 | NA | NA | \$53,242 | \$1,921 |
| STATE CLEANING SERVICE INC | 81 | 159 | \$116,112 | \$192,671 | \$308,783 | 45 | 91 | \$43,192 | \$182,530 | 52 | 62 | \$27,639 | \$5,719 | 31 | NA | \$45,281 | \$4,422 |
| TEAM JO ANN INC | 81 | 48 | \$126,285 | \$39,924 | \$166,209 | 42 | 39 | \$43,520 | \$38,384 | NA | NA | \$7,493 | \$200 | 35 | NA | \$75,273 | \$1,339 |
| TRUGREEN LIMITED PARTNERSHIP | 81 | 73 | \$148,199 | \$79,174 | \$227,372 | 40 | 59 | \$94,290 | \$77,273 | NA | NA | \$13,127 | \$225 | 38 | NA | \$40,782 | \$1,676 |
| VANCE UNIFORMED PROTECTION | 81 | 97 | \$153,669 | \$117,130 | \$270,799 | 41 | 76 | \$82,939 | \$105,412 | NA | NA | \$28,345 | \$6,994 | 31 | NA | \$42,385 | \$4,724 |
| WILLOWOOD OF WILLIAMSTOWN INC | 81 | 108 | \$114,884 | \$144,702 | \$259,586 | 61 | 90 | \$93,538 | \$139,026 | NA | NA | \$2,746 | \$918 | NA | NA | \$18,600 | \$4,758 |
| ADCARE HOSPITAL OF WORCESTER | 80 | 76 | \$158,007 | \$104,110 | \$262,117 | 49 | 60 | \$99,170 | \$98,673 | NA | NA | \$11,450 | \$20 | 34 | NA | \$47,387 | \$5,418 |
| BERKSHIRE HOME CARE | 80 | 76 | \$96,611 | \$56,216 | \$152,827 | 50 | 63 | \$51,218 | \$55,410 | NA | NA | \$4,892 | \$158 | 36 | NA | \$40,501 | \$648 |
| CAMBRIDGE PUBLIC HEALTH | 80 | 129 | \$115,637 | \$162,598 | \$278,235 | 51 | 95 | \$36,729 | \$152,632 | NA | 30 | \$29,020 | \$2,309 | 30 | NA | \$49,888 | \$7,656 |
| FRIENDLY FRUIT INC | 80 | 57 | \$144,415 | \$50,807 | \$195,222 | 47 | 43 | \$106,894 | \$47,198 | NA | NA | \$3,939 | \$2,089 | 30 | NA | \$33,582 | \$1,520 |
| HOME CARE INC | 80 | 145 | \$183,451 | \$253,584 | \$437,036 | 64 | 127 | \$134,980 | \$247,733 | NA | NA | \$2,891 | \$1,682 | NA | NA | \$45,580 | \$4,170 |
| LANDRYS SEAFOOD HOUSE ARLINGTO | 80 | 52 | \$81,969 | \$34,297 | \$116,266 | 38 | 32 | \$17,101 | \$27,623 | 36 | NA | \$24,382 | \$1,786 | 39 | NA | \$40,486 | \$4,888 |
| MASS ASSOCIATION FOR THE BLIND | 80 | 152 | \$120,829 | \$115,679 | \$236,508 | 43 | 104 | \$56,416 | \$106,986 | 38 | 41 | \$23,652 | \$3,395 | 36 | NA | \$40,761 | \$5,299 |
| MESSIER MANAGEMENT INC | 80 | 61 | \$133,947 | \$172,832 | \$306,780 | 53 | 56 | \$73,892 | \$170,159 | NA | NA | \$19,355 | \$19 | 33 | NA | \$40,701 | \$2,655 |
| ROCA INC | 80 | 34 | \$110,500 | \$30,388 | \$140,887 | 60 | NA | \$72,262 | \$30,178 | NA | NA | \$10,123 | \$210 | NA | NA | \$28,115 | \$0 |
| SELF HELP INC | 80 | 180 | \$137,647 | \$282,415 | \$420,062 | 68 | 158 | \$105,654 | \$270,875 | NA | NA | \$6,429 | \$1,227 | NA | NA | \$25,565 | \$10,313 |
| STAFFING NETWORK INC | 80 | 64 | \$163,532 | \$90,946 | \$254,478 | 49 | 50 | \$110,180 | \$78,568 | NA | NA | \$5,491 | \$6,809 | 38 | NA | \$47,861 | \$5,570 |
| VOLT MANAGEMENT CORP | 80 | 76 | \$50,768 | \$38,578 | \$89,346 | 50 | 67 | \$23,648 | \$33,401 | NA | NA | \$658 | \$1,870 | 35 | NA | \$26,462 | \$3,307 |
| ANGEL HOME CARE LC | 79 | 116 | \$104,513 | \$124,681 | \$229,194 | 63 | 105 | \$59,701 | \$120,719 | NA | NA | \$2,823 | \$344 | 30 | NA | \$41,989 | \$3,618 |
| CALIFORNIA PIZZA KITCHEN INC | 79 | 51 | \$91,770 | \$34,377 | \$126,147 | 35 | 31 | \$47,053 | \$29,830 | 33 | NA | \$11,453 | \$3,928 | 39 | NA | \$33,264 | \$619 |
| CHARLS RIVER LABORATORIES INC | 79 | 149 | \$104,147 | \$204,414 | \$308,561 | 59 | 113 | \$59,066 | \$198,518 | NA | 31 | \$8,960 | \$319 | 30 | NA | \$36,121 | \$5,577 |
| CITY OF HAVERHILL | 79 | 104 | \$107,525 | \$130,545 | \$238,070 | 53 | 88 | \$67,475 | \$120,978 | NA | NA | \$1,007 | \$58 | 30 | NA | \$39,043 | \$9,509 |
| DONNELL Y SERVICE GROUP INC | 79 | 158 | \$133,112 | \$219,076 | \$352,188 | 68 | 133 | \$85,352 | \$213,631 | NA | NA | \$12,225 | \$892 | NA | NA | \$35,535 | \$4,552 |
| FORESTVIEW NURSING, LLC | 79 | 132 | \$149,927 | \$206,725 | \$356,652 | 63 | 113 | \$111,481 | \$178,889 | NA | NA | \$3,684 | \$22,366 | NA | NA | \$34,762 | \$5,471 |
| HALLKEEN BARAN SENIOR SVCS LLC | 79 | 90 | \$145,037 | \$84,864 | \$229,900 | 43 | 65 | \$51,067 | \$77,590 | NA | NA | \$24,022 | \$1,767 | 34 | NA | \$69,949 | \$5,507 |
| HEARTLAND AUTOMOTIVE SERVICES, | 79 | 43 | \$107,128 | \$19,416 | \$126,544 | 45 | 34 | \$43,024 | \$19,403 | NA | NA | \$34,299 | \$13 | NA | NA | \$29,804 | \$0 |
| MASSASOIT COMMUNITY COLLEGE | 79 | 71 | \$84,327 | \$39,133 | \$123,460 | 37 | 59 | \$29,091 | \$34,097 | NA | NA | \$467 | \$7 | 49 | NA | \$54,769 | \$5,029 |
| NEW ENGLAND BAPTIST HOSP | 79 | 112 | \$104,793 | \$107,129 | \$211,922 | 51 | 83 | \$62,945 | \$101,391 | NA | NA | \$12,230 | \$1,646 | NA | NA | \$29,618 | \$4,092 |
| OLSTEN STAFFING SERVICES CORP | 79 | NA | \$110,152 | \$23,328 | \$133,480 | NA | NA | \$39,000 | \$20,786 | NA | NA | \$15,590 | \$0 | 45 | NA | \$55,561 | \$2,541 |
| PALLADION SERVICES LLC | 79 | 72 | \$157,398 | \$78,142 | \$235,540 | 33 | 46 | \$54,259 | \$60,069 | 32 | NA | \$27,487 | \$7,551 | 45 | NA | \$75,653 | \$10,523 |
| PUBLISHERS CIRCULATION | 79 | 127 | \$99,695 | \$84,660 | \$184,355 | 49 | 84 | \$47,905 | \$69,593 | NA | 33 | \$2,480 | \$1,559 | NA | NA | \$49,311 | \$13,508 |
| THINGS REMEMBERED INC | 79 | 43 | \$79,701 | \$32,475 | \$112,175 | 45 | 38 | \$40,277 | \$32,279 | NA | NA | \$4,549 | \$196 | 33 | | \$34,875 | \$0 |
| TRITON TECHNOLOGIES INC | 79 | 80 | \$117,152 | \$52,362 | \$169,514 | 49 | 59 | \$79,375 | \$40,975 | NA | NA | \$2,969 | \$492 | 35 | NA | \$34,807 | \$10,895 |
| UNISTRESS CORP | 79 | 78 | \$85,551 | \$47,359 | \$132,910 | 40 | 59 | \$33,175 | \$42,520 | NA | NA | \$27,395 | \$1,715 | NA | NA | \$24,981 | \$3,123 |
| US LABORATORY CORP | 79 | 136 | \$114,529 | \$133,873 | \$248,401 | 65 | 117 | \$78,891 | \$133,021 | NA | NA | \$4,154 | \$20 | NA | NA | \$31,484 | \$832 |
| BLOOMINGDALES INC | 78 | 82 | \$141,207 | \$140,554 | \$281,760 | 41 | 63 | \$78,518 | \$136,695 | NA | NA | \$8,109 | \$1,612 | 39 | NA | \$54,580 | \$2,247 |
| BRIDGE OF CENTRAL MASSACHUSETT | 78 | 113 | \$116,363 | \$117,651 | \$234,014 | 57 | 92 | \$81,082 | \$113,754 | NA | NA | \$10,555 | \$1,844 | NA | NA | \$24,726 | \$2,053 |
| C & L DINERS LLC | 78 | 49 | \$109,073 | \$54,816 | \$163,889 | 44 | 41 | \$60,245 | \$53,847 | NA | NA | \$9,029 | \$968 | 32 | NA | \$39,801 | \$0 |
| CAREER GROUP STAFFING SERVICES | 78 | 70 | \$80,104 | \$73,943 | \$154,047 | 45 | 64 | \$43,150 | \$73,737 | NA | NA | \$2,334 | \$48 | 41 | NA | \$34,619 | \$158 |
| CPL GLEN RIDGE LLC | 78 | 146 | \$78,044 | \$151,545 | \$229,589 | 55 | 114 | \$39,449 | \$145,689 | NA | NA | \$5,435 | \$420 | NA | NA | \$33,161 | \$5,436 |
| CUMING CORPORATION | 78 | 145 | \$75,778 | \$179,804 | \$255,582 | 39 | 90 | \$27,254 | \$154,171 | 41 | 49 | \$10,930 | \$16,594 | 35 | NA | \$37,594 | \$9,039 |
| DIRECTECH, INC. | 78 | 169 | \$100,883 | \$158,109 | \$258,992 | 56 | 123 | \$43,947 | \$140,638 | NA | 37 | \$24,609 | \$5,272 | 31 | NA | \$32,327 | \$12,200 |
| EXCLUSIVE PARKING LLC | 78 | 35 | \$66,306 | \$26,056 | \$92,362 | NA | NA | \$10,322 | \$20,664 | 30 | NA | \$22,823 | \$103 | 51 | NA | \$33,160 | \$5,289 |
| GLOBAL ENVIRONMENTAL SOLUTIONS | 78 | 47 | \$99,008 | \$40,699 | \$139,707 | 37 | 40 | \$29,259 | \$40,501 | NA | NA | \$29,627 | \$0 | 43 | NA | \$40,121 | \$198 |
| HENRY HEYWOOD MEMORIAL HOSP | 78 | 113 | \$107,766 | \$105,172 | \$212,938 | 53 | 92 | \$64,241 | \$98,570 | NA | NA | \$8,181 | \$1,119 | NA | NA | \$35,344 | \$5,484 |
| JARD MARKETING CORPORATION | 78 | 79 | \$159,619 | \$102,698 | \$262,316 | 41 | 49 | \$50,292 | \$85,148 | NA | NA | \$40,097 | \$1,744 | 47 | NA | \$69,229 | \$15,805 |
| JEWEL SECURITY, INC. | 78 | 46 | \$80,847 | \$31,590 | \$112,437 | 36 | 32 | \$22,289 | \$24,859 | 31 | NA | \$11,719 | \$4,117 | 34 | NA | \$46,839 | \$2,614 |
| KINNEY SHOE CORP | 78 | 54 | \$45,135 | \$15,027 | \$60,162 | 50 | 45 | \$16,147 | \$15,007 | NA | NA | \$12,295 | \$20 | NA | NA | \$16,692 | \$0 |
| LASERSHIP INC | 78 | NA | \$87,830 | \$9,025 | \$96,856 | 47 | NA | \$45,493 | \$9,025 | NA | NA | \$10,434 | \$0 | NA | NA | \$31,903 | \$0 |
| MCLEAN HOSPITAL CORPORATION | 78 | 104 | \$82,472 | \$97,265 | \$179,738 | 46 | 77 | \$39,844 | \$91,180 | NA | NA | \$3,079 | \$1,215 | 32 | NA | \$39,550 | \$4,870 |

Appendix 5

Division of Health Care Finance and Policy
Employers with 50 or More Employees Using Subsidized Care
DOR Wage Reporting Data
SFY 2009
See notes at end.

| Employer (1) | All Programs | | | | | MassHealth (3) | | | | Health Safety Net (4) | | | | Commonwealth Care (5) | | | |
|--------------------------------|---------------------|------------------|----------------------|-----------------------|---|----------------|------------|----------------|------------------|-----------------------|------------|----------------|------------------|-----------------------|------------|----------------|------------------|
| | Total Employees (2) | Total Dependents | Total Employee Costs | Total Dependent Costs | Total Cost For Employees and Dependents | Employees | Dependents | Employee Costs | Dependents Costs | Employees | Dependents | Employee Costs | Dependents Costs | Employees | Dependents | Employee Costs | Dependents Costs |
| OLYMPIA SPORT CENTER INC | 78 | 34 | \$67,489 | \$16,307 | \$83,797 | 38 | NA | \$36,882 | \$16,307 | NA | NA | \$3,438 | \$0 | 38 | NA | \$27,169 | \$0 |
| OMNIGLOW CORPORATION | 78 | 86 | \$92,680 | \$126,366 | \$219,046 | 45 | 70 | \$47,186 | \$119,241 | NA | NA | \$4,282 | \$671 | 36 | NA | \$41,212 | \$6,455 |
| PLASTIC PACKAGING CORP | 78 | 58 | \$128,274 | \$64,932 | \$193,206 | 62 | 50 | \$96,697 | \$64,547 | NA | NA | \$5,778 | \$385 | NA | NA | \$25,798 | \$0 |
| PURITY SERVICES INC | 78 | 112 | \$129,066 | \$156,488 | \$285,554 | 53 | 76 | \$69,361 | \$145,936 | 30 | 31 | \$19,103 | \$867 | NA | NA | \$40,602 | \$9,685 |
| RELCO LLC | 78 | 50 | \$101,848 | \$43,289 | \$145,138 | 45 | 41 | \$46,526 | \$38,439 | NA | NA | \$13,022 | \$840 | 32 | NA | \$42,300 | \$4,010 |
| SFX CORP | 78 | 35 | \$50,698 | \$17,266 | \$67,965 | NA | NA | \$16,926 | \$16,585 | NA | NA | \$3,193 | \$36 | 49 | NA | \$30,579 | \$644 |
| STARWOOD RESERVATIONS LLC | 78 | 88 | \$121,861 | \$117,541 | \$239,402 | 41 | 71 | \$53,908 | \$104,835 | NA | NA | \$28,365 | \$382 | 31 | NA | \$39,588 | \$12,324 |
| TRUSTEES OF RESERVATIONS THE | 78 | 34 | \$106,547 | \$23,428 | \$129,975 | NA | NA | \$23,325 | \$17,221 | NA | NA | \$7,462 | \$0 | 58 | NA | \$75,761 | \$6,207 |
| ULTIMATE SERVICES INC | 78 | 86 | \$91,333 | \$51,399 | \$142,732 | 51 | 65 | \$40,070 | \$47,812 | NA | NA | \$3,180 | \$322 | 38 | NA | \$48,082 | \$3,265 |
| USAIR INC | 78 | 88 | \$107,291 | \$78,720 | \$186,011 | 50 | 71 | \$55,250 | \$75,070 | NA | NA | \$10,502 | \$1,107 | NA | NA | \$41,539 | \$2,543 |
| AMERICAN INTERNATIONAL | 77 | 40 | \$109,361 | \$53,134 | \$162,495 | 45 | 39 | \$61,087 | \$52,392 | NA | NA | \$6,012 | \$0 | 35 | NA | \$42,262 | \$742 |
| ATLANTIC FROST SEAFOODS | 77 | NA | \$95,116 | \$10,008 | \$105,124 | 42 | NA | \$48,173 | \$8,118 | NA | NA | \$18,256 | \$0 | NA | NA | \$28,687 | \$1,889 |
| CITY OF PEABODY TRES OFFICE | 77 | 92 | \$142,110 | \$101,395 | \$243,505 | 45 | 77 | \$87,771 | \$91,693 | NA | NA | \$3,327 | \$0 | 37 | NA | \$51,011 | \$9,702 |
| COURTYARD NURSING CARE CENTER | 77 | 133 | \$131,917 | \$140,762 | \$272,679 | 51 | 94 | \$82,358 | \$136,082 | 31 | 35 | \$25,140 | \$1,805 | NA | NA | \$24,418 | \$2,876 |
| GARDNER ATHOL AREA MENTAL | 77 | NA | \$303,666 | \$4,304 | \$307,970 | 64 | NA | \$284,726 | \$2,359 | NA | NA | \$5,081 | \$1,944 | NA | NA | \$13,859 | \$0 |
| GROSVENOR PARK NURSING CENTER | 77 | 147 | \$92,007 | \$145,037 | \$237,043 | 62 | 128 | \$72,404 | \$135,256 | NA | NA | \$9,228 | \$8,034 | NA | NA | \$10,375 | \$1,747 |
| MASSACHUSETTS MUTUAL LIFE INS | 77 | 131 | \$70,460 | \$148,225 | \$218,685 | 59 | 122 | \$46,773 | \$144,197 | NA | NA | \$8,121 | \$2,195 | NA | NA | \$15,565 | \$1,833 |
| PRIDE INC | 77 | NA | \$282,942 | \$12,173 | \$295,115 | 75 | NA | \$276,731 | \$11,658 | NA | NA | \$2,071 | \$515 | NA | NA | \$4,140 | \$0 |
| SMS ACQUISITION INC | 77 | 68 | \$95,698 | \$81,546 | \$177,244 | NA | NA | \$21,302 | \$52,407 | 44 | NA | \$15,009 | \$9,335 | 54 | NA | \$59,388 | \$19,804 |
| VISITING NURSE ASSOC OF | 77 | 112 | \$100,588 | \$105,034 | \$205,621 | 47 | 87 | \$42,666 | \$93,556 | NA | NA | \$6,121 | \$170 | 33 | NA | \$51,800 | \$11,307 |
| AIRWAY CLEANERS LLC | 76 | 87 | \$136,079 | \$117,039 | \$253,119 | 42 | 63 | \$40,380 | \$110,707 | 31 | NA | \$23,244 | \$584 | 45 | NA | \$72,456 | \$5,749 |
| ALLIANCE ENERGY CORP | 76 | 78 | \$93,579 | \$39,763 | \$133,341 | 42 | 62 | \$35,593 | \$26,323 | NA | NA | \$6,307 | \$13,326 | 39 | NA | \$51,679 | \$1,113 |
| BEST HOME CARE N MORE INC | 76 | 99 | \$129,333 | \$65,043 | \$194,376 | 49 | 69 | \$76,563 | \$61,051 | NA | NA | \$15,453 | \$917 | NA | NA | \$37,317 | \$3,076 |
| BLUE CROSS BLUE SHIELD OF MASS | 76 | 99 | \$45,844 | \$66,664 | \$112,509 | 47 | 87 | \$24,627 | \$65,928 | NA | NA | \$4,576 | \$737 | NA | NA | \$16,642 | \$0 |
| CHEZ JOSEF INC | 76 | 50 | \$108,649 | \$30,732 | \$139,381 | 47 | 45 | \$70,861 | \$29,940 | NA | NA | \$2,492 | \$331 | 37 | NA | \$35,296 | \$461 |
| CHRISTOPHER HOUSE INC | 76 | 139 | \$111,745 | \$203,226 | \$314,970 | 55 | 116 | \$54,503 | \$189,915 | NA | NA | \$8,388 | \$3,097 | 30 | NA | \$48,853 | \$10,213 |
| EVERGREEN SOLAR INC | 76 | 116 | \$103,735 | \$102,934 | \$206,669 | 50 | 90 | \$65,328 | \$87,521 | NA | NA | \$4,642 | \$1,609 | NA | NA | \$33,765 | \$13,804 |
| FULFILLMENT PLUS INC | 76 | 51 | \$110,905 | \$59,310 | \$170,215 | 37 | 45 | \$36,939 | \$55,830 | NA | NA | \$5,568 | \$98 | 42 | NA | \$68,398 | \$3,382 |
| HAMPSHIRE HOUSE CORP | 76 | 69 | \$79,077 | \$59,363 | \$138,440 | 36 | 41 | \$27,185 | \$47,988 | NA | NA | \$8,834 | \$6,721 | 40 | NA | \$43,057 | \$4,654 |
| HIGHLANDER NURSING, LLC | 76 | 91 | \$139,459 | \$126,548 | \$266,007 | 54 | 81 | \$78,608 | \$125,745 | NA | NA | \$7,187 | \$543 | NA | NA | \$53,663 | \$2,611 |
| LEO P LACHANCE CENTER FOR | 76 | 112 | \$103,654 | \$104,930 | \$208,585 | 62 | 101 | \$76,490 | \$102,399 | NA | NA | \$5,573 | \$296 | NA | NA | \$21,591 | \$2,236 |
| MAR AZR FOODS INC | 76 | 152 | \$74,216 | \$76,391 | \$150,607 | 46 | 90 | \$21,693 | \$67,745 | 37 | 55 | \$11,034 | \$6,343 | 45 | NA | \$41,488 | \$2,303 |
| MIDLAND HOTEL CORP | 76 | 106 | \$95,840 | \$93,626 | \$189,466 | 43 | 64 | \$36,666 | \$70,604 | NA | 30 | \$17,042 | \$6,598 | 38 | NA | \$42,132 | \$16,423 |
| MOBILE SOLUTION CORPORATION TH | 76 | NA | \$99,095 | \$24,114 | \$123,209 | 42 | NA | \$42,299 | \$22,632 | NA | NA | \$27,572 | \$0 | 32 | NA | \$29,224 | \$1,482 |
| RECORD TOWN INC | 76 | 46 | \$119,040 | \$28,334 | \$147,374 | 41 | 35 | \$70,148 | \$28,334 | NA | NA | \$16,981 | \$0 | 32 | NA | \$31,910 | \$0 |
| ROGERSON HOUSE | 76 | 128 | \$100,447 | \$226,044 | \$326,491 | 48 | 94 | \$52,819 | \$205,362 | NA | NA | \$13,260 | \$13,316 | NA | NA | \$34,368 | \$7,366 |
| SPORTS AUTHORITY INC THE | 76 | 30 | \$126,056 | \$33,725 | \$159,781 | 39 | NA | \$38,040 | \$30,849 | NA | NA | \$12,786 | \$536 | 42 | NA | \$75,231 | \$2,340 |
| 221 FITZGERALD DRIVE OPERATING | 75 | 122 | \$102,311 | \$108,084 | \$210,396 | 64 | 104 | \$73,717 | \$105,506 | NA | NA | \$4,210 | \$265 | NA | NA | \$24,384 | \$2,313 |
| BOSTON CHECK CASHERS #1 INC | 75 | 117 | \$252,071 | \$174,752 | \$426,823 | 48 | 90 | \$181,878 | \$167,970 | 32 | NA | \$20,517 | \$5,677 | NA | NA | \$49,676 | \$1,105 |
| CITY OF METHUEN | 75 | 127 | \$112,817 | \$152,335 | \$265,153 | 56 | 114 | \$66,974 | \$145,101 | NA | NA | \$1,039 | \$0 | 33 | NA | \$44,804 | \$7,234 |
| FROIO MANAGEMENT GROUP INC | 75 | 65 | \$113,138 | \$81,957 | \$195,095 | 46 | 53 | \$48,883 | \$73,942 | NA | NA | \$21,336 | \$4,327 | 35 | NA | \$42,918 | \$3,687 |
| GLOBE FACILITY LTD PTNSP | 75 | NA | \$98,553 | \$38,323 | \$136,876 | 33 | NA | \$33,949 | \$36,602 | NA | NA | \$1,106 | \$246 | 46 | NA | \$63,499 | \$1,475 |
| GOLDEN HAWK OF MA LLC | 75 | 40 | \$63,963 | \$27,718 | \$91,681 | 51 | 38 | \$34,708 | \$27,500 | NA | NA | \$7,175 | \$218 | NA | NA | \$22,080 | \$0 |
| HELLENIC WOMEN'S BENEVOLENT AS | 75 | 188 | \$69,509 | \$146,142 | \$215,651 | 59 | 129 | \$37,740 | \$130,306 | 31 | 48 | \$9,540 | \$498 | 32 | NA | \$22,230 | \$15,338 |
| HUGHES AIRCRAFT COMPANY | 75 | 60 | \$82,970 | \$60,651 | \$143,621 | 37 | 55 | \$33,231 | \$57,999 | NA | NA | \$5,577 | \$0 | 38 | NA | \$44,163 | \$2,651 |
| INTERSEMINARIAN PROJECT | 75 | NA | \$243,397 | \$13,818 | \$257,215 | 57 | NA | \$173,235 | \$13,816 | NA | NA | \$50,385 | \$2 | NA | NA | \$19,777 | \$0 |
| NASHOBA HILL CORP | 75 | 41 | \$48,044 | \$16,492 | \$64,536 | 38 | 31 | \$19,972 | \$16,110 | NA | NA | \$1,771 | \$67 | 33 | NA | \$26,301 | \$315 |
| SELLIA CORPORATION | 75 | 81 | \$106,557 | \$72,156 | \$178,713 | 57 | 70 | \$66,587 | \$66,915 | NA | NA | \$12,168 | \$765 | NA | NA | \$27,802 | \$4,476 |
| SHERE CORP | 75 | 82 | \$115,281 | \$83,039 | \$198,320 | 37 | 55 | \$53,518 | \$68,169 | 30 | NA | \$22,302 | \$2,525 | 33 | NA | \$39,460 | \$12,346 |
| SONS OF DIVINE PROVIDENCE | 75 | 111 | \$155,858 | \$94,731 | \$250,588 | 45 | 74 | \$49,840 | \$91,559 | 33 | 33 | \$49,062 | \$854 | 33 | NA | \$56,955 | \$2,317 |
| TOWN OF RANDOLPH | 75 | 95 | \$118,982 | \$146,354 | \$265,336 | 52 | 86 | \$68,232 | \$140,939 | NA | NA | \$9,468 | \$1 | 32 | NA | \$41,281 | \$5,413 |
| TRIDENT ENVIRONMENTAL GROUP LL | 75 | 55 | \$50,287 | \$26,333 | \$76,620 | 37 | 43 | \$20,916 | \$24,794 | NA | NA | \$1,814 | \$58 | 41 | NA | \$27,557 | \$1,481 |
| WENTWORTH INSTITUTE OF TECHNOL | 75 | NA | \$87,728 | \$16,282 | \$104,010 | 34 | NA | \$17,939 | \$14,087 | NA | NA | \$25,309 | \$0 | 36 | NA | \$44,479 | \$2,195 |
| WILLIAM J. COMPANY LLC | 75 | 78 | \$77,594 | \$84,835 | \$162,429 | 55 | 66 | \$51,326 | \$82,925 | NA | NA | \$1,716 | \$31 | NA | NA | \$24,552 | \$1,880 |
| ALTERNATE CONCEPTS INC | 74 | 120 | \$129,440 | \$142,358 | \$271,797 | 37 | 84 | \$63,487 | \$132,063 | 34 | 30 | \$18,167 | \$3,580 | 35 | NA | \$47,786 | \$6,715 |
| CAPE COD CHILD DEVELOPMENT | 74 | 137 | \$96,491 | \$114,722 | \$211,214 | 56 | 110 | \$50,964 | \$107,533 | NA | NA | \$5,195 | \$1,485 | 34 | NA | \$40,332 | \$5,704 |
| CEC PARTNERSHIP LP | 74 | 93 | \$110,576 | \$130,656 | \$241,232 | 48 | 78 | \$51,809 | \$115,514 | NA | NA | \$3,593 | \$0 | 34 | NA | \$55,173 | \$15,143 |
| CITY OF FITCHBURG | 74 | 110 | \$104,364 | \$86,800 | \$191,164 | 43 | 79 | \$55,952 | \$81,360 | NA | NA | \$8,840 | \$3,334 | 33 | NA | \$39,572 | \$2,106 |
| GEM GROUP INC | 74 | 145 | \$120,116 | \$231,917 | \$352,033 | 54 | 112 | \$85,122 | \$216,064 | NA | NA | \$1,776 | \$7,808 | NA | NA | \$33,218 | \$8,044 |
| GENTLE COMMUNICATIONS LLC | 74 | 124 | \$94,566 | \$142,501 | \$237,067 | 57 | 98 | \$58,707 | \$119,175 | NA | NA | \$3,243 | \$9,831 | NA | NA | \$32,616 | \$13,495 |
| GEPI BTL LLC | 74 | NA | \$63,456 | \$5,185 | \$68,642 | NA | NA | \$6,698 | \$4,714 | NA | NA | \$18,984 | \$439 | 44 | NA | \$37,774 | \$32 |

Appendix 5

Division of Health Care Finance and Policy
Employers with 50 or More Employees Using Subsidized Care
DOR Wage Reporting Data
SFY 2009

See notes at end.

| Employer (1) | All Programs | | | | | MassHealth (3) | | | | Health Safety Net (4) | | | | Commonwealth Care (5) | | | |
|--------------------------------|---------------------|------------------|----------------------|-----------------------|---|----------------|------------|----------------|------------------|-----------------------|------------|----------------|------------------|-----------------------|------------|----------------|------------------|
| | Total Employees (2) | Total Dependents | Total Employee Costs | Total Dependent Costs | Total Cost For Employees and Dependents | Employees | Dependents | Employee Costs | Dependents Costs | Employees | Dependents | Employee Costs | Dependents Costs | Employees | Dependents | Employee Costs | Dependents Costs |
| GREATER NEW BEDFORD | 74 | 140 | \$105,914 | \$140,533 | \$246,447 | 47 | 91 | \$62,108 | \$131,071 | 35 | 44 | \$19,355 | \$3,716 | NA | NA | \$24,451 | \$5,747 |
| HIGHGATE NURSING, LLC | 74 | 136 | \$155,989 | \$132,284 | \$288,273 | 55 | 101 | \$111,163 | \$123,809 | NA | 31 | \$8,332 | \$2,666 | NA | NA | \$36,494 | \$5,810 |
| JEWISH NURSING HOME OF WESTERN | 74 | 146 | \$131,048 | \$236,583 | \$367,631 | 65 | 136 | \$104,406 | \$231,153 | NA | NA | \$4,710 | \$426 | NA | NA | \$21,931 | \$5,004 |
| MASSACHUSETTS CAREER DEVELOPME | 74 | NA | \$101,030 | \$50,336 | \$151,366 | 53 | NA | \$76,152 | \$50,336 | NA | NA | \$1,738 | \$0 | NA | NA | \$23,140 | \$0 |
| MERRIMACK VALLEY YMCA | 74 | 79 | \$159,250 | \$154,289 | \$313,539 | 52 | 74 | \$71,980 | \$146,424 | NA | NA | \$25,088 | \$145 | NA | NA | \$62,182 | \$7,720 |
| NEW ENGLAND ART PUBLISHERS INC | 74 | 68 | \$92,026 | \$78,640 | \$170,666 | 46 | 55 | \$39,371 | \$71,786 | NA | NA | \$12,302 | \$269 | 33 | NA | \$40,354 | \$6,584 |
| RESOURCES FOR HUMAN DEVELOPMEN | 74 | 113 | \$78,842 | \$40,102 | \$118,944 | 43 | 76 | \$48,250 | \$36,683 | NA | 33 | \$6,357 | \$1,159 | NA | NA | \$24,235 | \$2,260 |
| 419 CORPORATION | 73 | 95 | \$75,014 | \$67,501 | \$142,515 | 59 | 80 | \$57,117 | \$66,422 | NA | NA | \$3,706 | \$968 | NA | NA | \$14,191 | \$110 |
| 49 THOMAS PATTEN DRIVE OPERATI | 73 | 163 | \$83,515 | \$160,746 | \$244,261 | 57 | 126 | \$47,132 | \$157,187 | NA | 32 | \$5,583 | \$814 | NA | NA | \$30,799 | \$2,746 |
| ALLIANCE HEALTH OF BROCKTON IN | 73 | 124 | \$73,347 | \$115,455 | \$188,802 | 59 | 99 | \$38,059 | \$109,396 | NA | NA | \$3,611 | \$1,332 | NA | NA | \$31,678 | \$4,726 |
| CONNECTICUT PIE INC | 73 | 141 | \$96,951 | \$129,957 | \$226,908 | 56 | 125 | \$55,664 | \$116,294 | NA | NA | \$9,048 | \$264 | NA | NA | \$32,238 | \$13,400 |
| EASTERN STATES EXPOSITION | 73 | 43 | \$89,626 | \$29,124 | \$118,750 | 44 | 40 | \$40,324 | \$28,927 | NA | NA | \$1,783 | \$0 | NA | NA | \$47,519 | \$197 |
| EMERSON COLLEGE | 73 | NA | \$52,799 | \$12,027 | \$64,826 | NA | NA | \$3,471 | \$11,269 | NA | NA | \$1,668 | \$0 | 58 | NA | \$47,660 | \$758 |
| HALLMARK MARKETING CORP | 73 | 66 | \$151,970 | \$49,372 | \$201,342 | 35 | 56 | \$43,502 | \$34,321 | NA | NA | \$4,309 | \$115 | 42 | NA | \$104,159 | \$14,936 |
| HOME MADE BRAND FOODS, INC. | 73 | 110 | \$82,351 | \$93,651 | \$176,002 | 31 | 69 | \$13,623 | \$87,701 | 36 | 39 | \$15,665 | \$1,141 | 46 | NA | \$53,063 | \$4,809 |
| HUB DONUTS INC | 73 | 84 | \$132,415 | \$89,106 | \$221,521 | 35 | 60 | \$42,207 | \$62,904 | NA | NA | \$24,897 | \$7,589 | 40 | NA | \$65,312 | \$18,614 |
| JESSICA DONUTS INC | 73 | 44 | \$101,865 | \$50,584 | \$152,449 | 56 | 40 | \$67,725 | \$50,584 | NA | NA | \$4,022 | \$0 | NA | NA | \$30,117 | \$0 |
| LQ MANAGEMENT LLC | 73 | 108 | \$131,810 | \$137,192 | \$269,003 | 47 | 78 | \$61,392 | \$132,484 | NA | NA | \$26,090 | \$4,364 | NA | NA | \$44,328 | \$345 |
| MASS SOCIETY FOR THE PREVENTIO | 73 | 118 | \$84,666 | \$147,064 | \$231,730 | 53 | 102 | \$66,065 | \$143,431 | NA | NA | \$2,635 | \$1,388 | NA | NA | \$15,966 | \$2,246 |
| MULTICULTRAL COMM SERVICES OF | 73 | 108 | \$96,160 | \$100,036 | \$196,196 | 56 | 96 | \$61,267 | \$100,036 | NA | NA | \$3,779 | \$0 | NA | NA | \$31,114 | \$0 |
| NEW BOSTON GARDEN CORP | 73 | 34 | \$79,209 | \$11,300 | \$90,509 | NA | NA | \$15,734 | \$10,520 | NA | NA | \$8,788 | \$294 | 46 | NA | \$54,687 | \$486 |
| PAUL MARC ASSOCIATES INC | 73 | 46 | \$59,658 | \$26,167 | \$85,825 | 43 | 39 | \$21,015 | \$26,167 | NA | NA | \$14,111 | \$0 | 30 | NA | \$24,532 | \$0 |
| RIVERSIDE COMMUNITY MENTAL | 73 | 70 | \$73,661 | \$81,661 | \$155,321 | 49 | 54 | \$54,150 | \$68,655 | NA | NA | \$1,691 | \$10,607 | NA | NA | \$17,820 | \$2,398 |
| ROBERT BAKER INC | 73 | 30 | \$112,061 | \$27,734 | \$139,795 | 41 | NA | \$46,733 | \$27,352 | NA | NA | \$6,695 | \$0 | 36 | NA | \$58,633 | \$382 |
| TOWN OF FAIRHAVEN | 73 | 65 | \$66,715 | \$33,369 | \$100,084 | 33 | 50 | \$17,141 | \$32,199 | NA | NA | \$4,115 | \$34 | 42 | NA | \$45,459 | \$1,136 |
| WINN PAYROLL CORP | 73 | 118 | \$78,958 | \$109,678 | \$188,636 | 49 | 83 | \$54,185 | \$103,615 | NA | 30 | \$7,093 | \$2,062 | NA | NA | \$17,681 | \$4,002 |
| APPLE COMPUTER INC | 72 | NA | \$122,859 | \$18,627 | \$141,485 | NA | NA | \$13,508 | \$15,953 | NA | NA | \$22,955 | \$220 | 50 | NA | \$86,396 | \$2,453 |
| BEAUMONT NURSING HOME INC | 72 | 126 | \$99,541 | \$136,662 | \$236,203 | 56 | 104 | \$54,708 | \$103,268 | NA | NA | \$6,165 | \$19,599 | NA | NA | \$38,667 | \$13,796 |
| CLUB DEMONSTRATION SERVICES IN | 72 | 51 | \$150,072 | \$56,012 | \$206,085 | 42 | 37 | \$88,467 | \$53,961 | NA | NA | \$10,751 | \$712 | 30 | NA | \$50,855 | \$1,340 |
| HARMON LAW OFFICES PC | 72 | 67 | \$129,013 | \$91,952 | \$220,965 | 42 | 55 | \$78,275 | \$75,127 | NA | NA | \$3,898 | \$727 | 35 | NA | \$46,841 | \$16,098 |
| IKON OFFICE SOLUTIONS,INC | 72 | 115 | \$119,663 | \$149,937 | \$269,600 | 42 | 74 | \$68,922 | \$138,533 | NA | 39 | \$16,556 | \$2,802 | NA | NA | \$34,185 | \$8,602 |
| MONRO MUFFLER BRAKE INC | 72 | 34 | \$58,802 | \$30,102 | \$88,904 | 33 | NA | \$14,146 | \$27,835 | NA | NA | \$9,257 | \$329 | 35 | NA | \$35,399 | \$1,938 |
| POSITIVE ACTION AGAINST CHEMIC | 72 | NA | \$189,876 | \$34,424 | \$224,300 | 58 | NA | \$168,179 | \$34,424 | NA | NA | \$2,837 | \$0 | NA | NA | \$18,860 | \$0 |
| ROCKYS HARDWARE INC | 72 | 53 | \$84,780 | \$59,291 | \$144,071 | 39 | 45 | \$25,374 | \$51,546 | NA | NA | \$2,737 | \$2,249 | 37 | NA | \$56,670 | \$5,496 |
| SOLO CUP OPERATING CORPORATION | 72 | 87 | \$40,863 | \$30,033 | \$70,895 | 46 | 64 | \$15,217 | \$29,016 | NA | NA | \$7,265 | \$22 | NA | NA | \$18,380 | \$995 |
| SOUPER SALAD HIGH STREET INC | 72 | 73 | \$80,444 | \$74,630 | \$155,074 | 52 | 57 | \$41,007 | \$71,810 | NA | NA | \$4,676 | \$912 | NA | NA | \$34,761 | \$1,908 |
| SUPPORTIVE CARE INC | 72 | 112 | \$149,357 | \$167,465 | \$316,822 | 55 | 97 | \$90,127 | \$166,589 | NA | NA | \$5,325 | \$72 | NA | NA | \$53,905 | \$805 |
| TEAMWARK STAFFIN SERVICE INC | 72 | 73 | \$48,025 | \$18,620 | \$66,645 | 35 | 41 | \$12,478 | \$15,835 | 30 | NA | \$8,911 | \$1,203 | 37 | NA | \$26,635 | \$1,582 |
| TODAYS TEMPS INC | 72 | 99 | \$70,264 | \$66,201 | \$136,465 | 45 | 65 | \$33,263 | \$63,657 | NA | 30 | \$4,930 | \$1,350 | 37 | NA | \$32,072 | \$1,193 |
| WAREHAM HEALTH GROUP LLC | 72 | 127 | \$114,677 | \$168,626 | \$283,303 | 56 | 103 | \$86,850 | \$166,523 | NA | NA | \$11,839 | \$0 | NA | NA | \$15,988 | \$2,102 |
| YOUNG MENS CHRISTIAN ASSOCIATI | 72 | 47 | \$105,358 | \$46,137 | \$151,495 | 39 | 39 | \$58,204 | \$45,910 | NA | NA | \$9,791 | \$227 | 30 | NA | \$37,363 | \$0 |
| ALLIANCE HEALTH OF QUINCY INC | 71 | 154 | \$114,452 | \$156,481 | \$270,933 | 45 | 91 | \$45,006 | \$133,714 | 33 | 54 | \$18,106 | \$3,653 | 31 | NA | \$51,340 | \$19,115 |
| ANDVENTURE INC | 71 | 82 | \$36,398 | \$26,305 | \$62,703 | 46 | 69 | \$16,823 | \$21,995 | NA | NA | \$236 | \$38 | 32 | NA | \$19,339 | \$4,272 |
| BEVERLY PUBLIC SCHOOLS | 71 | 81 | \$117,615 | \$71,148 | \$188,763 | 38 | 70 | \$66,223 | \$64,483 | NA | NA | \$2,683 | \$990 | 40 | NA | \$48,709 | \$5,675 |
| CBI OPERATIONS LLC | 71 | 68 | \$64,190 | \$40,576 | \$104,766 | 30 | 58 | \$19,673 | \$37,646 | NA | NA | \$8,588 | \$1,970 | 37 | NA | \$35,929 | \$959 |
| CITY OF WALTHAM | 71 | 72 | \$120,636 | \$80,483 | \$201,120 | 44 | 64 | \$81,538 | \$79,325 | NA | NA | \$3,176 | \$470 | 31 | NA | \$35,922 | \$688 |
| COCA COLA ENTERPRISES INC | 71 | 100 | \$66,579 | \$81,044 | \$147,623 | 39 | 79 | \$27,701 | \$71,399 | NA | NA | \$4,941 | \$481 | NA | NA | \$33,937 | \$9,164 |
| CODMAN SQUARE HEALTH CENTER IN | 71 | 110 | \$111,611 | \$174,591 | \$286,202 | 44 | 82 | \$60,582 | \$162,597 | NA | NA | \$16,269 | \$3,097 | NA | NA | \$34,759 | \$8,897 |
| COOPERATIVE FOR HUMAN SERVICES | 71 | 93 | \$81,758 | \$83,811 | \$165,570 | 41 | 63 | \$41,615 | \$77,690 | NA | NA | \$9,130 | \$1,527 | 34 | NA | \$31,013 | \$4,594 |
| GOURMET CATERERS INC | 71 | 62 | \$93,441 | \$53,348 | \$146,789 | 35 | 47 | \$23,333 | \$50,396 | NA | NA | \$10,025 | \$679 | 39 | NA | \$60,082 | \$2,273 |
| GREATER BOSTON HOME HEALTH | 71 | 107 | \$75,025 | \$71,982 | \$147,007 | 50 | 88 | \$31,450 | \$70,267 | NA | NA | \$8,605 | \$447 | NA | NA | \$34,970 | \$1,269 |
| GSWA SERVICES INC | 71 | 109 | \$116,305 | \$140,436 | \$256,740 | 52 | 90 | \$73,825 | \$134,727 | NA | NA | \$2,037 | \$140 | NA | NA | \$40,442 | \$5,569 |
| INTERSTATE HOTELS LLC | 71 | 118 | \$85,304 | \$162,257 | \$247,560 | 38 | 77 | \$26,527 | \$144,132 | 33 | 38 | \$19,564 | \$13,615 | NA | NA | \$39,213 | \$4,510 |
| KIDDIE KANDIDS LLC | 71 | 78 | \$71,326 | \$55,856 | \$127,182 | 54 | 71 | \$53,573 | \$55,835 | NA | NA | \$2,121 | \$21 | NA | NA | \$15,631 | \$0 |
| LEOMINSTER DONUTS INC | 71 | 91 | \$87,892 | \$81,746 | \$169,637 | 55 | 72 | \$55,032 | \$78,673 | NA | NA | \$25,068 | \$2,634 | NA | NA | \$7,792 | \$439 |
| NATIONAL ENGINEERING SERV CORP | 71 | 97 | \$97,471 | \$91,298 | \$188,769 | 41 | 78 | \$54,575 | \$81,286 | NA | NA | \$6,565 | \$2,684 | 32 | NA | \$36,331 | \$7,328 |
| QUABBIN VALLEY CONVALESCENT | 71 | 121 | \$89,403 | \$102,377 | \$191,780 | 54 | 105 | \$57,938 | \$100,088 | NA | NA | \$2,067 | \$146 | NA | NA | \$29,398 | \$2,143 |
| SAMOSET ST DONUTS INC | 71 | 69 | \$81,951 | \$32,446 | \$114,396 | 45 | 56 | \$37,717 | \$31,803 | NA | NA | \$19,199 | \$363 | NA | NA | \$25,034 | \$280 |
| SENIOR RESIDENTIAL CARE/KINGST | 71 | 176 | \$108,134 | \$136,104 | \$244,239 | 60 | 132 | \$70,149 | \$129,296 | NA | 38 | \$14,236 | \$1,937 | NA | NA | \$23,750 | \$4,872 |
| TELEFUND INC | 71 | NA | \$99,474 | \$2,436 | \$101,910 | 37 | NA | \$49,424 | \$2,436 | NA | NA | \$16,059 | \$0 | 37 | NA | \$33,991 | \$0 |
| WEST BRIDGEWATER MEDICAL | 71 | 120 | \$112,320 | \$147,316 | \$259,636 | 57 | 107 | \$59,689 | \$142,909 | NA | NA | \$2,462 | \$175 | NA | NA | \$50,169 | \$4,232 |

Appendix 5

Division of Health Care Finance and Policy
Employers with 50 or More Employees Using Subsidized Care
DOR Wage Reporting Data
SFY 2009
See notes at end.

| Employer (1) | All Programs | | | | | MassHealth (3) | | | | Health Safety Net (4) | | | | Commonwealth Care (5) | | | |
|--------------------------------|---------------------|------------------|----------------------|-----------------------|---|----------------|------------|----------------|------------------|-----------------------|------------|----------------|------------------|-----------------------|------------|----------------|------------------|
| | Total Employees (2) | Total Dependents | Total Employee Costs | Total Dependent Costs | Total Cost For Employees and Dependents | Employees | Dependents | Employee Costs | Dependents Costs | Employees | Dependents | Employee Costs | Dependents Costs | Employees | Dependents | Employee Costs | Dependents Costs |
| AC RAYNHAM HOLDINGS INC | 70 | 50 | \$101,816 | \$40,212 | \$142,028 | 43 | 45 | \$65,511 | \$40,212 | NA | NA | \$9,660 | \$0 | NA | NA | \$26,644 | \$0 |
| AMERICAN SEAFOODS INTERNATIONA | 70 | 89 | \$53,606 | \$90,327 | \$143,933 | 46 | 66 | \$25,047 | \$82,204 | NA | NA | \$9,548 | \$20 | NA | NA | \$19,010 | \$8,102 |
| ATTENTIVE HOME CARE, INC. | 70 | 98 | \$153,440 | \$118,715 | \$272,156 | 49 | 80 | \$89,701 | \$103,983 | NA | NA | \$8,420 | \$1,081 | NA | NA | \$55,320 | \$13,651 |
| CITY OF ATTLEBORO | 70 | 78 | \$77,758 | \$47,826 | \$125,585 | 45 | 70 | \$27,384 | \$44,013 | NA | NA | \$9,800 | \$0 | NA | NA | \$40,574 | \$3,814 |
| CITY OF LEOMINSTER | 70 | 109 | \$87,922 | \$133,279 | \$221,201 | 48 | 97 | \$45,658 | \$121,988 | NA | NA | \$2,269 | \$7,737 | NA | NA | \$39,994 | \$3,555 |
| CROSBYS MARKET INC | 70 | NA | \$199,322 | \$27,222 | \$226,544 | 46 | NA | \$134,491 | \$24,053 | NA | NA | \$21,894 | \$233 | NA | NA | \$42,938 | \$2,935 |
| DEMAKES ENTERPRISES INC | 70 | 127 | \$125,172 | \$155,513 | \$280,685 | 36 | 86 | \$33,467 | \$130,068 | NA | 35 | \$8,197 | \$14,504 | 36 | NA | \$83,508 | \$10,941 |
| FINISH LINE INC | 70 | NA | \$62,783 | \$14,561 | \$77,344 | 41 | NA | \$37,420 | \$14,561 | NA | NA | \$5,146 | \$0 | NA | NA | \$20,217 | \$0 |
| HABIT OPOCO INC | 70 | 83 | \$85,630 | \$78,935 | \$164,565 | 43 | 68 | \$49,734 | \$77,885 | NA | NA | \$7,003 | \$591 | NA | NA | \$28,893 | \$459 |
| JUST FOOD SERVICE TEMPS INC. | 70 | 37 | \$69,387 | \$5,695 | \$75,082 | 45 | NA | \$31,361 | \$5,260 | NA | NA | \$25,222 | \$0 | 30 | NA | \$12,804 | \$435 |
| LODGIAN HOTELS INC | 70 | 86 | \$113,342 | \$57,865 | \$171,207 | 39 | 58 | \$51,289 | \$53,583 | NA | NA | \$9,768 | \$571 | 33 | NA | \$52,284 | \$3,712 |
| MASONIC HOME INC | 70 | 114 | \$140,026 | \$191,707 | \$331,733 | 53 | 89 | \$104,356 | \$181,859 | NA | NA | \$12,103 | \$2,700 | NA | NA | \$23,566 | \$7,148 |
| MONTACHUSETT OPPORTUNITY COUNC | 70 | 134 | \$123,635 | \$164,790 | \$288,425 | 59 | 109 | \$94,950 | \$162,247 | NA | NA | \$10,505 | \$814 | NA | NA | \$18,180 | \$1,730 |
| NORTON AND ASSOCIATES INC | 70 | 110 | \$58,854 | \$51,895 | \$110,750 | 54 | 99 | \$37,082 | \$50,145 | NA | NA | \$1,472 | \$151 | NA | NA | \$20,300 | \$1,599 |
| PEOPLE 2.0 GLOBAL, INC. | 70 | NA | \$60,590 | \$35,577 | \$96,167 | 42 | NA | \$27,802 | \$33,290 | NA | NA | \$4,018 | \$0 | NA | NA | \$28,770 | \$2,287 |
| PETERBOROUGH GROUP | 70 | 56 | \$142,764 | \$91,595 | \$234,359 | 39 | 52 | \$78,236 | \$87,867 | NA | NA | \$11,060 | \$0 | 31 | NA | \$53,468 | \$3,728 |
| SAHIL HOSPITALITY CORPORATION | 70 | 51 | \$70,716 | \$40,927 | \$111,643 | 50 | 49 | \$46,885 | \$40,780 | NA | NA | \$2,012 | \$0 | NA | NA | \$21,819 | \$148 |
| SJ BURLINGTON FOOD INC | 70 | 129 | \$133,516 | \$113,304 | \$246,820 | 41 | 83 | \$42,293 | \$74,443 | NA | NA | \$8,809 | \$2,063 | 44 | NA | \$82,413 | \$36,798 |
| SRC WEST SPRINGFIELD, INC. | 70 | 101 | \$112,050 | \$153,331 | \$265,382 | 56 | 96 | \$82,582 | \$152,677 | NA | NA | \$4,380 | \$0 | NA | NA | \$25,089 | \$654 |
| WINCHESTER HOSPITAL | 70 | 81 | \$61,970 | \$75,001 | \$136,971 | 39 | 72 | \$30,095 | \$69,670 | NA | NA | \$3,044 | \$0 | 30 | NA | \$28,830 | \$5,331 |
| YWCA OF WORCESTER | 70 | 69 | \$115,280 | \$94,051 | \$209,331 | 41 | 56 | \$46,740 | \$88,747 | NA | NA | \$2,954 | \$199 | 31 | NA | \$65,586 | \$5,106 |
| 660 CORPORATION | 69 | 65 | \$114,596 | \$106,522 | \$221,118 | NA | 36 | \$53,625 | \$92,042 | 30 | NA | \$7,186 | \$8,492 | 44 | NA | \$53,785 | \$5,987 |
| AMER RED CROSS BLOOD | 69 | 124 | \$39,784 | \$97,011 | \$136,795 | 51 | 101 | \$25,717 | \$92,954 | NA | NA | \$6,423 | \$0 | NA | NA | \$7,644 | \$4,057 |
| BEDFORD VILLAGE NURSING HM INC | 69 | 93 | \$95,933 | \$121,570 | \$217,503 | 50 | 77 | \$49,676 | \$100,229 | NA | NA | \$9,387 | \$19,951 | NA | NA | \$36,870 | \$1,390 |
| CATHOLIC CHARITIES OF WORCESTR | 69 | NA | \$181,348 | \$75,217 | \$256,565 | 41 | NA | \$105,584 | \$63,731 | NA | NA | \$13,475 | \$2,417 | 33 | NA | \$62,289 | \$9,069 |
| CENTER FOR EXTENDED CARE | 69 | 88 | \$90,373 | \$106,094 | \$196,467 | 52 | 74 | \$46,000 | \$103,028 | NA | NA | \$1,372 | \$0 | NA | NA | \$43,001 | \$3,066 |
| CHAIR 5 RESTAURANTS LLC | 69 | 46 | \$85,683 | \$39,033 | \$124,716 | 41 | 38 | \$50,242 | \$38,155 | NA | NA | \$7,713 | \$878 | 31 | NA | \$27,728 | \$0 |
| COMMONWEALTH FLATS DEVELOPMENT | 69 | 125 | \$125,090 | \$121,164 | \$246,254 | 40 | 92 | \$69,184 | \$115,344 | NA | NA | \$7,529 | \$1,929 | 33 | NA | \$48,376 | \$3,891 |
| DLC CORP | 69 | NA | \$84,490 | \$9,983 | \$94,473 | NA | NA | \$58,452 | \$9,675 | NA | NA | \$4,955 | \$0 | 43 | NA | \$21,083 | \$308 |
| FACILITY MANAGEMENT CORPORATIO | 69 | 61 | \$78,357 | \$45,145 | \$123,502 | 42 | 56 | \$40,609 | \$40,638 | NA | NA | \$1,390 | \$0 | 30 | NA | \$36,358 | \$4,507 |
| HEALTH PERSONNEL OPTIONS CORP | 69 | 96 | \$85,386 | \$149,326 | \$234,712 | 43 | 82 | \$51,417 | \$143,804 | NA | NA | \$6,626 | \$1,459 | NA | NA | \$27,343 | \$4,063 |
| LIBERTY BAKERY KITCHEN INC | 69 | 116 | \$194,369 | \$172,925 | \$367,294 | 38 | 64 | \$72,456 | \$159,108 | 45 | 45 | \$61,173 | \$3,611 | 39 | NA | \$60,741 | \$10,206 |
| MALONEY PROPERTIES INC | 69 | 117 | \$111,682 | \$128,492 | \$240,174 | 52 | 90 | \$57,790 | \$122,657 | NA | NA | \$38,543 | \$3,124 | NA | NA | \$15,348 | \$2,710 |
| MASS EXTERIORS INC | 69 | 53 | \$67,665 | \$19,410 | \$87,074 | 55 | 48 | \$49,396 | \$19,410 | NA | NA | \$11,957 | \$0 | NA | NA | \$6,312 | \$0 |
| MCGONAGLE CONTINGENCY STAFFING | 69 | 57 | \$58,884 | \$39,557 | \$98,440 | 39 | 50 | \$19,937 | \$38,164 | NA | NA | \$7,051 | \$1,393 | NA | NA | \$31,895 | \$0 |
| MENTOR MANAGEMENT INC | 69 | 103 | \$71,784 | \$98,663 | \$170,447 | 44 | 71 | \$40,839 | \$90,559 | NA | NA | \$3,269 | \$2,670 | NA | NA | \$27,676 | \$5,434 |
| NEW ENG CLEANING SERV INC | 69 | 127 | \$128,463 | \$88,933 | \$217,396 | 37 | 73 | \$42,815 | \$70,862 | 35 | 44 | \$27,363 | \$10,993 | 39 | NA | \$58,285 | \$7,078 |
| QUINCY INTERFAITH SHELTERING | 69 | 45 | \$254,751 | \$57,176 | \$311,927 | 53 | 41 | \$205,918 | \$55,053 | NA | NA | \$12,950 | \$882 | NA | NA | \$35,882 | \$1,242 |
| REPUBLIC PARKING SYSTEM OF | 69 | 49 | \$98,780 | \$97,098 | \$195,878 | 31 | 41 | \$37,662 | \$92,335 | NA | NA | \$5,953 | \$1,246 | 31 | NA | \$55,164 | \$3,517 |
| RSV INC | 69 | 94 | \$111,578 | \$139,177 | \$250,756 | 53 | 75 | \$85,071 | \$120,732 | NA | NA | \$6,451 | \$17,378 | NA | NA | \$20,057 | \$1,068 |
| SOUTHPOINTE NURSING HOME INC | 69 | 116 | \$117,843 | \$173,701 | \$291,544 | 58 | 98 | \$85,419 | \$170,103 | NA | NA | \$6,373 | \$1,090 | NA | NA | \$26,051 | \$2,507 |
| SPRINGFIELD COLLEGE | 69 | 67 | \$187,153 | \$104,932 | \$292,085 | 37 | 60 | \$128,998 | \$95,542 | NA | NA | \$1,413 | \$226 | 35 | NA | \$56,742 | \$9,165 |
| TASTES ON THE FLY BOSTON, LLC | 69 | 64 | \$71,896 | \$101,754 | \$173,650 | 41 | 43 | \$38,642 | \$97,175 | NA | NA | \$8,302 | \$2,942 | NA | NA | \$24,952 | \$1,637 |
| TOWN FAIR TIRE CENTERS OF MASS | 69 | 60 | \$209,995 | \$10,561 | \$31,556 | 33 | 44 | \$6,883 | \$8,533 | NA | NA | \$3,859 | \$250 | 31 | NA | \$10,253 | \$1,779 |
| WASH DEPOT HOLDINGS INC | 69 | 58 | \$139,749 | \$31,640 | \$171,389 | 48 | 36 | \$92,360 | \$23,201 | NA | NA | \$8,997 | \$1,142 | NA | NA | \$38,392 | \$7,297 |
| WINTER WYMAN TEMPORARY | 69 | 74 | \$50,051 | \$40,498 | \$90,549 | 40 | 61 | \$22,265 | \$36,448 | NA | NA | \$4,740 | \$172 | NA | NA | \$23,047 | \$3,878 |
| ALTERNATIVE SUPPORTS INC | 68 | 85 | \$61,591 | \$80,407 | \$141,998 | 56 | 73 | \$44,599 | \$79,538 | NA | NA | \$1,372 | \$0 | NA | NA | \$15,620 | \$869 |
| BRAINTREE NURSING, LLC | 68 | 143 | \$108,669 | \$170,928 | \$279,597 | 48 | 103 | \$49,499 | \$166,252 | NA | 36 | \$11,193 | \$1,312 | 30 | NA | \$47,977 | \$3,365 |
| CAFE MANAGEMENT ASSOCIATES LLC | 68 | 55 | \$61,434 | \$40,757 | \$102,191 | 43 | 44 | \$33,160 | \$40,268 | NA | NA | \$1,879 | \$131 | NA | NA | \$26,395 | \$358 |
| CARRIBEAN FOUNDATION OF B | 68 | 80 | \$143,398 | \$148,308 | \$291,706 | 45 | 60 | \$78,111 | \$142,873 | NA | NA | \$22,726 | \$2,743 | NA | NA | \$42,561 | \$2,692 |
| ESR EXPOSITION SERVICE INC | 68 | NA | \$33,997 | \$3,331 | \$37,328 | 36 | NA | \$15,038 | \$3,295 | NA | NA | \$10,586 | \$36 | 30 | NA | \$8,373 | \$0 |
| GORDON-CONWELL THEOLOGICAL | 68 | 165 | \$72,701 | \$224,308 | \$297,009 | 52 | 121 | \$54,622 | \$212,913 | NA | 36 | \$5,356 | \$5,330 | NA | NA | \$12,724 | \$6,064 |
| GRANITE TELECOMMUNICATIONS LLC | 68 | 65 | \$86,860 | \$64,744 | \$151,604 | 39 | 55 | \$54,972 | \$62,104 | NA | NA | \$3,214 | \$59 | NA | NA | \$28,674 | \$2,581 |
| INSTITUTE OF PROFESSIONAL | 68 | 70 | \$99,756 | \$60,711 | \$160,467 | 51 | 54 | \$74,375 | \$58,737 | NA | NA | \$8,905 | \$1,974 | NA | NA | \$16,477 | \$0 |
| J MORRISSEY & COMPANY INC | 68 | 99 | \$67,074 | \$82,392 | \$149,466 | 50 | 94 | \$44,915 | \$82,080 | NA | NA | \$914 | \$312 | NA | NA | \$21,245 | \$0 |
| LONGWOOD SECURITY SERVICES INC | 68 | 66 | \$60,138 | \$50,128 | \$110,266 | 35 | 46 | \$18,163 | \$43,862 | NA | NA | \$17,168 | \$3,090 | NA | NA | \$24,807 | \$3,176 |
| MORRISON CROTHALL SUPPORT SVCS | 68 | 81 | \$156,477 | \$76,914 | \$233,391 | 37 | 51 | \$32,782 | \$61,368 | 35 | NA | \$85,871 | \$4,899 | NA | NA | \$37,824 | \$10,647 |
| NEWARK GROUP INDUSTRIES INC | 68 | 96 | \$53,062 | \$56,253 | \$109,314 | 47 | 71 | \$35,890 | \$53,561 | NA | NA | \$6,422 | \$1,789 | NA | NA | \$10,749 | \$902 |
| NORTHERN BERKSHIRE COMMUNITY | 68 | 101 | \$86,057 | \$105,485 | \$191,543 | 50 | 87 | \$60,518 | \$105,293 | NA | NA | \$2,592 | \$192 | NA | NA | \$22,947 | \$0 |
| PAPER STORE INC THE | 68 | 87 | \$117,435 | \$107,609 | \$225,044 | 41 | 71 | \$47,490 | \$103,852 | NA | NA | \$1,514 | \$794 | 35 | NA | \$68,430 | \$2,963 |
| PEABODY MANAGEMENT SYSTEMS INC | 68 | 111 | \$74,349 | \$81,080 | \$155,429 | 48 | 86 | \$47,073 | \$75,487 | NA | NA | \$6,291 | \$1,187 | NA | NA | \$20,985 | \$4,407 |

Appendix 5
Division of Health Care Finance and Policy
Employers with 50 or More Employees Using Subsidized Care
DOR Wage Reporting Data
SFY 2009
See notes at end.

| Employer (1) | All Programs | | | | | MassHealth (3) | | | | Health Safety Net (4) | | | | Commonwealth Care (5) | | | |
|--------------------------------|---------------------|------------------|----------------------|-----------------------|---|----------------|------------|----------------|------------------|-----------------------|------------|----------------|------------------|-----------------------|------------|----------------|------------------|
| | Total Employees (2) | Total Dependents | Total Employee Costs | Total Dependent Costs | Total Cost For Employees and Dependents | Employees | Dependents | Employee Costs | Dependents Costs | Employees | Dependents | Employee Costs | Dependents Costs | Employees | Dependents | Employee Costs | Dependents Costs |
| RESTHAVEN CORP | 68 | 136 | \$64,947 | \$114,719 | \$179,665 | 42 | 99 | \$33,242 | \$103,742 | NA | 31 | \$12,193 | \$8,866 | NA | NA | \$19,512 | \$2,110 |
| STAR EMPLOYMENT SERVICES INC | 68 | 96 | \$78,962 | \$52,143 | \$131,105 | 32 | 51 | \$13,418 | \$47,910 | 43 | 39 | \$12,124 | \$248 | 39 | NA | \$53,420 | \$3,985 |
| TROMBLY MOTOR COACH SERV INC | 68 | 95 | \$214,170 | \$191,649 | \$405,820 | 43 | 82 | \$124,079 | \$176,769 | NA | NA | \$5,177 | \$799 | 33 | NA | \$84,914 | \$14,081 |
| UNITED SECURITY AGENCY | 68 | 39 | \$69,589 | \$33,350 | \$102,939 | NA | 34 | \$11,968 | \$31,214 | NA | NA | \$19,420 | \$426 | 32 | NA | \$38,201 | \$1,710 |
| WALDWIN CONCESSIONS LLC | 68 | 72 | \$84,849 | \$72,579 | \$157,427 | 31 | 47 | \$31,485 | \$65,377 | NA | NA | \$12,752 | \$411 | 40 | NA | \$40,612 | \$6,791 |
| WESTSTAFF INC. | 68 | 58 | \$52,646 | \$16,193 | \$68,840 | 48 | 49 | \$33,325 | \$15,925 | NA | NA | \$9,737 | \$115 | NA | NA | \$9,584 | \$154 |
| BERKLEE COLLEGE OF MUSIC | 67 | 49 | \$163,010 | \$97,273 | \$260,283 | NA | 34 | \$102,360 | \$88,619 | NA | NA | \$4,744 | \$738 | 41 | NA | \$55,906 | \$7,916 |
| CITY OF MEDFORD | 67 | 75 | \$82,785 | \$106,095 | \$188,879 | 40 | 67 | \$40,852 | \$102,648 | NA | NA | \$482 | \$23 | 34 | NA | \$41,451 | \$3,424 |
| COMMUNITY ACTION PROGRAMS INTE | 67 | 127 | \$112,512 | \$193,260 | \$305,772 | 51 | 93 | \$68,553 | \$187,238 | NA | 30 | \$5,069 | \$2,283 | NA | NA | \$38,890 | \$3,739 |
| COMMUNITY MANAGEMENT ASSISTANC | 67 | 49 | \$91,692 | \$71,236 | \$162,928 | 40 | 45 | \$51,102 | \$67,910 | NA | NA | \$10,097 | \$962 | NA | NA | \$30,492 | \$2,365 |
| DOCKSIDE HOTEL GROUP INC | 67 | 55 | \$82,311 | \$57,140 | \$139,451 | 37 | 44 | \$53,019 | \$57,118 | NA | NA | \$3,203 | \$0 | NA | NA | \$26,089 | \$22 |
| EQUINOX HOLDINGS INC | 67 | 60 | \$57,853 | \$45,824 | \$103,677 | 30 | 44 | \$30,791 | \$45,343 | NA | NA | \$6,929 | \$92 | 36 | NA | \$20,133 | \$390 |
| GP PILGRIM INC | 67 | 136 | \$105,932 | \$113,832 | \$219,764 | 53 | 99 | \$47,615 | \$100,989 | NA | 34 | \$18,154 | \$11,152 | NA | NA | \$40,163 | \$1,690 |
| HUMAN SERVICE OPTIONS INC | 67 | 131 | \$34,327 | \$52,054 | \$86,380 | 46 | 93 | \$11,146 | \$48,729 | NA | 36 | \$6,134 | \$0 | NA | NA | \$17,046 | \$3,325 |
| JIN RESTAURANT GROUP LLC | 67 | 115 | \$64,993 | \$73,381 | \$138,373 | 35 | 72 | \$6,688 | \$44,588 | NA | NA | \$1,291 | \$3,286 | 51 | NA | \$57,014 | \$25,507 |
| JORDAN HOSPITAL INC | 67 | 129 | \$60,945 | \$90,202 | \$151,147 | 56 | 112 | \$38,450 | \$86,244 | NA | NA | \$4,450 | \$0 | NA | NA | \$18,045 | \$3,958 |
| MENS WEARHOUSE THE | 67 | 48 | \$87,899 | \$67,410 | \$155,309 | 33 | 35 | \$32,988 | \$61,852 | NA | NA | \$9,370 | \$19 | 33 | NA | \$45,541 | \$5,539 |
| MENTAL HEALTH SERVICES OF THE | 67 | 63 | \$32,866 | \$31,589 | \$64,455 | 47 | 55 | \$18,786 | \$29,690 | NA | NA | \$1,259 | \$0 | NA | NA | \$12,820 | \$1,899 |
| MIDDLESEX HUMAN SERVICE AGENCY | 67 | 43 | \$101,096 | \$33,894 | \$134,990 | 38 | 38 | \$38,637 | \$33,223 | NA | NA | \$7,993 | \$0 | 30 | NA | \$54,466 | \$671 |
| NEW ENGLAND VILLAGES INC | 67 | 55 | \$218,374 | \$40,846 | \$259,220 | 56 | 45 | \$198,142 | \$36,660 | NA | NA | \$364 | \$555 | NA | NA | \$19,869 | \$3,632 |
| QUINCY AMUSEMENT INC | 67 | 32 | \$104,596 | \$11,690 | \$116,286 | 36 | 32 | \$51,444 | \$11,690 | NA | NA | \$14,330 | \$0 | 34 | NA | \$38,822 | \$0 |
| RADIUS MAYFLOWER OPERATING LLC | 67 | 100 | \$54,510 | \$160,319 | \$214,829 | 56 | 90 | \$36,664 | \$156,566 | NA | NA | \$7,032 | \$438 | NA | NA | \$10,814 | \$3,315 |
| RIVERFRONT FOODSERVICE CORP | 67 | NA | \$101,797 | \$39,657 | \$141,455 | 34 | NA | \$35,818 | \$39,657 | NA | NA | \$11,588 | \$0 | 31 | NA | \$54,392 | \$0 |
| ROBERT F KENNEDY CHILDRENS ACT | 67 | 92 | \$62,018 | \$76,162 | \$138,180 | 39 | 73 | \$21,683 | \$70,290 | NA | NA | \$3,824 | \$695 | 32 | NA | \$36,511 | \$5,177 |
| SAAB I ENTERPRISES INC | 67 | 104 | \$86,551 | \$109,314 | \$195,865 | 36 | 77 | \$23,125 | \$96,082 | NA | NA | \$6,817 | \$742 | 41 | NA | \$56,610 | \$12,490 |
| SIMMONS COLLEGE CORP | 67 | NA | \$73,867 | \$26,638 | \$100,506 | NA | NA | \$27,380 | \$23,933 | NA | NA | \$7,600 | \$1,365 | 41 | NA | \$38,887 | \$1,341 |
| SPIRIT HALLOWEEN SUPERSTORES L | 67 | 47 | \$52,206 | \$21,273 | \$73,479 | 46 | 39 | \$34,718 | \$20,190 | NA | NA | \$2,096 | \$121 | NA | NA | \$15,392 | \$962 |
| VANGUARD CAR RENTAL USA INC | 67 | 104 | \$151,634 | \$90,835 | \$242,469 | 40 | 76 | \$74,769 | \$85,825 | NA | NA | \$24,690 | \$1,828 | 34 | NA | \$52,175 | \$3,182 |
| WESTERN NEW ENGLAND COLLEGE | 67 | 35 | \$78,632 | \$55,406 | \$134,037 | 36 | 32 | \$30,706 | \$52,519 | NA | NA | \$4,907 | \$299 | 32 | NA | \$43,019 | \$2,588 |
| WILLOWOOD OF NORTH ADAMS INC | 67 | 75 | \$78,948 | \$76,238 | \$155,186 | 54 | 70 | \$59,573 | \$75,083 | NA | NA | \$2,808 | \$0 | NA | NA | \$16,567 | \$1,156 |
| ABT SRBI INC. | 66 | 44 | \$63,068 | \$51,297 | \$114,365 | 37 | 44 | \$30,844 | \$51,297 | NA | NA | \$7 | \$0 | 30 | NA | \$32,217 | \$0 |
| ACCEPT COLLABORATIVE | 66 | 87 | \$132,831 | \$107,049 | \$239,879 | 50 | 72 | \$77,285 | \$106,465 | NA | NA | \$2,319 | \$75 | NA | NA | \$53,227 | \$509 |
| AIMBRIDGE EMPLOYEE SERVICE COR | 66 | 146 | \$67,786 | \$98,614 | \$166,401 | 42 | 93 | \$15,106 | \$92,430 | NA | 48 | \$16,386 | \$2,129 | 34 | NA | \$36,294 | \$4,055 |
| ALLALIN LLC | 66 | 68 | \$75,423 | \$30,174 | \$105,598 | 46 | 53 | \$26,906 | \$28,319 | NA | NA | \$909 | \$385 | 35 | NA | \$47,609 | \$1,470 |
| ALLIED WASTE NORTH AMERICA INC | 66 | 123 | \$48,278 | \$138,005 | \$186,283 | 43 | 82 | \$27,134 | \$107,151 | NA | 34 | \$5,017 | \$22,058 | NA | NA | \$16,127 | \$8,797 |
| AMERICARE AT HOME INC | 66 | 119 | \$53,823 | \$82,294 | \$136,118 | 50 | 102 | \$32,343 | \$76,419 | NA | NA | \$6,333 | \$3,973 | NA | NA | \$15,148 | \$1,902 |
| ASHMONT HILL LLC | 66 | 120 | \$119,704 | \$125,679 | \$245,383 | 48 | 82 | \$75,160 | \$124,859 | 30 | 37 | \$17,324 | \$583 | NA | NA | \$27,220 | \$238 |
| ATTLEBORO ENTERPRISES INC | 66 | NA | \$282,452 | \$38,409 | \$320,862 | 65 | NA | \$275,813 | \$36,561 | NA | NA | \$391 | \$0 | NA | NA | \$6,248 | \$1,848 |
| BEACON HOSPICE, INC. | 66 | 135 | \$73,668 | \$184,079 | \$257,748 | 56 | 107 | \$45,636 | \$175,463 | NA | NA | \$5,863 | \$1,394 | NA | NA | \$22,169 | \$7,222 |
| BERKSHIRE GETAWAYS INC | 66 | 54 | \$69,556 | \$28,932 | \$98,488 | 48 | 43 | \$45,257 | \$28,889 | NA | NA | \$5,569 | \$44 | NA | NA | \$18,729 | \$0 |
| BRIAR GROUP | 66 | NA | \$108,675 | \$17,877 | \$126,552 | NA | NA | \$32,193 | \$16,195 | 30 | NA | \$12,815 | \$1,682 | 37 | NA | \$63,667 | \$0 |
| CLEAN TECH SYSTEMS INC | 66 | 123 | \$110,876 | \$112,643 | \$223,519 | 41 | 78 | \$37,278 | \$93,864 | NA | 37 | \$8,049 | \$6,746 | 36 | NA | \$65,549 | \$12,033 |
| COASTLINE ELDERLY SERVICES INC | 66 | 36 | \$116,357 | \$39,170 | \$155,527 | 45 | NA | \$64,278 | \$38,358 | NA | NA | \$7,684 | \$447 | NA | NA | \$44,395 | \$366 |
| CROSSMARK INC | 66 | 65 | \$124,183 | \$57,760 | \$181,943 | 33 | 45 | \$63,650 | \$44,516 | NA | NA | \$12,630 | \$301 | 35 | NA | \$47,904 | \$12,943 |
| FRANCIS HARVEY & SONS INC | 66 | 139 | \$71,039 | \$148,258 | \$219,297 | 39 | 116 | \$32,893 | \$144,780 | NA | NA | \$24,112 | \$86 | NA | NA | \$14,034 | \$3,393 |
| HARBORSIDE REHABILITATION LTD | 66 | 107 | \$41,533 | \$18,514 | \$60,047 | 48 | 84 | \$17,586 | \$18,464 | NA | NA | \$14,298 | \$51 | NA | NA | \$9,649 | \$0 |
| I GUSTAFSON ASSOCIATES INC | 66 | 38 | \$54,688 | \$29,732 | \$84,420 | 31 | 31 | \$21,676 | \$26,489 | NA | NA | \$1,283 | \$47 | 33 | NA | \$31,729 | \$3,197 |
| KEY PROGRAM INC THE | 66 | 65 | \$80,535 | \$72,278 | \$152,813 | 33 | 55 | \$36,607 | \$71,824 | NA | NA | \$10,605 | \$453 | NA | NA | \$33,324 | \$0 |
| LOWELL PUBLISHING COMPANY | 66 | 33 | \$95,700 | \$34,914 | \$130,613 | 33 | NA | \$30,877 | \$33,487 | NA | NA | \$3,991 | \$1,427 | 35 | NA | \$60,832 | \$0 |
| MOTEL 6 OPERATING LP | 66 | 81 | \$99,141 | \$90,382 | \$189,523 | 42 | 70 | \$48,838 | \$88,226 | NA | NA | \$13,213 | \$1,399 | NA | NA | \$37,090 | \$756 |
| NEW 579 AND BEYOND INC THE | 66 | 70 | \$77,314 | \$81,119 | \$158,433 | 48 | 61 | \$46,812 | \$80,582 | NA | NA | \$3,831 | \$166 | NA | NA | \$26,671 | \$371 |
| PREFERRED TEMPORARIES INC | 66 | NA | \$79,447 | \$4,764 | \$84,211 | 34 | NA | \$39,932 | \$4,376 | NA | NA | \$4,406 | \$359 | 31 | NA | \$35,109 | \$29 |
| ROCKLAND TRUST COMPANY | 66 | 76 | \$76,199 | \$57,746 | \$133,945 | 45 | 63 | \$50,733 | \$56,453 | NA | NA | \$10,103 | \$1,183 | NA | NA | \$15,363 | \$109 |
| STAFFORD MANAGEMENT CO., LLC | 66 | 80 | \$75,620 | \$86,765 | \$162,385 | 47 | 64 | \$48,143 | \$83,293 | NA | NA | \$2,387 | \$0 | NA | NA | \$25,090 | \$3,472 |
| TRINET ACQUISITION CORP | 66 | 84 | \$80,380 | \$57,506 | \$137,886 | 40 | 74 | \$24,285 | \$47,285 | NA | NA | \$3,560 | \$135 | 33 | NA | \$52,536 | \$10,087 |
| WORCESTER POLYTECHNIC INST | 66 | 43 | \$69,107 | \$33,854 | \$102,961 | 31 | 33 | \$19,436 | \$31,588 | NA | NA | \$11,974 | \$22 | 31 | NA | \$37,698 | \$2,244 |
| ATKINSON STAFFING OF MASS INC | 65 | 31 | \$65,596 | \$23,143 | \$88,739 | 36 | NA | \$41,648 | \$23,143 | NA | NA | \$3,033 | \$0 | NA | NA | \$20,915 | \$0 |
| BAY TOWER INC | 65 | 56 | \$61,006 | \$21,953 | \$82,959 | NA | 42 | \$10,755 | \$19,825 | NA | NA | \$10,079 | \$585 | 38 | NA | \$40,172 | \$1,542 |
| CAMBRIDGE HOSPITAL PROFESSIONA | 65 | 84 | \$129,495 | \$81,506 | \$211,001 | 48 | 71 | \$82,835 | \$79,729 | NA | NA | \$11,866 | \$712 | NA | NA | \$34,794 | \$1,065 |
| CAPE COD ALCHLSM INTRVNTN & | 65 | 58 | \$113,015 | \$42,460 | \$155,475 | 47 | 47 | \$73,141 | \$36,002 | NA | NA | \$6,461 | \$116 | NA | NA | \$33,413 | \$6,341 |
| CFM BUCKLEY SOUTH LLC | 65 | 116 | \$88,559 | \$139,803 | \$228,361 | 54 | 102 | \$64,748 | \$139,696 | NA | NA | \$3,207 | \$107 | NA | NA | \$20,504 | \$0 |

Appendix 5
Division of Health Care Finance and Policy
Employers with 50 or More Employees Using Subsidized Care
DOR Wage Reporting Data
SFY 2009
See notes at end.

| Employer (1) | All Programs | | | | | MassHealth (3) | | | | Health Safety Net (4) | | | | Commonwealth Care (5) | | | |
|---------------------------------|---------------------|------------------|----------------------|-----------------------|---|----------------|------------|----------------|------------------|-----------------------|------------|----------------|------------------|-----------------------|------------|----------------|------------------|
| | Total Employees (2) | Total Dependents | Total Employee Costs | Total Dependent Costs | Total Cost For Employees and Dependents | Employees | Dependents | Employee Costs | Dependents Costs | Employees | Dependents | Employee Costs | Dependents Costs | Employees | Dependents | Employee Costs | Dependents Costs |
| COLONIAL HEALTH GROUP WESTRIDG | 65 | 115 | \$92,468 | \$67,862 | \$160,330 | 51 | 86 | \$42,899 | \$65,313 | NA | NA | \$28,949 | \$107 | NA | NA | \$20,620 | \$2,442 |
| CONLIN HEALTH CARE REGISTRY I | 65 | 72 | \$95,037 | \$63,845 | \$158,882 | 33 | 54 | \$19,968 | \$41,141 | NA | NA | \$30,394 | \$17,858 | 36 | NA | \$44,675 | \$4,845 |
| COUNTY RAINBOW TAXI, INC | 65 | 60 | \$70,717 | \$40,003 | \$110,721 | 41 | 55 | \$35,042 | \$38,023 | NA | NA | \$7,899 | \$0 | NA | NA | \$27,776 | \$1,981 |
| D C S SERVICE INC | 65 | 99 | \$82,680 | \$67,412 | \$150,092 | 35 | 69 | \$37,194 | \$62,135 | NA | NA | \$10,499 | \$1,812 | 32 | NA | \$34,987 | \$3,464 |
| DONE RIGHT BUILDING SERVICES I | 65 | 155 | \$87,576 | \$98,709 | \$186,285 | 47 | 102 | \$19,922 | \$90,058 | 32 | 47 | \$39,662 | \$4,882 | NA | NA | \$27,992 | \$3,769 |
| EPOCH SENIOR HC OF CHESTNUT HI | 65 | 107 | \$100,771 | \$117,893 | \$218,664 | 44 | 87 | \$61,739 | \$113,331 | NA | NA | \$6,023 | \$123 | NA | NA | \$33,010 | \$4,439 |
| GEP CENEX, LLC | 65 | 39 | \$29,590 | \$13,888 | \$43,478 | 31 | 33 | \$7,747 | \$11,434 | NA | NA | \$2,703 | \$0 | 39 | NA | \$19,140 | \$2,454 |
| GREENFIELD MGMT SYSTEMS INC | 65 | 118 | \$86,917 | \$133,359 | \$220,276 | 45 | 102 | \$46,281 | \$128,026 | NA | NA | \$5,404 | \$22 | NA | NA | \$35,232 | \$5,311 |
| HENRY C NEVINS HOME INC | 65 | 102 | \$154,144 | \$210,843 | \$364,987 | 51 | 89 | \$96,151 | \$203,624 | NA | NA | \$4,270 | \$457 | NA | NA | \$53,723 | \$6,762 |
| INNSEASON MANAGEMENT, INC. | 65 | 51 | \$94,222 | \$32,000 | \$126,222 | NA | 42 | \$34,683 | \$18,393 | NA | NA | \$10,189 | \$3,058 | 34 | NA | \$49,350 | \$10,548 |
| JOHNNY APPLESEEDS INC | 65 | 80 | \$111,315 | \$99,948 | \$211,263 | 43 | 69 | \$68,259 | \$98,330 | NA | NA | \$23,283 | \$245 | NA | NA | \$19,773 | \$1,372 |
| MASS AUDUBON SOCIETY INC | 65 | NA | \$101,715 | \$42,322 | \$144,037 | NA | NA | \$35,519 | \$39,004 | NA | NA | \$4,545 | \$0 | 46 | NA | \$61,650 | \$3,318 |
| MILESTONE LANCASTER MANAGEMENT | 65 | 48 | \$90,754 | \$66,190 | \$156,944 | 36 | 48 | \$45,697 | \$66,190 | NA | NA | \$2,700 | \$0 | 31 | NA | \$42,357 | \$0 |
| PIKE COMMUNICATIONS INC | 65 | 66 | \$85,463 | \$57,790 | \$143,253 | 42 | 53 | \$45,849 | \$57,269 | NA | NA | \$7,313 | \$521 | NA | NA | \$32,301 | \$0 |
| QUARLES II INC | 65 | 32 | \$87,091 | \$43,610 | \$130,701 | 37 | 31 | \$33,831 | \$43,610 | NA | NA | \$7,116 | \$0 | 33 | NA | \$46,144 | \$0 |
| ROUTE 13 DONUTS LLC | 65 | 89 | \$100,395 | \$83,083 | \$183,477 | 48 | 71 | \$65,246 | \$82,027 | NA | NA | \$6,558 | \$1,056 | NA | NA | \$28,591 | \$0 |
| SELECT RESTAURANTS INC | 65 | 68 | \$138,181 | \$119,009 | \$257,190 | 32 | 38 | \$35,923 | \$102,275 | NA | NA | \$59,815 | \$6,058 | 35 | NA | \$42,444 | \$10,676 |
| SOUTH COVE COMMUNITY HEALTH | 65 | 109 | \$75,689 | \$50,482 | \$126,171 | NA | 48 | \$30,032 | \$39,428 | 32 | 58 | \$7,568 | \$5,694 | NA | NA | \$38,089 | \$5,360 |
| SOUTHWOOD AT NORWELL NURSING C | 65 | 134 | \$77,822 | \$132,658 | \$210,481 | 53 | 98 | \$56,978 | \$125,124 | NA | 33 | \$6,473 | \$2,023 | NA | NA | \$14,372 | \$5,511 |
| STERLINGWEAR OF BOSTON INC | 65 | 118 | \$89,427 | \$130,365 | \$219,791 | 33 | 80 | \$23,693 | \$101,808 | NA | NA | \$11,316 | \$3,507 | 32 | NA | \$54,418 | \$25,050 |
| TERRIS LITTLE PUMKINS II INC | 65 | 105 | \$108,885 | \$105,377 | \$214,262 | 50 | 84 | \$60,004 | \$102,719 | NA | NA | \$11,990 | \$458 | NA | NA | \$36,891 | \$2,199 |
| TOWN OF SANDWICH | 65 | 61 | \$77,226 | \$48,058 | \$125,284 | 33 | 46 | \$23,300 | \$40,962 | NA | NA | \$5,966 | \$351 | 37 | NA | \$47,960 | \$6,745 |
| 199 ANDOVER STREET OPERATING C | 64 | 96 | \$89,033 | \$88,655 | \$177,687 | 45 | 80 | \$53,864 | \$83,637 | NA | NA | \$11,404 | \$903 | NA | NA | \$23,764 | \$4,115 |
| AJ SEABRA SUPERMARKETS VII INC | 64 | 66 | \$119,456 | \$60,896 | \$180,353 | 34 | 52 | \$28,549 | \$50,998 | NA | NA | \$3,427 | \$0 | 39 | NA | \$87,480 | \$9,898 |
| AMHERST PELHAM REGIONAL SCHOOL | 64 | 71 | \$42,226 | \$31,093 | \$73,319 | 32 | 61 | \$13,860 | \$30,929 | NA | NA | \$541 | \$4 | 35 | NA | \$27,825 | \$160 |
| ANNEMARK NURSING HOME INC | 64 | 105 | \$65,953 | \$64,827 | \$130,780 | 41 | 73 | \$26,316 | \$60,381 | NA | NA | \$12,339 | \$1,054 | NA | NA | \$27,298 | \$3,391 |
| BEAR HILL NURSING CENTER INC | 64 | 138 | \$96,343 | \$171,114 | \$267,457 | 45 | 99 | \$62,153 | \$157,516 | NA | 34 | \$8,369 | \$6,595 | NA | NA | \$25,821 | \$7,003 |
| BERKSHIRE COMMUNITY COLLEGE | 64 | 46 | \$48,605 | \$33,474 | \$82,079 | 40 | 40 | \$34,130 | \$32,324 | NA | NA | \$1,030 | \$1 | NA | NA | \$13,445 | \$1,150 |
| BFS RETAIL & COMMERCIAL | 64 | 82 | \$63,971 | \$110,767 | \$174,738 | 33 | 73 | \$19,934 | \$107,782 | NA | NA | \$13,006 | \$204 | NA | NA | \$13,031 | \$2,781 |
| BROWN GROUP RETAIL, INC | 64 | 49 | \$70,778 | \$39,516 | \$110,294 | 40 | 40 | \$31,475 | \$39,502 | NA | NA | \$6,976 | \$14 | NA | NA | \$32,327 | \$0 |
| BURTONS GRILL LLC | 64 | 85 | \$86,858 | \$106,927 | \$193,785 | NA | 52 | \$37,264 | \$98,680 | NA | NA | \$11,888 | \$1,871 | 35 | NA | \$37,706 | \$6,376 |
| CHARWELL HEALTHCARE, LLC | 64 | 124 | \$96,209 | \$136,851 | \$233,060 | 51 | 94 | \$59,586 | \$132,978 | NA | NA | \$13,639 | \$916 | NA | NA | \$22,984 | \$2,957 |
| DBSC LLC | 64 | NA | \$53,100 | \$11,621 | \$64,721 | 34 | NA | \$17,703 | \$11,588 | NA | NA | \$6,058 | \$33 | 34 | NA | \$29,339 | \$0 |
| DEREK DONUTS INC | 64 | 54 | \$79,897 | \$58,723 | \$138,620 | 52 | 47 | \$52,969 | \$58,717 | NA | NA | \$4,439 | \$0 | NA | NA | \$22,489 | \$5 |
| EPOCH OF BREWSTER, LLC | 64 | 72 | \$69,159 | \$57,371 | \$126,530 | 42 | 64 | \$36,840 | \$56,577 | NA | NA | \$6,198 | \$174 | NA | NA | \$26,121 | \$620 |
| ERLIN MANOR NURSING HOME INC | 64 | 92 | \$90,613 | \$129,147 | \$219,760 | 49 | 82 | \$65,322 | \$127,710 | NA | NA | \$2,941 | \$69 | NA | NA | \$22,350 | \$1,368 |
| FRITO LAY INC | 64 | 176 | \$67,887 | \$168,506 | \$236,393 | 52 | 121 | \$49,050 | \$161,769 | NA | 51 | \$9,585 | \$2,829 | NA | NA | \$9,252 | \$3,908 |
| G D S ENTERPRISES INC | 64 | 73 | \$79,452 | \$55,210 | \$134,662 | 41 | 59 | \$47,802 | \$47,897 | NA | NA | \$1,663 | \$2,242 | NA | NA | \$29,987 | \$5,071 |
| GENLYTE THOMAS GROUP LLC | 64 | 123 | \$67,386 | \$155,373 | \$222,759 | 52 | 102 | \$39,566 | \$153,598 | NA | NA | \$10,174 | \$1,776 | NA | NA | \$17,646 | \$0 |
| GOLD PARTNERS, INC. | 64 | 51 | \$58,118 | \$17,748 | \$75,866 | 33 | 40 | \$25,579 | \$12,604 | NA | NA | \$5,647 | \$298 | 33 | NA | \$26,892 | \$4,846 |
| GOMEZ ENTERPRISES I LLC | 64 | 66 | \$95,365 | \$90,795 | \$186,159 | 47 | 56 | \$62,654 | \$88,344 | NA | NA | \$4,809 | \$426 | NA | NA | \$27,902 | \$2,025 |
| GOOD LIFE HOLDINGS INC | 64 | 35 | \$93,292 | \$20,466 | \$113,758 | 32 | 31 | \$38,445 | \$20,162 | NA | NA | \$23,416 | \$0 | 32 | NA | \$31,431 | \$304 |
| GRANTHAN CORP THE | 64 | 83 | \$89,918 | \$64,544 | \$154,462 | 41 | 67 | \$36,543 | \$58,406 | NA | NA | \$7,080 | \$1,744 | NA | NA | \$46,295 | \$4,394 |
| JJEC DONUTS LLC | 64 | 81 | \$94,965 | \$53,427 | \$148,391 | 43 | 65 | \$64,271 | \$49,804 | NA | NA | \$3,771 | \$400 | NA | NA | \$26,922 | \$3,223 |
| LANDSDOWNE BOSTON RESTAURANT CO | 64 | 43 | \$59,457 | \$12,537 | \$71,993 | 30 | NA | \$26,531 | \$11,103 | NA | NA | \$6,878 | \$507 | 33 | NA | \$26,048 | \$927 |
| MEDICAL TRANSPORTATION INC | 64 | 70 | \$112,259 | \$85,153 | \$197,411 | 39 | 55 | \$45,627 | \$78,028 | NA | NA | \$11,533 | \$787 | NA | NA | \$55,099 | \$6,337 |
| MTMLL SUPPORT SERVICES LLC | 64 | 131 | \$76,910 | \$116,957 | \$193,867 | 41 | 88 | \$20,538 | \$94,892 | NA | 31 | \$10,616 | \$4,951 | 36 | NA | \$45,756 | \$17,115 |
| NEXTSOURCE INC | 64 | NA | \$78,835 | \$5,502 | \$84,337 | NA | NA | \$19,551 | \$3,364 | NA | NA | \$10,743 | \$319 | 43 | NA | \$48,540 | \$1,819 |
| PAUL CAVICCHIO GREENHOUSES INC | 64 | 130 | \$54,525 | \$108,161 | \$162,686 | 40 | 88 | \$23,581 | \$97,371 | NA | 35 | \$13,625 | \$4,496 | NA | NA | \$17,319 | \$6,294 |
| RADIUS SPECIALTY HOSPITAL LLC | 64 | 130 | \$116,298 | \$152,119 | \$268,417 | 49 | 98 | \$82,312 | \$146,405 | NA | NA | \$16,176 | \$2,690 | NA | NA | \$17,809 | \$3,024 |
| ROUND ROBIN OF HOLYOKE, LLC | 64 | NA | \$94,443 | \$42,213 | \$136,656 | 32 | NA | \$41,800 | \$38,669 | NA | NA | \$6,140 | \$0 | 32 | NA | \$46,503 | \$3,545 |
| TOWN OF MILFORD | 64 | 105 | \$68,458 | \$49,318 | \$117,776 | 41 | 83 | \$42,906 | \$45,506 | NA | NA | \$2,374 | \$529 | NA | NA | \$23,177 | \$3,283 |
| AJAX BUILDING CLEANING CORP | 63 | 72 | \$68,090 | \$98,536 | \$166,626 | 40 | 58 | \$30,429 | \$89,213 | NA | NA | \$7,677 | \$4,076 | NA | NA | \$29,983 | \$5,248 |
| BRIGHTVIEW SENIOR LIVING, LLC | 63 | 98 | \$78,583 | \$51,553 | \$130,136 | 39 | 67 | \$32,484 | \$46,334 | NA | NA | \$21,048 | \$1,620 | NA | NA | \$25,052 | \$3,599 |
| CLARK UNIVERSITY | 63 | 84 | \$113,428 | \$102,279 | \$215,707 | 36 | 70 | \$32,665 | \$96,725 | NA | NA | \$8,372 | \$890 | NA | NA | \$72,391 | \$4,664 |
| DONELANS SUPERMARKETS INC | 63 | 45 | \$88,338 | \$49,602 | \$137,940 | 32 | 41 | \$33,142 | \$49,403 | NA | NA | \$7,276 | \$199 | NA | NA | \$47,920 | \$0 |
| EMERSON HOSPITAL, INC | 63 | 89 | \$68,763 | \$91,026 | \$159,790 | 42 | 69 | \$36,691 | \$85,043 | NA | NA | \$4,091 | \$812 | NA | NA | \$27,981 | \$5,171 |
| FUJI RESTAURANT CORP | 63 | 97 | \$109,820 | \$89,446 | \$199,266 | NA | 49 | \$10,153 | \$34,461 | NA | NA | \$13,273 | \$7,407 | 44 | NA | \$86,394 | \$47,577 |
| HOMESTEAD VILLAGE MANAGEMENT I | 63 | 87 | \$117,015 | \$107,986 | \$225,001 | 37 | 58 | \$61,012 | \$99,990 | NA | NA | \$7,790 | \$2,150 | NA | NA | \$48,213 | \$5,845 |
| JAMES L LONGO | 63 | 55 | \$75,508 | \$48,466 | \$123,974 | 35 | 44 | \$30,634 | \$40,807 | NA | NA | \$3,239 | \$196 | 37 | NA | \$41,634 | \$7,463 |
| KPB STAFFING INC | 63 | 57 | \$51,734 | \$23,868 | \$75,602 | 37 | 47 | \$26,492 | \$21,020 | NA | NA | \$4,925 | \$0 | 30 | NA | \$20,317 | \$2,848 |

Appendix 5
Division of Health Care Finance and Policy
Employers with 50 or More Employees Using Subsidized Care
DOR Wage Reporting Data
SFY 2009
See notes at end.

| Employer (1) | All Programs | | | | | MassHealth (3) | | | | Health Safety Net (4) | | | | Commonwealth Care (5) | | | |
|--------------------------------|---------------------|------------------|----------------------|-----------------------|---|----------------|------------|----------------|------------------|-----------------------|------------|----------------|------------------|-----------------------|------------|----------------|------------------|
| | Total Employees (2) | Total Dependents | Total Employee Costs | Total Dependent Costs | Total Cost For Employees and Dependents | Employees | Dependents | Employee Costs | Dependents Costs | Employees | Dependents | Employee Costs | Dependents Costs | Employees | Dependents | Employee Costs | Dependents Costs |
| MARRIOTT SENIOR LIVING SER INC | 63 | 125 | \$44,497 | \$92,641 | \$137,138 | 47 | 88 | \$35,771 | \$87,070 | NA | 34 | \$2,609 | \$2,917 | NA | NA | \$6,117 | \$2,655 |
| MASS EYE & EAR INFIRMARY | 63 | 114 | \$40,213 | \$61,023 | \$101,237 | 39 | 82 | \$25,795 | \$56,182 | NA | NA | \$4,132 | \$1,347 | NA | NA | \$10,286 | \$3,495 |
| MELVILLE CANDY COMPANY | 63 | 116 | \$86,588 | \$68,009 | \$154,597 | 33 | 62 | \$15,893 | \$30,497 | NA | NA | \$2,180 | \$936 | 54 | 34 | \$68,515 | \$36,576 |
| MOLARI INC | 63 | 77 | \$43,959 | \$38,188 | \$82,146 | 42 | 64 | \$26,006 | \$35,945 | NA | NA | \$521 | \$248 | 30 | NA | \$17,431 | \$1,995 |
| NEW BALANCE ATHLETIC SHOE INC | 63 | 113 | \$62,347 | \$125,951 | \$188,298 | 45 | 83 | \$32,644 | \$121,020 | NA | NA | \$3,766 | \$2,115 | NA | NA | \$25,937 | \$2,815 |
| NEW ENGLAND NEWSPAPERS INC | 63 | 40 | \$111,018 | \$51,329 | \$162,347 | 33 | 31 | \$56,176 | \$45,770 | NA | NA | \$5,332 | \$967 | NA | NA | \$49,510 | \$4,592 |
| NEW WORLD SECURITY ASSOCIATES | 63 | NA | \$97,393 | \$22,307 | \$119,699 | NA | NA | \$26,220 | \$8,575 | NA | NA | \$14,059 | \$13,224 | 36 | NA | \$57,114 | \$508 |
| RAYNHAM MEDICAL INVESTORS LTD | 63 | 91 | \$79,725 | \$111,124 | \$190,850 | 48 | 75 | \$55,879 | \$108,168 | NA | NA | \$2,725 | \$8 | NA | NA | \$21,121 | \$2,948 |
| ULS OF NEW ENGLAND, LLC | 63 | 66 | \$95,087 | \$90,876 | \$185,963 | 34 | 53 | \$28,426 | \$79,952 | NA | NA | \$4,712 | \$8,733 | 37 | NA | \$61,949 | \$2,192 |
| VOICESTREAM WIRELESS HOLDING | 63 | 44 | \$57,301 | \$46,220 | \$103,520 | 37 | 35 | \$22,233 | \$44,576 | NA | NA | \$4,626 | \$1,644 | NA | NA | \$30,442 | \$0 |
| ADP INVESTOR COMMUNICATIONS SV | 62 | 116 | \$87,054 | \$96,476 | \$183,530 | 36 | 73 | \$21,718 | \$61,862 | NA | 33 | \$16,172 | \$10,058 | NA | NA | \$49,164 | \$24,555 |
| ALLIANCE DETECTIVE & SECURITY | 62 | 55 | \$95,874 | \$40,550 | \$136,424 | NA | 43 | \$23,545 | \$35,487 | NA | NA | \$33,075 | \$2,717 | NA | NA | \$39,254 | \$2,347 |
| ALLIANCE HEALTH OF SOUTHEASTER | 62 | 117 | \$45,093 | \$66,899 | \$112,592 | 48 | 88 | \$23,525 | \$66,484 | NA | NA | \$4,210 | \$1 | NA | NA | \$17,957 | \$415 |
| BJS SERVICE CO | 62 | 64 | \$85,501 | \$65,054 | \$150,555 | 30 | 34 | \$33,305 | \$41,797 | NA | NA | \$6,507 | \$21,643 | 34 | NA | \$45,689 | \$1,614 |
| BOSTON BASEMENT SYSTEMS INC | 62 | 47 | \$57,678 | \$58,885 | \$116,563 | 40 | 38 | \$30,007 | \$54,169 | NA | NA | \$3,639 | \$638 | NA | NA | \$24,031 | \$4,078 |
| BOSTON HOME INC | 62 | 124 | \$130,517 | \$125,251 | \$255,768 | 37 | 79 | \$73,935 | \$119,078 | 30 | 41 | \$21,043 | \$2,653 | NA | NA | \$35,539 | \$3,520 |
| CHURCH STREET CREOLE CAFE INC | 62 | 35 | \$61,002 | \$26,940 | \$87,942 | NA | NA | \$10,939 | \$26,137 | NA | NA | \$5,877 | \$516 | 38 | NA | \$44,187 | \$288 |
| COMPANION REFERRAL SERV INC | 62 | 73 | \$123,327 | \$81,890 | \$205,217 | 32 | 53 | \$47,213 | \$60,784 | NA | NA | \$22,901 | \$11,283 | 32 | NA | \$53,213 | \$9,823 |
| CWB HOTEL LLC | 62 | 52 | \$97,522 | \$63,464 | \$160,987 | NA | NA | \$43,638 | \$50,280 | NA | NA | \$16,301 | \$7,672 | 36 | NA | \$37,584 | \$5,512 |
| GENESCO INC | 62 | 32 | \$59,939 | \$12,297 | \$72,236 | 37 | NA | \$38,735 | \$12,297 | NA | NA | \$10,966 | \$0 | NA | NA | \$10,237 | \$0 |
| GREATER LAWRENCE EDUCATIONAL | 62 | 100 | \$148,317 | \$297,932 | \$446,250 | 55 | 88 | \$127,387 | \$293,418 | NA | NA | \$1,137 | \$172 | NA | NA | \$19,794 | \$4,343 |
| GYMBOREE OPERATIONS INC | 62 | 92 | \$88,627 | \$113,908 | \$202,535 | 50 | 85 | \$61,997 | \$110,031 | NA | NA | \$818 | \$0 | NA | NA | \$25,812 | \$3,877 |
| HIGHLANDS MEDICAL INVESTORS,LL | 62 | 100 | \$75,793 | \$110,248 | \$186,041 | 39 | 85 | \$38,126 | \$108,756 | NA | NA | \$9,001 | \$1,491 | NA | NA | \$28,666 | \$0 |
| JORDANS FURNITURE INC | 62 | 108 | \$59,567 | \$77,120 | \$136,686 | 42 | 90 | \$33,461 | \$75,658 | NA | NA | \$4,053 | \$414 | NA | NA | \$22,053 | \$1,048 |
| JZ STAFFING AGENCY INC | 62 | 78 | \$41,978 | \$46,653 | \$88,631 | 43 | 50 | \$19,603 | \$45,362 | NA | NA | \$2,938 | \$356 | 34 | NA | \$19,436 | \$935 |
| KENTUCKY FRIED CHICKEN | 62 | 31 | \$123,318 | \$47,953 | \$171,271 | 33 | NA | \$73,520 | \$41,049 | NA | NA | \$8,589 | \$0 | NA | NA | \$41,208 | \$6,903 |
| LIVING ASSISTANCE CORP | 62 | 61 | \$61,758 | \$33,723 | \$95,480 | 38 | 59 | \$22,365 | \$32,736 | NA | NA | \$5,877 | \$0 | NA | NA | \$33,515 | \$986 |
| NORTHAMPTON HEALTHCARE ASSOCIA | 62 | 99 | \$89,359 | \$183,524 | \$272,883 | 49 | 92 | \$60,841 | \$124,405 | NA | NA | \$16,681 | \$55,056 | NA | NA | \$11,837 | \$4,063 |
| PACIFIC BOSTON HOLDINGS CORP | 62 | 103 | \$101,650 | \$129,811 | \$231,462 | 30 | 66 | \$39,301 | \$118,277 | NA | NA | \$11,724 | \$1,807 | NA | NA | \$50,625 | \$9,728 |
| PRIMA CARE PC | 62 | 69 | \$107,990 | \$129,775 | \$237,766 | 49 | 62 | \$71,208 | \$128,537 | NA | NA | \$142 | \$340 | NA | NA | \$36,640 | \$898 |
| PRIVATUS CARE SOLUTIONS, INC. | 62 | 81 | \$65,711 | \$47,962 | \$113,672 | 36 | 61 | \$31,500 | \$46,084 | NA | NA | \$9,354 | \$872 | NA | NA | \$24,856 | \$1,006 |
| QUALITY PACKAGING CO INC | 62 | 34 | \$84,732 | \$35,235 | \$119,967 | NA | NA | \$31,874 | \$27,899 | NA | NA | \$2,318 | \$40 | 41 | NA | \$50,540 | \$7,296 |
| SOUTH WORCESTER COUNTY ASSOC | 62 | 39 | \$411,611 | \$55,184 | \$466,796 | 53 | 32 | \$399,214 | \$53,250 | NA | NA | \$4,021 | \$501 | NA | NA | \$8,377 | \$1,434 |
| STAFFING RESOLUTIONS INC | 62 | 47 | \$64,318 | \$72,790 | \$137,107 | 33 | 42 | \$33,904 | \$70,766 | NA | NA | \$6,817 | \$0 | 31 | NA | \$23,596 | \$2,024 |
| STERLING INC | 62 | 54 | \$51,701 | \$44,639 | \$96,341 | 35 | 48 | \$28,086 | \$40,264 | NA | NA | \$1,974 | \$60 | NA | NA | \$21,642 | \$4,315 |
| TLC CLEANING & JANITORIAL | 62 | 89 | \$73,676 | \$45,195 | \$118,871 | 40 | 63 | \$31,620 | \$39,505 | NA | NA | \$11,871 | \$1,866 | NA | NA | \$30,184 | \$3,823 |
| TRUE NORTH HOTEL GROUP INC | 62 | 86 | \$97,743 | \$96,778 | \$194,521 | 47 | 77 | \$66,612 | \$92,931 | NA | NA | \$11,796 | \$906 | NA | NA | \$19,335 | \$2,941 |
| WACKENHUT CORP THE | 62 | 78 | \$51,541 | \$40,618 | \$92,160 | 38 | 57 | \$30,225 | \$37,173 | NA | NA | \$1,406 | \$2,391 | NA | NA | \$19,911 | \$1,054 |
| YOUNG MENS CHRISTIAN ASSOCIATI | 62 | 54 | \$91,052 | \$31,235 | \$122,287 | 30 | 42 | \$18,933 | \$26,323 | NA | NA | \$1,294 | \$43 | 35 | NA | \$70,824 | \$4,869 |
| AMERICAN RED CROSS BLOOD SERVI | 61 | 90 | \$35,023 | \$61,182 | \$96,205 | 45 | 82 | \$21,840 | \$58,254 | NA | NA | \$2,144 | \$429 | NA | NA | \$11,040 | \$2,499 |
| ARBOUR INC | 61 | 72 | \$74,613 | \$61,064 | \$135,678 | 33 | 56 | \$28,460 | \$57,744 | NA | NA | \$8,217 | \$1,431 | NA | NA | \$37,936 | \$1,890 |
| B.E.L.L. FOUNDATION INC | 61 | 30 | \$63,522 | \$21,599 | \$85,121 | NA | NA | \$24,037 | \$17,648 | NA | NA | \$4,435 | \$0 | 38 | NA | \$35,049 | \$3,951 |
| CAREPRO HEALTH SERVICES INC | 61 | 113 | \$37,270 | \$43,771 | \$81,040 | 49 | 91 | \$19,337 | \$42,131 | NA | NA | \$8,393 | \$50 | NA | NA | \$9,540 | \$1,589 |
| CENDANT CAR RENTAL OPERATIONS | 61 | 74 | \$72,400 | \$123,435 | \$195,835 | NA | 46 | \$29,400 | \$109,475 | 30 | NA | \$11,041 | \$9,470 | NA | NA | \$31,959 | \$4,490 |
| COMMUNITY CONNECTIONS INC | 61 | 93 | \$97,186 | \$124,896 | \$222,082 | 49 | 82 | \$79,092 | \$122,647 | NA | NA | \$894 | \$48 | NA | NA | \$17,201 | \$2,201 |
| DEPT OF DEFENSE DFAS CL FTX | 61 | 75 | \$68,947 | \$64,429 | \$133,376 | 44 | 69 | \$53,649 | \$61,026 | NA | NA | \$4,100 | \$816 | NA | NA | \$11,198 | \$2,587 |
| DESIGNERS CHOICE LLC | 61 | 114 | \$59,710 | \$69,562 | \$129,273 | 32 | 67 | \$13,100 | \$64,719 | 34 | 43 | \$11,900 | \$4,140 | 31 | NA | \$34,709 | \$704 |
| EASTERN IMAGES INVESTORS LTD | 61 | 48 | \$145,772 | \$106,776 | \$252,548 | 37 | 40 | \$71,745 | \$98,899 | NA | NA | \$23,627 | \$3,343 | NA | NA | \$50,400 | \$4,534 |
| FAMILY SERVICE ASSOCIATION OF | 61 | 68 | \$145,685 | \$103,512 | \$249,197 | 41 | 56 | \$86,526 | \$97,201 | NA | NA | \$3,714 | \$526 | NA | NA | \$55,445 | \$5,785 |
| HJ HEINZ COMPANY LP | 61 | 101 | \$111,676 | \$183,334 | \$295,009 | 42 | 76 | \$51,986 | \$180,969 | NA | NA | \$20,785 | \$1,600 | NA | NA | \$38,905 | \$765 |
| LESLEY COLLEGE | 61 | NA | \$133,750 | \$19,308 | \$153,058 | NA | NA | \$54,515 | \$18,708 | NA | NA | \$12,884 | \$575 | 44 | NA | \$66,351 | \$26 |
| LIFETOUCH PORTRAIT STUDIOS INC | 61 | 89 | \$58,956 | \$79,377 | \$138,334 | 43 | 75 | \$40,837 | \$76,952 | NA | NA | \$525 | \$1,719 | NA | NA | \$17,595 | \$707 |
| M.C. LLC | 61 | 33 | \$93,463 | \$27,910 | \$121,374 | NA | NA | \$34,561 | \$17,781 | NA | NA | \$4,257 | \$9,316 | 30 | NA | \$54,646 | \$813 |
| MICHELE & ROBERT HOGAN | 61 | 41 | \$83,773 | \$42,961 | \$126,734 | 35 | 33 | \$33,619 | \$42,602 | NA | NA | \$21,614 | \$359 | NA | NA | \$28,539 | \$0 |
| NEW ENGLAND LONG-TERM CARE INC | 61 | 113 | \$72,342 | \$141,128 | \$213,470 | 53 | 106 | \$58,956 | \$139,419 | NA | NA | \$282 | \$0 | NA | NA | \$13,104 | \$1,709 |
| NYPRO INC | 61 | 132 | \$121,580 | \$179,737 | \$301,318 | 42 | 101 | \$57,168 | \$165,956 | NA | NA | \$16,740 | \$3,011 | NA | NA | \$47,673 | \$10,771 |
| P J CARE LLC | 61 | 75 | \$95,287 | \$75,611 | \$170,897 | 40 | 63 | \$43,732 | \$66,097 | NA | NA | \$2,574 | \$61 | NA | NA | \$48,981 | \$9,453 |
| SENIOR RESIDENTIAL CARE | 61 | 103 | \$105,284 | \$149,494 | \$254,778 | 51 | 92 | \$80,657 | \$149,074 | NA | NA | \$1,323 | \$420 | NA | NA | \$23,304 | \$0 |
| SMITHGALL ENTERPRISES INC | 61 | 95 | \$72,233 | \$89,248 | \$161,481 | 44 | 82 | \$39,194 | \$76,447 | NA | NA | \$18,387 | \$11,767 | NA | NA | \$14,652 | \$1,034 |
| STANLEY STREET TREATMENT AND | 61 | 81 | \$86,984 | \$91,278 | \$178,262 | 44 | 64 | \$43,008 | \$90,246 | NA | NA | \$7,335 | \$596 | NA | NA | \$36,641 | \$436 |
| SUPER 88 MARKET MALDEN II LLC | 61 | 114 | \$37,485 | \$45,040 | \$82,525 | NA | 47 | \$2,752 | \$16,468 | NA | NA | \$2,076 | \$2,127 | 49 | 39 | \$32,657 | \$26,445 |

Appendix 5
Division of Health Care Finance and Policy
Employers with 50 or More Employees Using Subsidized Care
DOR Wage Reporting Data
SFY 2009
See notes at end.

| Employer (1) | All Programs | | | | | MassHealth (3) | | | | Health Safety Net (4) | | | | Commonwealth Care (5) | | | |
|--------------------------------|---------------------|------------------|----------------------|-----------------------|---|----------------|------------|----------------|------------------|-----------------------|------------|----------------|------------------|-----------------------|------------|----------------|------------------|
| | Total Employees (2) | Total Dependents | Total Employee Costs | Total Dependent Costs | Total Cost For Employees and Dependents | Employees | Dependents | Employee Costs | Dependents Costs | Employees | Dependents | Employee Costs | Dependents Costs | Employees | Dependents | Employee Costs | Dependents Costs |
| TRADESOURCE INC | 61 | 54 | \$59,174 | \$48,316 | \$107,490 | 38 | 47 | \$31,146 | \$46,793 | NA | NA | \$3,186 | \$0 | NA | NA | \$24,842 | \$1,524 |
| TRUSTEES OF HAMPSHIRE COLLEGE | 61 | 53 | \$52,152 | \$73,812 | \$125,964 | NA | 41 | \$24,662 | \$67,793 | NA | NA | \$1,456 | \$0 | 37 | NA | \$26,034 | \$6,019 |
| TRUSTEES OF MT HOLYOKE COLLEGE | 61 | 53 | \$57,981 | \$40,674 | \$98,655 | 31 | 50 | \$21,367 | \$39,451 | NA | NA | \$898 | \$400 | 34 | NA | \$35,716 | \$822 |
| WALTHAM BEEF CO INC | 61 | 133 | \$72,519 | \$81,841 | \$154,360 | 35 | 78 | \$7,515 | \$66,005 | 34 | 51 | \$33,641 | \$11,718 | NA | NA | \$31,363 | \$4,118 |
| AFFORDABLE INTERIOR SYSTEMS IN | 60 | 105 | \$59,471 | \$123,158 | \$182,629 | 37 | 79 | \$31,755 | \$114,653 | NA | NA | \$10,144 | \$4,125 | NA | NA | \$17,573 | \$4,379 |
| BREWSTER CO THE | 60 | 53 | \$105,808 | \$31,226 | \$137,035 | 36 | 38 | \$53,085 | \$30,264 | NA | NA | \$18,897 | \$355 | NA | NA | \$33,826 | \$607 |
| CITY OF MARLBOROUGH | 60 | 76 | \$82,214 | \$82,359 | \$164,573 | 42 | 68 | \$39,664 | \$76,402 | NA | NA | \$677 | \$23 | NA | NA | \$41,874 | \$5,934 |
| COMMONWEALTH MAINTENANCE SYSTE | 60 | 129 | \$62,845 | \$149,036 | \$211,881 | 40 | 80 | \$29,260 | \$143,092 | NA | 39 | \$5,416 | \$1,583 | NA | NA | \$28,169 | \$4,361 |
| COMPREHENSIVE MENTAL HEALTH | 60 | 91 | \$88,383 | \$126,163 | \$214,546 | 37 | 79 | \$57,051 | \$122,333 | NA | NA | \$2,801 | \$1,303 | NA | NA | \$28,531 | \$2,527 |
| DANL WEBSTER INC | 60 | 43 | \$100,849 | \$44,928 | \$145,777 | 36 | 34 | \$56,350 | \$37,524 | NA | NA | \$6,832 | \$378 | NA | NA | \$37,667 | \$7,026 |
| DOUBLE N INC | 60 | 44 | \$78,921 | \$36,142 | \$115,063 | 35 | 36 | \$41,650 | \$36,133 | NA | NA | \$9,237 | \$0 | NA | NA | \$28,035 | \$9 |
| DUFFICY ENTERPRISES INC | 60 | 44 | \$48,498 | \$45,141 | \$93,639 | 33 | 38 | \$17,775 | \$40,840 | NA | NA | \$13,428 | \$3,570 | NA | NA | \$17,295 | \$731 |
| FAIRLAWN MEDICAL INVESTOR, LLC | 60 | 84 | \$134,946 | \$126,827 | \$261,773 | 43 | 65 | \$74,606 | \$117,302 | NA | NA | \$24,557 | \$2,735 | NA | NA | \$35,784 | \$6,790 |
| FAMILY SERVICE ORGANIZATION OF | 60 | 87 | \$158,179 | \$114,676 | \$272,856 | 40 | 63 | \$84,735 | \$109,564 | NA | NA | \$13,217 | \$493 | NA | NA | \$60,227 | \$4,620 |
| FIRST ELECTRONICS CORP THE | 60 | 122 | \$156,328 | \$141,050 | \$297,379 | 37 | 69 | \$29,260 | \$74,006 | NA | NA | \$14,562 | \$8,817 | 44 | NA | \$112,506 | \$58,228 |
| GOODWILL INDUSTRIES OF | 60 | 41 | \$111,263 | \$91,480 | \$202,743 | 43 | 36 | \$54,322 | \$88,227 | NA | NA | \$30,677 | \$0 | NA | NA | \$26,264 | \$3,253 |
| HAMILTON HOME HEALTH INC | 60 | 77 | \$24,890 | \$21,125 | \$46,015 | 40 | 66 | \$9,240 | \$19,256 | NA | NA | \$1,812 | \$523 | NA | NA | \$13,838 | \$1,347 |
| JOB FINDERS | 60 | NA | \$133,236 | \$3,877 | \$137,113 | 43 | NA | \$102,923 | \$1,462 | NA | NA | \$4,549 | \$0 | NA | NA | \$25,764 | \$2,414 |
| MORTON HOSPITAL AND MEDICAL CE | 60 | 126 | \$39,627 | \$60,073 | \$99,700 | 51 | 107 | \$25,934 | \$52,153 | NA | NA | \$0 | \$1,028 | NA | NA | \$13,693 | \$6,892 |
| NANTUCKET FAST FOODS INC | 60 | 85 | \$85,533 | \$116,925 | \$202,458 | 43 | 63 | \$58,406 | \$114,710 | NA | NA | \$12,097 | \$2,215 | NA | NA | \$15,030 | \$0 |
| NE HOME FOR LITTLE WANDERERS | 60 | 64 | \$88,200 | \$49,067 | \$137,267 | 35 | 51 | \$59,579 | \$43,132 | NA | NA | \$4,016 | \$0 | NA | NA | \$24,605 | \$5,935 |
| NORTHEAST PROFESSIONAL REGISTR | 60 | 123 | \$49,514 | \$79,808 | \$129,322 | 46 | 97 | \$25,235 | \$78,548 | NA | NA | \$4,407 | \$171 | NA | NA | \$19,872 | \$1,090 |
| PLAZA CAFE INC | 60 | 137 | \$99,784 | \$134,235 | \$234,019 | 38 | 79 | \$52,864 | \$113,181 | NA | 45 | \$11,760 | \$8,791 | 31 | NA | \$35,160 | \$12,263 |
| RAINTREE ENTERPRISES ANDOVER I | 60 | 76 | \$115,208 | \$104,579 | \$219,787 | 35 | 59 | \$55,108 | \$98,165 | NA | NA | \$12,020 | \$662 | NA | NA | \$48,081 | \$5,751 |
| SARAH L TECK MANAGEMENT INC | 60 | 70 | \$85,942 | \$84,966 | \$170,908 | 32 | 49 | \$34,699 | \$77,406 | NA | NA | \$21,042 | \$2,452 | NA | NA | \$30,201 | \$5,109 |
| SPEC PERSONNEL LLC | 60 | 57 | \$58,932 | \$21,120 | \$80,053 | 39 | 48 | \$39,307 | \$19,068 | NA | NA | \$5,350 | \$0 | NA | NA | \$14,275 | \$2,051 |
| STEVE & BARRYS UNIVERSITY SPOR | 60 | 30 | \$88,066 | \$41,541 | \$129,608 | 31 | NA | \$46,453 | \$41,529 | NA | NA | \$22,531 | \$0 | NA | NA | \$19,082 | \$12 |
| STURDY MEMORIAL HOSPITAL INC | 60 | 85 | \$130,566 | \$91,878 | \$222,444 | 44 | 72 | \$95,644 | \$90,741 | NA | NA | \$2,205 | \$0 | NA | NA | \$32,717 | \$1,137 |
| TOWN OF ARLINGTON | 60 | 60 | \$126,629 | \$86,729 | \$213,358 | 36 | 49 | \$57,730 | \$77,234 | NA | NA | \$5,850 | \$126 | 35 | NA | \$63,049 | \$9,369 |
| TOWN OF SOUTHBRIDGE | 60 | 80 | \$109,956 | \$139,455 | \$240,411 | 46 | 65 | \$63,163 | \$133,069 | NA | NA | \$7,820 | \$1,107 | NA | NA | \$29,973 | \$5,279 |
| VERC ENTERPRISES INC | 60 | 61 | \$96,109 | \$43,247 | \$139,355 | 37 | 45 | \$49,860 | \$39,553 | NA | NA | \$4,327 | \$641 | NA | NA | \$41,921 | \$3,053 |
| WINGATE AT ANDOVER INC | 60 | 107 | \$80,032 | \$108,258 | \$188,290 | 49 | 91 | \$48,027 | \$107,668 | NA | NA | \$3,262 | \$267 | NA | NA | \$28,743 | \$324 |
| ARTHUR BLANK & CO INC | 59 | 113 | \$68,088 | \$122,180 | \$190,268 | 35 | 69 | \$17,739 | \$91,202 | NA | 32 | \$7,072 | \$6,817 | 30 | NA | \$43,277 | \$24,162 |
| BROOKSTONE STORES INC | 59 | NA | \$97,656 | \$50,530 | \$148,186 | 31 | NA | \$33,191 | \$50,445 | NA | NA | \$18,089 | \$0 | 33 | NA | \$46,376 | \$85 |
| CINGULAR WIRELESS EMPLOYEE SER | 59 | 53 | \$84,275 | \$94,013 | \$178,288 | NA | 41 | \$20,594 | \$89,258 | NA | NA | \$12,758 | \$1,254 | 30 | NA | \$50,923 | \$3,501 |
| DARTMOUTH HOUSE NURSING HOME I | 59 | 88 | \$45,009 | \$71,656 | \$116,665 | 43 | 71 | \$35,285 | \$63,738 | NA | NA | \$1,329 | \$2,499 | NA | NA | \$8,395 | \$5,419 |
| ENGINEERING MGMT SUPPORT INC | 59 | 73 | \$61,922 | \$76,991 | \$138,913 | 43 | 66 | \$30,853 | \$72,182 | NA | NA | \$4,621 | \$0 | NA | NA | \$26,448 | \$4,810 |
| GENERAL NUTRITION CORPORATION | 59 | NA | \$82,069 | \$31,106 | \$113,176 | NA | NA | \$38,335 | \$31,106 | NA | NA | \$3,155 | \$0 | 31 | NA | \$40,579 | \$0 |
| GOLD LINE PROMOTIONS, INC. | 59 | 33 | \$36,499 | \$15,165 | \$51,665 | 30 | NA | \$18,979 | \$14,468 | NA | NA | \$3,470 | \$698 | NA | NA | \$14,050 | \$0 |
| GUARDSMARK INC. | 59 | 58 | \$84,840 | \$40,446 | \$125,286 | NA | 49 | \$37,127 | \$39,281 | NA | NA | \$7,486 | \$1,164 | NA | NA | \$40,227 | \$0 |
| HOLDEN NURSING HOME INC THE | 59 | 114 | \$86,273 | \$133,121 | \$219,394 | 48 | 103 | \$55,809 | \$129,763 | NA | NA | \$3,234 | \$988 | NA | NA | \$27,230 | \$2,371 |
| JOHN SCOTT HOUSE INC | 59 | 103 | \$70,088 | \$88,460 | \$158,548 | 41 | 80 | \$30,801 | \$63,841 | NA | NA | \$5,945 | \$17,264 | NA | NA | \$33,342 | \$7,355 |
| LYNN ECONOMIC OPPORTUNITY INC | 59 | 132 | \$135,306 | \$208,807 | \$344,113 | 51 | 106 | \$113,808 | \$199,447 | NA | NA | \$3,091 | \$3,287 | NA | NA | \$18,407 | \$6,072 |
| MALDEN TRANS INC | 59 | 71 | \$139,337 | \$79,516 | \$218,853 | 42 | 64 | \$81,925 | \$76,475 | NA | NA | \$2,396 | \$823 | NA | NA | \$55,017 | \$2,218 |
| MERRIMACK EDUCATION CENTER INC | 59 | 34 | \$134,614 | \$63,587 | \$198,201 | 51 | NA | \$114,258 | \$59,743 | NA | NA | \$683 | \$0 | NA | NA | \$19,672 | \$3,844 |
| NIZHONI HEALTH SYSTEMS LLC | 59 | 129 | \$66,091 | \$117,044 | \$183,134 | 42 | 97 | \$52,277 | \$114,626 | NA | NA | \$1,860 | \$1,810 | NA | NA | \$11,953 | \$608 |
| PACIFIC SUNWEAR STORES CORP | 59 | NA | \$72,265 | \$5,794 | \$78,059 | NA | NA | \$19,422 | \$5,794 | NA | NA | \$15,511 | \$0 | 37 | NA | \$37,332 | \$0 |
| PARSONS HILL NURSING AND REHAB | 59 | 98 | \$53,123 | \$83,105 | \$136,228 | 45 | 72 | \$33,402 | \$78,470 | NA | NA | \$5,550 | \$4,394 | NA | NA | \$14,172 | \$240 |
| PREMIER YACHTS INC | 59 | NA | \$52,455 | \$10,869 | \$63,323 | 30 | NA | \$23,091 | \$9,866 | NA | NA | \$3,965 | \$109 | NA | NA | \$25,399 | \$893 |
| SALEM COMMUNITY CORPORATION | 59 | 57 | \$83,734 | \$39,045 | \$122,780 | 39 | 44 | \$37,281 | \$38,957 | NA | NA | \$14,991 | \$2 | NA | NA | \$31,462 | \$86 |
| SEVEN HILLS FAMILY SERVICES IN | 59 | 83 | \$47,331 | \$29,929 | \$77,259 | 41 | 67 | \$11,189 | \$22,139 | NA | NA | \$670 | \$3,676 | NA | NA | \$35,472 | \$4,114 |
| SPENCER GIFTS LLC | 59 | NA | \$69,222 | \$31,910 | \$101,132 | NA | NA | \$15,086 | \$31,408 | NA | NA | \$5,314 | \$502 | 34 | NA | \$48,823 | \$0 |
| STONEHAM MEDICAL INVESTORS LP | 59 | 88 | \$74,470 | \$77,904 | \$152,374 | 35 | 67 | \$40,904 | \$74,652 | NA | NA | \$9,882 | \$642 | NA | NA | \$23,684 | \$2,610 |
| TEEN CHALLENGE MINISTRY CENTER | 59 | NA | \$182,857 | \$23,779 | \$206,636 | 33 | NA | \$97,470 | \$21,652 | NA | NA | \$6,967 | \$0 | 34 | NA | \$78,420 | \$2,127 |
| TRI WIRE ENGINEERING SOLUTIONS | 59 | 63 | \$64,584 | \$68,210 | \$132,794 | 37 | 55 | \$32,592 | \$67,757 | NA | NA | \$5,994 | \$271 | NA | NA | \$25,998 | \$182 |
| TURNING POINT INC | 59 | 104 | \$85,390 | \$103,766 | \$189,156 | 47 | 78 | \$65,912 | \$97,533 | NA | NA | \$7,223 | \$904 | NA | NA | \$12,254 | \$5,329 |
| 95 COMMERCIAL, LLC | 58 | 152 | \$57,743 | \$83,981 | \$141,724 | 48 | 101 | \$27,269 | \$79,836 | NA | 46 | \$19,666 | \$602 | NA | NA | \$10,809 | \$3,543 |
| AMERICAN LINEN SUPPLY CO | 58 | 73 | \$97,341 | \$79,236 | \$176,577 | NA | 46 | \$38,086 | \$75,115 | NA | NA | \$13,076 | \$2,893 | NA | NA | \$46,178 | \$1,227 |
| CHELMSFORD HOTEL COMPANY | 58 | 42 | \$95,704 | \$79,092 | \$174,796 | NA | 37 | \$48,975 | \$74,089 | NA | NA | \$3,009 | \$0 | NA | NA | \$43,719 | \$5,003 |
| CHRISTOS INC | 58 | 49 | \$112,648 | \$62,152 | \$174,800 | 37 | 46 | \$49,574 | \$61,513 | NA | NA | \$15,363 | \$639 | NA | NA | \$47,711 | \$0 |
| CREATIVE HOST SVCS INC | 58 | 104 | \$109,343 | \$93,660 | \$203,002 | 33 | 57 | \$46,880 | \$73,487 | NA | 38 | \$10,854 | \$7,481 | 31 | NA | \$51,608 | \$12,692 |

Appendix 5

Division of Health Care Finance and Policy
Employers with 50 or More Employees Using Subsidized Care
DOR Wage Reporting Data
SFY 2009

See notes at end.

| Employer (1) | All Programs | | | | | MassHealth (3) | | | | Health Safety Net (4) | | | | Commonwealth Care (5) | | | |
|--------------------------------|---------------------|------------------|----------------------|-----------------------|---|----------------|------------|----------------|------------------|-----------------------|------------|----------------|------------------|-----------------------|------------|----------------|------------------|
| | Total Employees (2) | Total Dependents | Total Employee Costs | Total Dependent Costs | Total Cost For Employees and Dependents | Employees | Dependents | Employee Costs | Dependents Costs | Employees | Dependents | Employee Costs | Dependents Costs | Employees | Dependents | Employee Costs | Dependents Costs |
| D R WHITE COMPUTER SERVS INC | 58 | NA | \$41,706 | \$8,931 | \$50,637 | 31 | NA | \$22,066 | \$5,876 | NA | NA | \$165 | \$0 | NA | NA | \$19,475 | \$3,055 |
| DUFOUR ESCORTED TOURS INC | 58 | 86 | \$124,123 | \$101,826 | \$225,949 | 35 | 63 | \$51,214 | \$82,773 | NA | NA | \$2,140 | \$783 | 34 | NA | \$70,769 | \$18,270 |
| EXCUSTAFF PERSONNEL INC | 58 | 69 | \$48,021 | \$45,718 | \$93,738 | 36 | 57 | \$33,405 | \$45,395 | NA | NA | \$1,927 | \$322 | NA | NA | \$12,688 | \$0 |
| FALLON COMMUNITY HEALTH | 58 | 88 | \$64,385 | \$79,672 | \$144,057 | 38 | 72 | \$40,416 | \$76,676 | NA | NA | \$1,757 | \$638 | NA | NA | \$22,211 | \$2,359 |
| FELLOWSHIP HEALTH RESOURCES IN | 58 | 40 | \$90,813 | \$45,617 | \$136,430 | NA | NA | \$60,128 | \$42,825 | NA | NA | \$5,562 | \$1,245 | NA | NA | \$25,123 | \$1,547 |
| FSH BOYLSTON, INC. | 58 | 148 | \$89,987 | \$130,307 | \$220,294 | 43 | 106 | \$49,418 | \$110,101 | NA | 31 | \$10,287 | \$7,132 | NA | NA | \$30,282 | \$13,074 |
| GREATER WALTHAM ASSOC FOR | 58 | NA | \$331,086 | \$2,751 | \$333,837 | 56 | NA | \$329,482 | \$2,751 | NA | NA | \$0 | \$0 | NA | NA | \$1,604 | \$0 |
| HALFWAY CAFE INC | 58 | 67 | \$67,636 | \$60,004 | \$127,640 | 36 | 51 | \$25,965 | \$57,104 | NA | NA | \$19,022 | \$2,901 | NA | NA | \$22,649 | \$0 |
| HEARTSIDE INC | 58 | 74 | \$59,754 | \$44,774 | \$104,528 | 34 | 61 | \$18,695 | \$40,946 | NA | NA | \$1,489 | \$125 | 30 | NA | \$39,570 | \$3,703 |
| J S PELLCO HHC CORPORATION | 58 | 93 | \$31,549 | \$13,219 | \$44,769 | 40 | 74 | \$20,392 | \$12,341 | NA | NA | \$1,627 | \$26 | NA | NA | \$9,531 | \$853 |
| JVE CO., INC. | 58 | 42 | \$79,706 | \$40,034 | \$119,739 | 45 | 35 | \$50,904 | \$36,140 | NA | NA | \$4,112 | \$27 | NA | NA | \$24,690 | \$3,867 |
| LOG CABIN BANQUET THE | 58 | 46 | \$42,649 | \$23,177 | \$65,826 | 37 | 35 | \$20,541 | \$22,978 | NA | NA | \$4,097 | \$0 | NA | NA | \$18,011 | \$199 |
| MCLEE INC | 58 | 59 | \$92,193 | \$36,174 | \$128,367 | 34 | 34 | \$49,119 | \$32,483 | NA | NA | \$20,505 | \$3,041 | NA | NA | \$22,569 | \$651 |
| METRO ONE LOSS PROVENTION SERV | 58 | NA | \$76,358 | \$14,624 | \$90,982 | NA | NA | \$15,759 | \$14,202 | NA | NA | \$32,071 | \$0 | NA | NA | \$28,529 | \$422 |
| NEW BEDFORD MEDICAL INVESTORS | 58 | 90 | \$94,176 | \$112,042 | \$206,218 | 40 | 74 | \$63,200 | \$103,546 | NA | NA | \$4,827 | \$5,189 | NA | NA | \$26,149 | \$3,306 |
| NEWBURY COMICS INC | 58 | NA | \$107,409 | \$10,643 | \$118,052 | NA | NA | \$29,519 | \$10,643 | NA | NA | \$15,667 | \$0 | 35 | NA | \$62,223 | \$0 |
| PATRIOT RESORTS CORP | 58 | 58 | \$63,079 | \$59,468 | \$122,547 | 30 | 41 | \$33,221 | \$53,609 | NA | NA | \$5,458 | \$440 | NA | NA | \$24,401 | \$5,419 |
| QUINSIGAMOND COMMUNITY CLGE | 58 | 39 | \$113,634 | \$20,306 | \$133,940 | NA | 31 | \$82,973 | \$18,466 | NA | NA | \$1,636 | \$0 | 32 | NA | \$29,026 | \$1,841 |
| RADIUS WORCESTER OPERATING LLC | 58 | 88 | \$67,415 | \$73,660 | \$141,075 | 44 | 69 | \$42,915 | \$69,001 | NA | NA | \$3,321 | \$59 | NA | NA | \$21,179 | \$4,600 |
| RANDOLPH DONUTS INC | 58 | 55 | \$61,509 | \$68,588 | \$130,097 | 47 | 50 | \$41,145 | \$67,550 | NA | NA | \$3,708 | \$0 | NA | NA | \$16,656 | \$1,037 |
| RED ROOF INNS INC | 58 | 63 | \$67,847 | \$54,773 | \$122,621 | 41 | 55 | \$41,770 | \$54,746 | NA | NA | \$5,080 | \$0 | NA | NA | \$20,997 | \$28 |
| ROCKLAND HEALTH GROUP LLC | 58 | 136 | \$59,643 | \$80,578 | \$140,220 | 49 | 95 | \$46,726 | \$77,666 | NA | 36 | \$6,312 | \$712 | NA | NA | \$6,605 | \$2,200 |
| S & S DONUTS INC | 58 | 57 | \$79,253 | \$44,340 | \$123,593 | 33 | 45 | \$51,133 | \$40,239 | NA | NA | \$3,332 | \$4,027 | 31 | NA | \$24,788 | \$74 |
| SEPHORA USA LLC | 58 | NA | \$85,853 | \$2,368 | \$88,222 | NA | NA | \$11,878 | \$2,368 | NA | NA | \$5,049 | \$0 | 37 | NA | \$68,926 | \$0 |
| THE JOINT VENTURE OF THOMPSON | 58 | 66 | \$149,404 | \$76,772 | \$226,176 | 31 | 48 | \$88,099 | \$69,259 | NA | NA | \$28,582 | \$3,426 | NA | NA | \$32,723 | \$4,087 |
| TOTAL TECHNICAL SERVICES INC | 58 | 71 | \$88,419 | \$69,346 | \$157,764 | 34 | 53 | \$29,541 | \$53,318 | NA | NA | \$14,681 | \$2,254 | 30 | NA | \$44,197 | \$13,773 |
| TOWN OF ORANGE | 58 | 95 | \$63,323 | \$59,632 | \$122,955 | 38 | 70 | \$29,267 | \$52,246 | NA | NA | \$1,241 | \$520 | NA | NA | \$32,815 | \$6,866 |
| WHIDDEN MEMORIAL HOSPITAL INC | 58 | 84 | \$76,641 | \$122,421 | \$199,062 | 40 | 69 | \$42,093 | \$111,762 | NA | NA | \$4,469 | \$10,070 | NA | NA | \$30,080 | \$589 |
| WINGATE AT NEEDHAM INC | 58 | 142 | \$47,101 | \$107,702 | \$154,803 | 43 | 96 | \$14,198 | \$102,420 | NA | 42 | \$15,525 | \$1,410 | NA | NA | \$17,377 | \$3,872 |
| WORCESTER DONUTS INC | 58 | 136 | \$66,008 | \$83,770 | \$149,778 | 32 | 77 | \$14,862 | \$60,013 | NA | 37 | \$6,686 | \$5,008 | 39 | NA | \$44,460 | \$18,749 |
| 184 MAIN, LLC | 57 | 92 | \$69,450 | \$87,779 | \$157,229 | 46 | 84 | \$43,107 | \$82,104 | NA | NA | \$3,938 | \$731 | NA | NA | \$22,405 | \$4,944 |
| ALWAYS CLEVER STAFFING | 57 | 36 | \$68,083 | \$43,214 | \$111,298 | 30 | NA | \$35,693 | \$42,818 | NA | NA | \$9,804 | \$0 | NA | NA | \$22,586 | \$396 |
| AM PIZZA INC | 57 | 66 | \$70,197 | \$49,330 | \$119,528 | NA | 41 | \$18,182 | \$32,081 | NA | NA | \$23,677 | \$1,220 | NA | NA | \$28,338 | \$16,029 |
| AVERY MANOR NURSING, LLC | 57 | 128 | \$79,631 | \$109,066 | \$188,696 | 41 | 81 | \$48,176 | \$95,520 | NA | 42 | \$8,897 | \$4,075 | NA | NA | \$22,558 | \$9,470 |
| BARKAN MANAGEMENT COMPANY INC | 57 | 57 | \$72,902 | \$43,290 | \$116,192 | 30 | 43 | \$33,705 | \$38,275 | NA | NA | \$1,734 | \$1,891 | NA | NA | \$37,463 | \$3,123 |
| BENTLEY COLLEGE | 57 | NA | \$53,651 | \$35,626 | \$89,277 | NA | NA | \$12,248 | \$32,877 | NA | NA | \$2,181 | \$256 | 32 | NA | \$39,222 | \$2,492 |
| CAREWORKS INC | 57 | 63 | \$123,916 | \$126,210 | \$250,126 | 39 | 51 | \$50,229 | \$110,088 | NA | NA | \$30,106 | \$15,229 | NA | NA | \$43,581 | \$893 |
| CATALDO AMBLNC SERV INC | 57 | 60 | \$85,777 | \$51,281 | \$137,057 | NA | 44 | \$42,481 | \$48,196 | NA | NA | \$8,320 | \$810 | NA | NA | \$34,975 | \$2,274 |
| CELLCO PARTNERSHIP | 57 | 45 | \$59,233 | \$70,250 | \$129,483 | 33 | 41 | \$26,248 | \$63,328 | NA | NA | \$6,310 | \$6,305 | NA | NA | \$26,675 | \$617 |
| CFM BUCKLEY NORTH LLC | 57 | 68 | \$75,238 | \$66,000 | \$141,239 | 38 | 64 | \$49,122 | \$60,948 | NA | NA | \$2,953 | \$609 | NA | NA | \$23,163 | \$4,443 |
| CHESTNUT KNOLL INC | 57 | 61 | \$72,313 | \$83,997 | \$156,311 | 43 | 55 | \$46,619 | \$77,137 | NA | NA | \$5,373 | \$0 | NA | NA | \$20,321 | \$6,860 |
| CITY SPORTS INC | 57 | NA | \$92,633 | \$15,869 | \$108,502 | NA | NA | \$45,220 | \$15,820 | NA | NA | \$8,047 | \$0 | 32 | NA | \$39,367 | \$49 |
| CROSS SENIOR SERVICES INC | 57 | 55 | \$72,158 | \$63,372 | \$135,531 | 33 | 43 | \$43,023 | \$57,127 | NA | NA | \$3,414 | \$4 | NA | NA | \$25,721 | \$6,242 |
| CUSTOM BLENDS INC | 57 | 77 | \$108,955 | \$50,090 | \$159,045 | 32 | 40 | \$20,846 | \$33,947 | NA | NA | \$13,795 | \$938 | 37 | NA | \$74,313 | \$15,206 |
| DONUT ENTERPRISES INC | 57 | 53 | \$94,158 | \$55,466 | \$149,625 | 37 | 37 | \$52,628 | \$43,524 | NA | NA | \$6,388 | \$1,042 | NA | NA | \$35,142 | \$10,901 |
| EMBASSY SNE, LLC | 57 | 133 | \$75,019 | \$104,773 | \$179,793 | 44 | 100 | \$36,895 | \$98,909 | NA | NA | \$5,186 | \$2,174 | NA | NA | \$32,939 | \$3,691 |
| HARVARD CLUB OF BOSTON | 57 | 76 | \$156,842 | \$44,566 | \$201,408 | 30 | 43 | \$11,196 | \$32,589 | NA | NA | \$3,075 | \$6,097 | 31 | NA | \$42,571 | \$5,880 |
| HIGHLAND DONUT CORP | 57 | 37 | \$93,245 | \$41,062 | \$134,306 | 39 | 35 | \$59,526 | \$40,998 | NA | NA | \$3,197 | \$0 | NA | NA | \$30,523 | \$63 |
| LAUREL LAKE HEALTH & REHABILIT | 57 | 73 | \$64,234 | \$81,036 | \$145,271 | 34 | 64 | \$44,306 | \$78,728 | NA | NA | \$7,269 | \$1,982 | NA | NA | \$12,659 | \$327 |
| LHG LLC | 57 | 59 | \$83,678 | \$91,607 | \$175,285 | 35 | 53 | \$37,536 | \$91,607 | NA | NA | \$2,926 | \$0 | NA | NA | \$43,216 | \$0 |
| MANANTO ENTERPRISES, LLC | 57 | 54 | \$74,087 | \$53,402 | \$127,489 | 36 | 48 | \$36,212 | \$53,314 | NA | NA | \$10,956 | \$88 | NA | NA | \$26,919 | \$0 |
| NORTHEASTERN FAMILY INSTITUTE | 57 | 63 | \$67,061 | \$67,332 | \$134,393 | 36 | 55 | \$29,275 | \$66,920 | NA | NA | \$3,607 | \$0 | NA | NA | \$34,179 | \$412 |
| NORTHERN ESSEX COMMUNITY COLLE | 57 | 44 | \$52,367 | \$24,424 | \$76,791 | 33 | 36 | \$26,911 | \$22,754 | NA | NA | \$3,665 | \$0 | NA | NA | \$21,791 | \$1,670 |
| OTG MANAGEMENT BOS, LLC | 57 | 78 | \$70,447 | \$47,140 | \$117,588 | 31 | 48 | \$19,806 | \$39,430 | NA | NA | \$29,265 | \$1,521 | 30 | NA | \$21,376 | \$6,188 |
| OXFORD HEALTH SYSTEMS INC | 57 | 96 | \$67,891 | \$85,724 | \$153,615 | 46 | 83 | \$53,307 | \$84,224 | NA | NA | \$2,826 | \$792 | NA | NA | \$11,759 | \$707 |
| PARLEX USA INC | 57 | 95 | \$89,105 | \$159,598 | \$248,703 | 42 | 78 | \$73,673 | \$158,019 | NA | NA | \$5,293 | \$1,295 | NA | NA | \$10,139 | \$284 |
| PEOPLE ACTING IN COMMUNITY | 57 | 79 | \$88,385 | \$105,351 | \$193,736 | 47 | 71 | \$71,839 | \$102,713 | NA | NA | \$3,386 | \$124 | NA | NA | \$13,160 | \$2,514 |
| PIANTADOSI BAKING CO | 57 | 144 | \$139,306 | \$194,237 | \$333,544 | 42 | 87 | \$28,032 | \$174,392 | NA | 54 | \$44,905 | \$11,420 | NA | NA | \$66,368 | \$8,425 |
| PREMIUM RETAIL SERVICE INC | 57 | 54 | \$46,522 | \$56,080 | \$102,602 | NA | 39 | \$16,056 | \$54,395 | NA | NA | \$5,604 | \$118 | 35 | NA | \$24,862 | \$1,567 |
| RADIUS REGENCY OPERATING LLC | 57 | 92 | \$48,254 | \$99,269 | \$147,523 | 43 | 74 | \$31,148 | \$94,299 | NA | NA | \$1,457 | \$145 | NA | NA | \$15,650 | \$4,825 |
| SHIREWSBURY NURSING&REHAB CNTR | 57 | 84 | \$105,235 | \$100,693 | \$205,927 | 40 | 72 | \$63,468 | \$99,084 | NA | NA | \$19,556 | \$794 | NA | NA | \$22,210 | \$814 |

Appendix 5

Division of Health Care Finance and Policy
Employers with 50 or More Employees Using Subsidized Care
DOR Wage Reporting Data
SFY 2009

See notes at end.

| Employer (1) | All Programs | | | | | MassHealth (3) | | | | Health Safety Net (4) | | | | Commonwealth Care (5) | | | |
|--------------------------------|---------------------|------------------|----------------------|-----------------------|---|----------------|------------|----------------|------------------|-----------------------|------------|----------------|------------------|-----------------------|------------|----------------|------------------|
| | Total Employees (2) | Total Dependents | Total Employee Costs | Total Dependent Costs | Total Cost For Employees and Dependents | Employees | Dependents | Employee Costs | Dependents Costs | Employees | Dependents | Employee Costs | Dependents Costs | Employees | Dependents | Employee Costs | Dependents Costs |
| SOUTHLAND CORP THE | 57 | 86 | \$50,290 | \$63,464 | \$113,754 | 37 | 63 | \$24,040 | \$57,333 | NA | NA | \$2,259 | \$5,518 | NA | NA | \$23,991 | \$613 |
| SRC SPRINGFIELD, INC. | 57 | 107 | \$78,541 | \$177,272 | \$255,813 | 48 | 102 | \$56,995 | \$176,936 | NA | NA | \$2,038 | \$336 | NA | NA | \$19,508 | \$0 |
| SUPER 88 MARKET 11 | 57 | 73 | \$55,352 | \$33,401 | \$88,753 | NA | NA | \$17,098 | \$10,409 | NA | NA | \$1,531 | \$1,302 | 49 | 30 | \$36,724 | \$21,690 |
| SWISSPORT USA INC | 57 | 33 | \$107,287 | \$43,509 | \$150,795 | NA | NA | \$40,742 | \$37,892 | NA | NA | \$11,724 | \$942 | 38 | NA | \$54,821 | \$4,675 |
| TRICO USA LLC | 57 | 104 | \$134,036 | \$132,619 | \$266,655 | NA | 50 | \$38,810 | \$63,748 | NA | NA | \$14,942 | \$20,062 | 41 | NA | \$80,284 | \$48,809 |
| TRUSTES OF AMHERST COLLEGE | 57 | 45 | \$81,209 | \$41,013 | \$122,222 | 30 | 41 | \$30,925 | \$37,348 | NA | NA | \$2,145 | \$0 | 30 | NA | \$48,140 | \$3,665 |
| UNIFIRST CORPORATION | 57 | 72 | \$82,544 | \$95,016 | \$177,561 | 38 | 60 | \$28,942 | \$86,493 | NA | NA | \$10,961 | \$9 | NA | NA | \$42,641 | \$8,514 |
| VERSACARE INCORPORATED | 57 | 83 | \$70,455 | \$85,993 | \$156,449 | 42 | 78 | \$50,047 | \$82,699 | NA | NA | \$597 | \$250 | NA | NA | \$19,812 | \$3,045 |
| VICTORY PROGRAMS INC | 57 | 61 | \$65,390 | \$46,058 | \$111,448 | 46 | 52 | \$35,582 | \$45,759 | NA | NA | \$8,184 | \$51 | NA | NA | \$21,625 | \$249 |
| WAVERLY LANDSCAPE ASSOCIATES I | 57 | 75 | \$47,720 | \$69,225 | \$116,945 | NA | 46 | \$21,045 | \$56,068 | NA | NA | \$8,910 | \$11,979 | NA | NA | \$17,764 | \$1,178 |
| WINGATE AT WILBRAHAM INC | 57 | 75 | \$67,069 | \$95,504 | \$162,573 | 45 | 75 | \$46,177 | \$95,504 | NA | NA | \$2,512 | \$0 | NA | NA | \$18,381 | \$0 |
| AMARAL BUS CO INC | 56 | 51 | \$79,022 | \$68,146 | \$147,168 | 36 | 40 | \$43,720 | \$58,615 | NA | NA | \$632 | \$509 | NA | NA | \$34,670 | \$9,022 |
| BUFFALO LODGING ASSOCIATES LLC | 56 | 74 | \$84,417 | \$96,836 | \$181,253 | 40 | 64 | \$52,872 | \$84,749 | NA | NA | \$5,644 | \$8,956 | NA | NA | \$25,901 | \$3,130 |
| CARL R LEPP0 | 56 | 55 | \$56,213 | \$34,481 | \$90,694 | 34 | 45 | \$16,777 | \$26,789 | NA | NA | \$1,279 | \$0 | 32 | NA | \$38,158 | \$7,692 |
| CENTRAL METAL FINISHING INC | 56 | 58 | \$96,640 | \$79,896 | \$176,536 | 35 | 51 | \$50,433 | \$74,865 | NA | NA | \$13,251 | \$2,810 | NA | NA | \$32,957 | \$2,220 |
| CLIFTON GERIATRIC CTR ASSOCS | 56 | 71 | \$113,751 | \$94,007 | \$207,758 | 38 | 60 | \$81,691 | \$84,961 | NA | NA | \$4,953 | \$3,281 | NA | NA | \$27,107 | \$5,765 |
| EARLY CHILDHOOD CENTERS OF | 56 | 59 | \$90,194 | \$119,481 | \$209,674 | 42 | 54 | \$62,284 | \$107,875 | NA | NA | \$2,095 | \$11,012 | NA | NA | \$25,814 | \$593 |
| H T P INC | 56 | 83 | \$96,962 | \$90,986 | \$187,948 | 32 | 57 | \$25,996 | \$75,538 | NA | NA | \$17,088 | \$2,942 | NA | NA | \$53,878 | \$12,506 |
| LEARNER NEW YORK INC | 56 | 42 | \$72,031 | \$27,270 | \$99,301 | 32 | 38 | \$35,449 | \$26,142 | NA | NA | \$746 | \$0 | NA | NA | \$35,836 | \$1,128 |
| LINDEN PONDS, INC. | 56 | 107 | \$83,149 | \$65,739 | \$148,888 | 42 | 72 | \$58,466 | \$51,402 | NA | NA | \$6,176 | \$1,007 | NA | NA | \$18,508 | \$13,330 |
| MAX RAVE, LLC | 56 | 47 | \$67,193 | \$42,881 | \$110,073 | 42 | 46 | \$36,709 | \$42,679 | NA | NA | \$13,446 | \$0 | NA | NA | \$17,038 | \$201 |
| NEW NORTH CITIZENS COUNCIL INC | 56 | 74 | \$71,223 | \$88,570 | \$159,793 | 46 | 65 | \$56,506 | \$86,497 | NA | NA | \$397 | \$2,061 | NA | NA | \$14,320 | \$13 |
| NICASTRO INC | 56 | 58 | \$50,264 | \$19,939 | \$70,203 | 32 | 44 | \$26,666 | \$14,653 | NA | NA | \$1,435 | \$69 | NA | NA | \$22,163 | \$5,217 |
| NORTH COAST SEAFOODS CORP | 56 | 114 | \$106,684 | \$192,845 | \$299,529 | 31 | 67 | \$33,208 | \$175,797 | 30 | 42 | \$27,026 | \$10,523 | NA | NA | \$46,450 | \$6,525 |
| PITNEY BOWES MANAGEMENT SERVIC | 56 | 69 | \$196,907 | \$111,508 | \$308,415 | 39 | 60 | \$170,771 | \$108,568 | NA | NA | \$2,835 | \$784 | NA | NA | \$23,302 | \$2,156 |
| SAINT FRANCIS HOME | 56 | 86 | \$58,832 | \$64,893 | \$123,725 | 43 | 74 | \$43,002 | \$64,444 | NA | NA | \$8,678 | \$448 | NA | NA | \$7,152 | \$0 |
| SANARK PROPERTIES INC | 56 | 53 | \$68,842 | \$86,016 | \$154,859 | 39 | 51 | \$48,005 | \$84,718 | NA | NA | \$1,561 | \$136 | NA | NA | \$19,276 | \$1,163 |
| SBM CLEANING COMPANY, LLC | 56 | 90 | \$81,948 | \$88,373 | \$170,321 | 30 | 56 | \$25,659 | \$85,196 | NA | NA | \$26,830 | \$923 | NA | NA | \$29,460 | \$2,254 |
| SEB SERVICES OF MA, INC. | 56 | 45 | \$22,414 | \$15,674 | \$38,088 | NA | NA | \$10,380 | \$13,779 | NA | NA | \$4,420 | \$358 | NA | NA | \$7,614 | \$1,537 |
| STRICTLY BY THE BOOK INC | 56 | 77 | \$93,825 | \$106,006 | \$199,831 | 33 | 60 | \$45,057 | \$101,998 | NA | NA | \$17,882 | \$1,241 | NA | NA | \$30,885 | \$2,767 |
| TOWN OF STOUGHTON | 56 | 82 | \$70,314 | \$72,616 | \$142,931 | 34 | 65 | \$41,246 | \$67,226 | NA | NA | \$487 | \$158 | NA | NA | \$28,581 | \$5,233 |
| TRADESMEN INTERNATIONAL INC | 56 | 58 | \$69,948 | \$43,180 | \$113,128 | NA | 38 | \$24,367 | \$40,284 | NA | NA | \$24,820 | \$1,079 | NA | NA | \$20,761 | \$1,817 |
| TRADITIONAL BREADS INC | 56 | 101 | \$75,045 | \$122,089 | \$197,134 | 31 | 75 | \$41,280 | \$109,494 | NA | NA | \$3,834 | \$5,411 | NA | NA | \$29,930 | \$7,184 |
| WEST SIDE DONUTS INC | 56 | 44 | \$65,460 | \$37,737 | \$103,197 | 46 | 43 | \$49,003 | \$37,737 | NA | NA | \$2,868 | \$0 | NA | NA | \$13,589 | \$0 |
| 265 ESSEX STREET OPERATING COM | 55 | 96 | \$62,554 | \$81,745 | \$144,299 | 37 | 85 | \$40,625 | \$78,827 | NA | NA | \$527 | \$2,232 | NA | NA | \$21,402 | \$686 |
| ABERJONA NURSING HOME INC | 55 | 121 | \$69,621 | \$90,126 | \$159,747 | 44 | 92 | \$27,543 | \$83,826 | NA | NA | \$17,321 | \$931 | NA | NA | \$24,757 | \$5,369 |
| ADP TOTALSOURCE III INC | 55 | 62 | \$86,848 | \$57,489 | \$144,337 | 34 | 52 | \$39,979 | \$55,314 | NA | NA | \$5,744 | \$146 | NA | NA | \$41,126 | \$2,029 |
| ASPEN DENTAL MGMT INC | 55 | 75 | \$46,827 | \$100,381 | \$147,209 | 38 | 68 | \$27,129 | \$96,348 | NA | NA | \$2,440 | \$0 | NA | NA | \$17,259 | \$4,033 |
| BEAUMONT AT UNIVERSITY CAMPUS | 55 | 81 | \$33,693 | \$47,882 | \$81,575 | 39 | 65 | \$17,550 | \$46,879 | NA | NA | \$4,880 | \$109 | NA | NA | \$11,262 | \$894 |
| BOSTON BALLET INC | 55 | 33 | \$58,522 | \$26,871 | \$85,393 | NA | NA | \$14,470 | \$21,537 | NA | NA | \$1,253 | \$0 | 43 | NA | \$42,798 | \$5,334 |
| CARTERS RETAIL INC | 55 | 70 | \$42,190 | \$57,841 | \$100,031 | 46 | 65 | \$29,735 | \$57,740 | NA | NA | \$1,507 | \$0 | NA | NA | \$10,948 | \$101 |
| CASEY & HAYES INC | 55 | NA | \$60,906 | \$4,958 | \$65,864 | NA | NA | \$27,916 | \$4,958 | NA | NA | \$6,391 | \$0 | NA | NA | \$26,599 | \$0 |
| CITYVIEW INC | 55 | NA | \$136,780 | \$10,762 | \$147,542 | 40 | NA | \$101,185 | \$4,600 | NA | NA | \$15,478 | \$71 | NA | NA | \$20,117 | \$6,091 |
| CLINTON MANOR NURSING HOME INC | 55 | 79 | \$63,029 | \$62,203 | \$125,232 | 36 | 65 | \$24,263 | \$56,080 | NA | NA | \$6,638 | \$615 | NA | NA | \$32,128 | \$5,508 |
| CNS NURSING HOME CARE INC | 55 | 64 | \$125,145 | \$122,164 | \$247,308 | 37 | 57 | \$86,560 | \$119,905 | NA | NA | \$3,423 | \$60 | NA | NA | \$35,162 | \$2,199 |
| DRIVER MANAGEMENT INC | 55 | 78 | \$44,544 | \$56,701 | \$101,245 | 32 | 66 | \$20,227 | \$51,377 | NA | NA | \$744 | \$141 | NA | NA | \$23,572 | \$5,183 |
| EASTERN ORTHODOX MANAGEMENT CO | 55 | 96 | \$102,455 | \$146,454 | \$248,908 | 42 | 80 | \$77,244 | \$141,315 | NA | NA | \$4,467 | \$316 | NA | NA | \$20,743 | \$4,823 |
| GATEWAY LABORATORIES INC | 55 | 80 | \$57,506 | \$72,697 | \$130,203 | 40 | 70 | \$22,120 | \$69,898 | NA | NA | \$1,610 | \$2,799 | NA | NA | \$33,775 | \$0 |
| GREENSCAPE LAND DESIGN INC | 55 | 41 | \$50,100 | \$35,961 | \$86,061 | NA | NA | \$12,428 | \$28,811 | NA | NA | \$2,601 | \$2,951 | 30 | NA | \$35,072 | \$4,199 |
| HAMPSHIRE EDUCATIONAL | 55 | 65 | \$54,835 | \$51,850 | \$106,685 | 34 | 49 | \$33,701 | \$49,326 | NA | NA | \$4,032 | \$810 | NA | NA | \$17,102 | \$1,714 |
| HGA QUEST INC | 55 | NA | \$45,008 | \$18,244 | \$63,253 | 35 | NA | \$22,466 | \$17,775 | NA | NA | \$1,084 | \$364 | NA | NA | \$21,458 | \$105 |
| JML CARE CENTER, INC. | 55 | 85 | \$54,119 | \$85,074 | \$139,193 | 42 | 69 | \$34,417 | \$77,075 | NA | NA | \$1,922 | \$104 | NA | NA | \$17,780 | \$7,895 |
| LAZARUS HOUSE INC | 55 | 69 | \$155,073 | \$117,847 | \$272,920 | 39 | 62 | \$63,031 | \$117,475 | NA | NA | \$42,810 | \$0 | NA | NA | \$49,232 | \$372 |
| LYNN MEDICAL INVESTORS LIMITED | 55 | 128 | \$67,320 | \$73,357 | \$140,677 | 46 | 98 | \$39,389 | \$71,328 | NA | NA | \$4,860 | \$282 | NA | NA | \$23,071 | \$1,748 |
| MILFORD-WHITINSVILLE REG HOSP | 55 | 85 | \$72,289 | \$107,493 | \$179,782 | 37 | 68 | \$39,649 | \$96,579 | NA | NA | \$2,401 | \$2,212 | NA | NA | \$30,239 | \$8,702 |
| MSLS - MAPLERIDGE, INC. | 55 | 74 | \$103,396 | \$166,621 | \$270,017 | 41 | 66 | \$80,203 | \$156,448 | NA | NA | \$3,827 | \$6,270 | NA | NA | \$19,366 | \$3,903 |
| PENACOOK PLACE INC | 55 | 85 | \$71,391 | \$118,843 | \$190,233 | 50 | 80 | \$56,945 | \$118,596 | NA | NA | \$2,836 | \$0 | NA | NA | \$11,609 | \$247 |
| PETER PAN BUS LINES INC | 55 | 87 | \$89,676 | \$95,609 | \$185,285 | 34 | 59 | \$41,082 | \$89,228 | NA | NA | \$23,003 | \$2,472 | NA | NA | \$25,591 | \$3,908 |
| PLYMOUTH MEDICAL INVESTORS | 55 | 108 | \$64,234 | \$228,592 | \$292,826 | 48 | 94 | \$42,367 | \$225,948 | NA | NA | \$694 | \$2,194 | NA | NA | \$21,173 | \$450 |
| PREVENTIVE MEDICINE ASSOCIATES | 55 | 72 | \$74,045 | \$83,076 | \$157,121 | 35 | 58 | \$42,608 | \$79,151 | NA | NA | \$3,356 | \$1,650 | NA | NA | \$28,080 | \$2,276 |
| RADIUS SOUTHBRIDGE OPERA | 55 | 75 | \$64,070 | \$59,411 | \$123,481 | 40 | 63 | \$33,061 | \$58,284 | NA | NA | \$10,178 | \$719 | NA | NA | \$20,831 | \$408 |

Appendix 5
Division of Health Care Finance and Policy
Employers with 50 or More Employees Using Subsidized Care
DOR Wage Reporting Data
SFY 2009
See notes at end.

| Employer (1) | All Programs | | | | | MassHealth (3) | | | | Health Safety Net (4) | | | | Commonwealth Care (5) | | | |
|--------------------------------|---------------------|------------------|----------------------|-----------------------|---|----------------|------------|----------------|------------------|-----------------------|------------|----------------|------------------|-----------------------|------------|----------------|------------------|
| | Total Employees (2) | Total Dependents | Total Employee Costs | Total Dependent Costs | Total Cost For Employees and Dependents | Employees | Dependents | Employee Costs | Dependents Costs | Employees | Dependents | Employee Costs | Dependents Costs | Employees | Dependents | Employee Costs | Dependents Costs |
| ST VINCENTS HOME | 55 | 43 | \$125,847 | \$53,271 | \$179,119 | NA | 39 | \$30,654 | \$48,540 | NA | NA | \$64,658 | \$0 | NA | NA | \$30,536 | \$4,731 |
| STORECAST CORPORATION OF | 55 | 49 | \$67,319 | \$28,653 | \$95,973 | NA | 35 | \$24,686 | \$25,397 | NA | NA | \$2,225 | \$0 | 32 | NA | \$40,409 | \$3,256 |
| SYSTEMS COORDINATED SERVICES I | 55 | 126 | \$112,259 | \$150,302 | \$262,562 | 49 | 103 | \$95,123 | \$147,969 | NA | NA | \$965 | \$663 | NA | NA | \$16,171 | \$1,670 |
| TOWN OF SHREWSBURY | 55 | 76 | \$70,531 | \$143,870 | \$214,401 | 35 | 66 | \$44,295 | \$140,022 | NA | NA | \$886 | \$28 | NA | NA | \$25,349 | \$3,820 |
| WOMENS APPAREL GROUP LLC | 55 | 116 | \$40,141 | \$95,807 | \$135,948 | 41 | 92 | \$23,947 | \$85,660 | NA | NA | \$523 | \$2,306 | NA | NA | \$15,671 | \$7,840 |
| ALL CHECKS CASHED INC | 54 | 72 | \$70,051 | \$115,077 | \$185,128 | 41 | 61 | \$48,813 | \$113,005 | NA | NA | \$9,187 | \$445 | NA | NA | \$12,050 | \$1,628 |
| AUTOMILE HOLDINGS, LLC | 54 | 66 | \$63,419 | \$77,692 | \$141,111 | 37 | 52 | \$39,581 | \$69,056 | NA | NA | \$1,510 | \$0 | NA | NA | \$22,327 | \$8,635 |
| DESIGNS INC | 54 | 77 | \$80,695 | \$92,965 | \$173,659 | 31 | 58 | \$35,546 | \$91,656 | NA | NA | \$13,699 | \$0 | NA | NA | \$31,449 | \$1,309 |
| DUMOUCHEL APTHCRY WLTHM INC | 54 | 80 | \$64,973 | \$83,346 | \$148,319 | 40 | 54 | \$47,222 | \$82,256 | NA | NA | \$4,929 | \$1,028 | NA | NA | \$12,821 | \$61 |
| EMERSON VILLAGE LLC | 54 | 93 | \$73,114 | \$60,187 | \$133,301 | 39 | 73 | \$32,556 | \$59,689 | NA | NA | \$29,694 | \$153 | NA | NA | \$10,864 | \$344 |
| FALLON SERVICE INC | 54 | 59 | \$81,541 | \$51,264 | \$132,805 | NA | 52 | \$27,550 | \$49,897 | NA | NA | \$4,119 | \$0 | 32 | NA | \$49,872 | \$1,367 |
| GEVITY HR LP | 54 | 95 | \$29,152 | \$51,788 | \$80,940 | 35 | 78 | \$15,144 | \$47,317 | NA | NA | \$942 | \$215 | NA | NA | \$13,065 | \$4,256 |
| GUESS' RETAIL INC | 54 | NA | \$62,124 | \$23,737 | \$85,861 | NA | NA | \$17,429 | \$21,381 | NA | NA | \$9,164 | \$0 | 33 | NA | \$35,531 | \$2,356 |
| HOUSTON ENTERPRISES INC | 54 | 58 | \$76,451 | \$67,003 | \$143,454 | 35 | 43 | \$40,189 | \$61,167 | NA | NA | \$3,823 | \$369 | NA | NA | \$32,439 | \$5,467 |
| JLC DONUTS INC | 54 | 111 | \$53,927 | \$66,211 | \$120,139 | 39 | 73 | \$19,646 | \$48,670 | NA | NA | \$4,872 | \$1,138 | NA | NA | \$29,409 | \$16,403 |
| LEDGEWOOD HEALTH CARE CORP | 54 | 104 | \$85,342 | \$104,833 | \$190,176 | 43 | 75 | \$51,788 | \$101,495 | NA | NA | \$4,407 | \$1,523 | NA | NA | \$29,147 | \$1,815 |
| LEONARD E BELCHER INC | 54 | 36 | \$57,059 | \$28,211 | \$85,269 | 38 | 34 | \$34,775 | \$27,685 | NA | NA | \$874 | \$0 | NA | NA | \$21,409 | \$526 |
| LIBERTY SECURITY SERVICE INC | 54 | 33 | \$102,017 | \$31,371 | \$133,388 | NA | NA | \$37,276 | \$30,738 | NA | NA | \$2,457 | \$0 | 30 | NA | \$62,284 | \$632 |
| MUSEUM OF SCIENCE | 54 | NA | \$68,316 | \$8,756 | \$77,071 | NA | NA | \$15,609 | \$6,671 | NA | NA | \$6,486 | \$1,790 | 34 | NA | \$46,221 | \$295 |
| PENTA G CORP | 54 | NA | \$91,700 | \$50,743 | \$142,443 | NA | NA | \$57,044 | \$49,352 | NA | NA | \$8,012 | \$23 | NA | NA | \$26,644 | \$1,368 |
| PEP BOYS MANNY MOE & JACK OF | 54 | 32 | \$77,095 | \$30,677 | \$108,372 | 33 | NA | \$27,049 | \$29,546 | NA | NA | \$8,016 | \$275 | NA | NA | \$42,630 | \$856 |
| PLAIN STREET DONUTS INC | 54 | 46 | \$76,732 | \$39,809 | \$116,540 | 40 | 39 | \$57,159 | \$39,672 | NA | NA | \$7,009 | \$0 | NA | NA | \$12,564 | \$137 |
| RME ENTERPRISES INC | 54 | 47 | \$59,642 | \$38,364 | \$98,006 | 37 | 45 | \$29,095 | \$38,312 | NA | NA | \$1,397 | \$0 | NA | NA | \$29,150 | \$53 |
| SAMUEL'S TAVERN LLC | 54 | NA | \$52,492 | \$9,165 | \$61,657 | NA | NA | \$18,434 | \$9,165 | NA | NA | \$1,272 | \$0 | 32 | NA | \$32,786 | \$0 |
| TOWN OF HUDSON | 54 | 75 | \$85,830 | \$78,457 | \$164,286 | 34 | 62 | \$43,607 | \$64,270 | NA | NA | \$518 | \$127 | NA | NA | \$41,705 | \$14,060 |
| WHITNEY PLACE AT NATICK LIMITE | 54 | 65 | \$57,705 | \$76,953 | \$134,658 | 39 | 57 | \$28,165 | \$60,662 | NA | NA | \$3,814 | \$14,074 | NA | NA | \$25,725 | \$2,217 |
| WILBRAHAM MEDICAL INVESTORS | 54 | 82 | \$69,652 | \$111,336 | \$180,987 | 45 | 77 | \$47,208 | \$110,599 | NA | NA | \$884 | \$0 | NA | NA | \$21,559 | \$736 |
| 178 LOWELL STREET OPERATING CO | 53 | 94 | \$37,360 | \$101,240 | \$138,600 | 38 | 79 | \$14,857 | \$94,507 | NA | NA | \$10,006 | \$1,781 | NA | NA | \$12,496 | \$4,952 |
| AMERICAN RESTAURANT MGMT CORP | 53 | NA | \$87,179 | \$44,366 | \$131,545 | NA | NA | \$40,940 | \$44,366 | NA | NA | \$5,530 | \$0 | NA | NA | \$40,709 | \$0 |
| AMERIDOSE, LLC | 53 | 80 | \$52,948 | \$64,984 | \$117,932 | 35 | 59 | \$25,222 | \$59,340 | NA | NA | \$3,480 | \$1,306 | NA | NA | \$24,246 | \$4,339 |
| AUTUMN VILLAGE LLC | 53 | 95 | \$78,825 | \$85,064 | \$163,889 | 43 | 79 | \$53,017 | \$81,497 | NA | NA | \$7,989 | \$1,708 | NA | NA | \$17,819 | \$1,859 |
| BRINKS INCORPORATED | 53 | 70 | \$56,285 | \$122,685 | \$178,970 | 42 | 67 | \$37,049 | \$122,117 | NA | NA | \$139 | \$243 | NA | NA | \$19,097 | \$324 |
| CRAYON CAMPUS, INC. | 53 | 91 | \$100,176 | \$138,446 | \$238,621 | 36 | 74 | \$41,003 | \$129,031 | NA | NA | \$4,800 | \$40 | NA | NA | \$54,372 | \$9,375 |
| FARREN CARE CENTER INC | 53 | 89 | \$76,508 | \$97,143 | \$173,651 | 46 | 74 | \$52,206 | \$94,792 | NA | NA | \$1,487 | \$597 | NA | NA | \$22,815 | \$1,754 |
| HAMPDEN COUNTY PHYSICIANS | 53 | 81 | \$64,270 | \$85,905 | \$150,175 | 44 | 74 | \$45,303 | \$83,302 | NA | NA | \$1,626 | \$0 | NA | NA | \$17,341 | \$2,602 |
| HARMON HOME HEALTH INC | 53 | 89 | \$59,003 | \$93,605 | \$152,608 | 37 | 77 | \$31,586 | \$91,293 | NA | NA | \$4,346 | \$89 | NA | NA | \$23,072 | \$2,222 |
| HENRY MODELL & CO INC | 53 | 35 | \$68,163 | \$45,753 | \$113,915 | 32 | 32 | \$36,623 | \$42,774 | NA | NA | \$1,297 | \$0 | NA | NA | \$30,243 | \$2,979 |
| KOHL'S VALUE SERVICES, INC. | 53 | 41 | \$69,014 | \$28,903 | \$97,917 | 31 | 35 | \$37,261 | \$24,081 | NA | NA | \$1,127 | \$0 | NA | NA | \$30,626 | \$4,822 |
| LBK TRANSPORTATION CO INC | 53 | 44 | \$105,760 | \$68,523 | \$174,283 | 35 | 40 | \$60,570 | \$67,361 | NA | NA | \$4,005 | \$37 | NA | NA | \$41,185 | \$1,125 |
| M W & W INC | 53 | 116 | \$127,937 | \$196,838 | \$324,775 | NA | 65 | \$35,172 | \$133,440 | NA | NA | \$6,703 | \$5,830 | 32 | NA | \$86,062 | \$57,568 |
| MAR LEES SEAFOOD LLC | 53 | 57 | \$57,058 | \$52,653 | \$109,711 | 33 | 35 | \$31,490 | \$49,892 | NA | NA | \$6,839 | \$716 | NA | NA | \$18,729 | \$2,045 |
| MINUTE MAN ARC FOR HUMAN | 53 | 37 | \$138,020 | \$29,615 | \$167,634 | 45 | NA | \$130,206 | \$25,332 | NA | NA | \$3,117 | \$3,894 | NA | NA | \$4,696 | \$388 |
| NORTHEAST RELIABLE SERVICES IN | 53 | 91 | \$193,428 | \$216,670 | \$410,098 | 35 | 61 | \$106,541 | \$195,623 | NA | NA | \$39,892 | \$18,529 | NA | NA | \$46,995 | \$2,517 |
| OMNICARE ESC LLC | 53 | 84 | \$72,203 | \$118,030 | \$190,234 | 36 | 71 | \$42,457 | \$106,356 | NA | NA | \$2,298 | \$2,212 | NA | NA | \$27,448 | \$9,463 |
| SILVERLEAF RESORTS INC | 53 | 43 | \$60,616 | \$75,523 | \$136,139 | 31 | 36 | \$34,297 | \$71,495 | NA | NA | \$6,169 | \$0 | NA | NA | \$20,151 | \$4,028 |
| STELLAR RESTAURANT GROUP | 53 | 49 | \$61,915 | \$51,772 | \$113,687 | 31 | 30 | \$34,588 | \$48,999 | NA | NA | \$2,587 | \$1,558 | NA | NA | \$24,739 | \$1,215 |
| SUPER 88 MARKET INC | 53 | 80 | \$48,712 | \$34,020 | \$82,732 | NA | 37 | \$11,045 | \$13,982 | NA | NA | \$2,857 | \$187 | 42 | NA | \$34,810 | \$19,851 |
| SURGE RESOURCES INC | 53 | 83 | \$75,849 | \$89,926 | \$165,776 | 31 | 60 | \$29,213 | \$75,954 | NA | NA | \$15,098 | \$5,980 | NA | NA | \$31,538 | \$7,993 |
| TOWN OF EASTON | 53 | 68 | \$78,833 | \$69,134 | \$147,967 | 32 | 55 | \$40,640 | \$58,278 | NA | NA | \$3,156 | \$16 | NA | NA | \$35,036 | \$10,840 |
| TUFTS ASSOC HEALTH PLANS INC | 53 | 60 | \$86,636 | \$58,238 | \$144,874 | 33 | 55 | \$38,115 | \$56,160 | NA | NA | \$31,584 | \$389 | NA | NA | \$16,937 | \$1,689 |
| WAYSIDE YOUTH AND FAMILY SUPPO | 53 | 70 | \$67,213 | \$43,100 | \$110,313 | 30 | 50 | \$16,914 | \$39,958 | NA | NA | \$9,951 | \$112 | NA | NA | \$40,348 | \$3,030 |
| YOUNGER CORPORATION | 53 | 75 | \$83,567 | \$107,347 | \$190,914 | 31 | 51 | \$36,323 | \$99,537 | NA | NA | \$16,361 | \$1,878 | NA | NA | \$30,882 | \$5,932 |
| 64 PERFORMANCE DRIVE OPERATING | 52 | 108 | \$75,297 | \$117,924 | \$193,221 | 42 | 85 | \$59,391 | \$114,208 | NA | NA | \$4,487 | \$208 | NA | NA | \$11,419 | \$3,508 |
| ADVANTAGE SALES & MARKETING LL | 52 | 55 | \$60,496 | \$50,652 | \$111,147 | NA | 38 | \$20,393 | \$49,124 | NA | NA | \$4,150 | \$341 | 30 | NA | \$35,952 | \$1,186 |
| AUTO DEALERS EXCHANGE OF CONCO | 52 | 62 | \$75,623 | \$88,825 | \$164,448 | 36 | 44 | \$46,658 | \$77,359 | NA | NA | \$5,438 | \$985 | NA | NA | \$23,527 | \$10,481 |
| BENNYS OF MASS INC | 52 | NA | \$52,166 | \$6,997 | \$59,163 | NA | NA | \$24,147 | \$6,997 | NA | NA | \$5,510 | \$0 | NA | NA | \$22,509 | \$0 |
| BRAEMOOR NURSING HOME INC | 52 | 88 | \$91,175 | \$110,061 | \$201,236 | 42 | 70 | \$56,177 | \$109,457 | NA | NA | \$3,570 | \$603 | NA | NA | \$31,428 | \$0 |
| CAMBRIDGE COLLEGE INC | 52 | 55 | \$64,869 | \$39,852 | \$104,722 | 32 | 49 | \$29,851 | \$37,550 | NA | NA | \$2,369 | \$685 | NA | NA | \$32,650 | \$1,618 |
| CANTON DISTRIBUTORS CPL INC | 52 | 100 | \$115,679 | \$131,885 | \$247,564 | 30 | 58 | \$31,569 | \$119,187 | NA | 39 | \$14,782 | \$4,433 | 33 | NA | \$69,328 | \$8,265 |
| CEDARS MEDITERRANEAN FOODS INC | 52 | 94 | \$80,780 | \$124,447 | \$205,227 | 35 | 59 | \$36,805 | \$114,104 | NA | NA | \$3,610 | \$382 | NA | NA | \$40,364 | \$9,961 |
| COLLECTIVE HOME CARE INC | 52 | 47 | \$92,606 | \$55,807 | \$148,413 | NA | 38 | \$21,133 | \$50,106 | NA | NA | \$4,887 | \$736 | NA | NA | \$66,586 | \$4,965 |

Appendix 5
Division of Health Care Finance and Policy
Employers with 50 or More Employees Using Subsidized Care
DOR Wage Reporting Data
SFY 2009
See notes at end.

| Employer (1) | All Programs | | | | | MassHealth (3) | | | | Health Safety Net (4) | | | | Commonwealth Care (5) | | | |
|--------------------------------|---------------------|------------------|----------------------|-----------------------|---|----------------|------------|----------------|------------------|-----------------------|------------|----------------|------------------|-----------------------|------------|----------------|------------------|
| | Total Employees (2) | Total Dependents | Total Employee Costs | Total Dependent Costs | Total Cost For Employees and Dependents | Employees | Dependents | Employee Costs | Dependents Costs | Employees | Dependents | Employee Costs | Dependents Costs | Employees | Dependents | Employee Costs | Dependents Costs |
| COPLEY HEATHCARE PARTNERSHIP | 52 | 107 | \$84,007 | \$83,519 | \$167,526 | 33 | 75 | \$45,615 | \$71,662 | NA | NA | \$16,392 | \$5,272 | NA | NA | \$22,000 | \$6,585 |
| COYNE MANAGEMENT LLC | 52 | 76 | \$66,093 | \$95,968 | \$162,061 | 35 | 63 | \$31,446 | \$93,873 | NA | NA | \$2,939 | \$257 | NA | NA | \$31,708 | \$1,838 |
| FRIENDLY CARE INC | 52 | 71 | \$47,200 | \$34,738 | \$81,938 | NA | 53 | \$17,880 | \$29,418 | NA | NA | \$884 | \$82 | 31 | NA | \$28,435 | \$5,238 |
| FRIENDS OF THE SHATTUCK SHELTE | 52 | NA | \$70,635 | \$11,217 | \$81,852 | 33 | NA | \$48,234 | \$10,395 | NA | NA | \$7,432 | \$822 | NA | NA | \$14,969 | \$0 |
| GGNSC MIDDLEBORO LLC | 52 | 90 | \$66,960 | \$87,841 | \$154,800 | 45 | 79 | \$51,657 | \$86,771 | NA | NA | \$3,608 | \$987 | NA | NA | \$11,696 | \$83 |
| GORDON COLLEGE | 52 | 42 | \$66,112 | \$43,385 | \$109,497 | NA | 34 | \$19,238 | \$40,105 | NA | NA | \$2,948 | \$0 | 33 | NA | \$43,926 | \$3,279 |
| JHDS ASSOC LLC | 52 | 45 | \$79,140 | \$46,707 | \$125,847 | NA | 37 | \$41,697 | \$44,283 | NA | NA | \$4,895 | \$1,178 | NA | NA | \$32,548 | \$1,246 |
| LIKARR BUILDING SERVICES INC | 52 | 92 | \$62,421 | \$82,289 | \$144,711 | 31 | 65 | \$34,487 | \$74,633 | NA | NA | \$2,280 | \$1,562 | NA | NA | \$25,654 | \$6,094 |
| MASS JOB TRAINING INC | 52 | 65 | \$64,941 | \$77,495 | \$142,436 | 43 | 61 | \$46,986 | \$74,154 | NA | NA | \$3,940 | \$0 | NA | NA | \$14,015 | \$3,341 |
| MASS REGIONAL COMM COLLEGE | 52 | 32 | \$45,645 | \$15,389 | \$61,034 | NA | NA | \$22,706 | \$11,122 | NA | NA | \$1,572 | \$264 | NA | NA | \$21,367 | \$4,003 |
| MICHAEL J CONNOLLY & SONS INC | 52 | 92 | \$145,403 | \$138,527 | \$283,930 | 34 | 76 | \$80,669 | \$128,427 | NA | NA | \$1,094 | \$0 | 30 | NA | \$63,640 | \$10,100 |
| MIDDLE EAST RESTAURANT INC | 52 | 42 | \$116,880 | \$37,659 | \$154,538 | NA | NA | \$14,854 | \$29,818 | NA | NA | \$46,838 | \$3,447 | 39 | NA | \$55,187 | \$4,393 |
| MILLENNIUM PARTNERS SPORTS CLU | 52 | 55 | \$48,248 | \$51,178 | \$99,427 | NA | 39 | \$18,376 | \$50,945 | NA | NA | \$8,175 | \$212 | NA | NA | \$21,697 | \$22 |
| MPG CORPORATION | 52 | 45 | \$60,152 | \$48,578 | \$108,730 | NA | 39 | \$27,126 | \$48,578 | NA | NA | \$3,320 | \$0 | NA | NA | \$29,707 | \$0 |
| NKFGMS SELF-PERFORMING SERVICE | 52 | 90 | \$53,217 | \$55,867 | \$109,083 | NA | 51 | \$12,307 | \$44,538 | NA | 33 | \$15,122 | \$7,456 | NA | NA | \$25,787 | \$3,873 |
| PARENTS IN A PINCH INC | 52 | NA | \$45,597 | \$13,913 | \$59,511 | NA | NA | \$12,254 | \$13,175 | NA | NA | \$1,579 | \$154 | 31 | NA | \$31,765 | \$584 |
| POLARTEC LLC | 52 | 86 | \$28,710 | \$25,904 | \$54,614 | 38 | 74 | \$9,540 | \$25,248 | NA | NA | \$6,644 | \$264 | NA | NA | \$12,526 | \$392 |
| SHOE SHOW OF ROCKY MOUNT INC | 52 | 30 | \$43,543 | \$12,629 | \$56,171 | 34 | NA | \$25,488 | \$12,614 | NA | NA | \$385 | \$14 | NA | NA | \$17,670 | \$0 |
| SOUTH COVE MANOR NURSING HOME | 52 | 100 | \$102,768 | \$114,494 | \$217,261 | NA | 45 | \$26,619 | \$57,481 | NA | 31 | \$7,199 | \$3,013 | 33 | NA | \$68,949 | \$53,999 |
| SUPER PETROLEUM INC | 52 | 50 | \$57,104 | \$58,208 | \$115,312 | NA | 35 | \$19,804 | \$47,277 | NA | NA | \$2,710 | \$4,801 | 30 | NA | \$34,590 | \$6,130 |
| TOO INC | 52 | 64 | \$49,330 | \$87,203 | \$136,534 | 38 | 59 | \$30,310 | \$87,164 | NA | NA | \$1,725 | \$0 | NA | NA | \$17,295 | \$39 |
| TOWN OF WINCHENDON | 52 | 83 | \$58,500 | \$60,331 | \$118,830 | 30 | 58 | \$27,823 | \$55,480 | NA | NA | \$6,205 | \$3,621 | NA | NA | \$24,472 | \$1,230 |
| UNITED CEREBRAL PALSY | 52 | 91 | \$73,487 | \$67,549 | \$141,036 | NA | 57 | \$31,226 | \$62,240 | NA | 31 | \$13,442 | \$1,885 | NA | NA | \$28,819 | \$3,424 |
| WATER DONUTS INC | 52 | 67 | \$68,327 | \$66,585 | \$134,913 | 40 | 56 | \$36,402 | \$61,161 | NA | NA | \$11,758 | \$2,843 | NA | NA | \$20,168 | \$2,580 |
| ACTION INC | 51 | 68 | \$129,784 | \$88,218 | \$218,002 | 35 | 58 | \$83,455 | \$86,235 | NA | NA | \$3,053 | \$0 | NA | NA | \$43,275 | \$1,983 |
| BEANTOWN GROUP LLC | 51 | 47 | \$77,890 | \$62,361 | \$140,251 | NA | 41 | \$32,747 | \$59,175 | NA | NA | \$14,849 | \$2,286 | NA | NA | \$30,294 | \$901 |
| BILLS TAXI SERVICE INC | 51 | 51 | \$81,297 | \$47,017 | \$128,314 | NA | 36 | \$43,296 | \$40,215 | NA | NA | \$1,539 | \$598 | 30 | NA | \$36,461 | \$6,204 |
| BOSTON RED SOX BASEBALL CLUB | 51 | NA | \$115,861 | \$22,485 | \$138,346 | NA | NA | \$43,412 | \$22,346 | NA | NA | \$16,492 | \$70 | 37 | NA | \$55,958 | \$69 |
| C MART SUPERMARKET INC | 51 | 114 | \$90,580 | \$134,076 | \$224,656 | NA | 49 | \$4,401 | \$64,536 | NA | 31 | \$3,291 | \$4,676 | 46 | 34 | \$82,887 | \$64,865 |
| CATHOLIC MEMORIAL HOME INC | 51 | 67 | \$89,155 | \$108,506 | \$197,661 | 42 | 60 | \$68,838 | \$108,506 | NA | NA | \$4,645 | \$0 | NA | NA | \$15,672 | \$0 |
| CBS SCENE PATRIOT PLACE LLC | 51 | 33 | \$51,458 | \$25,243 | \$76,701 | NA | NA | \$22,956 | \$25,029 | NA | NA | \$3,527 | \$0 | NA | NA | \$24,975 | \$214 |
| CHELSEA JEWISH NURSING HOME IN | 51 | 116 | \$40,528 | \$129,226 | \$169,754 | 40 | 79 | \$23,371 | \$121,996 | NA | 34 | \$4,245 | \$4,091 | NA | NA | \$12,912 | \$3,139 |
| CLEANING MNGMT SYSTEMS INC | 51 | 87 | \$80,088 | \$125,109 | \$205,197 | 33 | 73 | \$31,837 | \$117,975 | NA | NA | \$7,298 | \$0 | NA | NA | \$40,954 | \$7,134 |
| CORPORATION FOR PUBLIC MANAGEM | 51 | 92 | \$42,455 | \$78,206 | \$120,661 | 50 | 86 | \$39,456 | \$78,168 | NA | NA | \$0 | \$0 | NA | NA | \$2,999 | \$38 |
| EASCARE LLC | 51 | 45 | \$69,803 | \$39,895 | \$109,698 | NA | 40 | \$33,366 | \$38,977 | NA | NA | \$9,476 | \$501 | NA | NA | \$26,962 | \$417 |
| EBLENS INC | 51 | 31 | \$58,786 | \$29,196 | \$87,982 | NA | NA | \$23,581 | \$29,196 | NA | NA | \$6,906 | \$0 | NA | NA | \$28,299 | \$0 |
| FALMOUTH HOSPITAL ASSOCIATION | 51 | 93 | \$107,644 | \$150,247 | \$257,892 | 38 | 81 | \$74,333 | \$142,845 | NA | NA | \$1,254 | \$204 | NA | NA | \$32,057 | \$7,199 |
| HAWTHORNE BY THE SEA INC | 51 | 30 | \$37,809 | \$18,342 | \$56,152 | NA | NA | \$19,433 | \$17,030 | NA | NA | \$1,457 | \$253 | NA | NA | \$16,919 | \$1,059 |
| HENRY LEE WILLIS COMMUNITY | 51 | 81 | \$113,662 | \$100,107 | \$213,769 | 31 | 57 | \$60,260 | \$96,916 | NA | NA | \$21,469 | \$405 | NA | NA | \$31,933 | \$2,786 |
| JENALYN INCORPORATED | 51 | NA | \$117,700 | \$11,364 | \$129,065 | 30 | NA | \$71,609 | \$11,364 | NA | NA | \$2,043 | \$0 | NA | NA | \$44,048 | \$0 |
| JESMOND NURSING HOME | 51 | 65 | \$62,494 | \$50,336 | \$112,830 | 34 | 47 | \$34,221 | \$50,069 | NA | NA | \$7,096 | \$143 | NA | NA | \$21,178 | \$124 |
| KAPLAN EDUCATIONAL CENTERS INC | 51 | NA | \$70,816 | \$14,609 | \$85,426 | NA | NA | \$33,102 | \$13,963 | NA | NA | \$748 | \$0 | 34 | NA | \$36,966 | \$646 |
| KAYEM FOODS INC | 51 | 120 | \$79,343 | \$135,979 | \$215,323 | 36 | 79 | \$33,829 | \$129,875 | NA | 38 | \$11,780 | \$1,587 | NA | NA | \$33,735 | \$4,517 |
| MARLBOROUGH HOSPITAL CORP | 51 | 73 | \$98,994 | \$63,069 | \$162,063 | 33 | 58 | \$42,958 | \$58,070 | NA | NA | \$12,380 | \$393 | NA | NA | \$43,656 | \$4,606 |
| MASS COLLEGE OF LIBERAL ARTS | 51 | NA | \$41,572 | \$5,090 | \$46,662 | NA | NA | \$14,756 | \$4,572 | NA | NA | \$853 | \$0 | 32 | NA | \$25,963 | \$518 |
| MASSTRAN CORP | 51 | 78 | \$59,695 | \$92,518 | \$152,213 | 35 | 61 | \$31,810 | \$76,301 | NA | NA | \$1,570 | \$279 | NA | NA | \$26,315 | \$15,938 |
| NEW ENGLAND DEACONESS ASSN | 51 | 64 | \$89,495 | \$76,352 | \$165,847 | 33 | 56 | \$31,557 | \$74,763 | NA | NA | \$39,923 | \$0 | NA | NA | \$18,015 | \$1,588 |
| NEWBURYPORT MICHAELS HARBORSID | 51 | NA | \$58,968 | \$30,108 | \$89,076 | NA | NA | \$15,831 | \$27,625 | NA | NA | \$5,842 | \$0 | NA | NA | \$37,295 | \$2,483 |
| OFFICE MAX INC | 51 | 30 | \$68,862 | \$22,201 | \$91,063 | 30 | NA | \$26,638 | \$22,154 | NA | NA | \$9,242 | \$47 | NA | NA | \$32,982 | \$0 |
| PERSONAL TOUCH HOME CARE | 51 | 78 | \$76,890 | \$114,237 | \$191,127 | 40 | 71 | \$52,150 | \$110,355 | NA | NA | \$1,420 | \$0 | NA | NA | \$23,321 | \$3,882 |
| REGIS COLLEGE | 51 | NA | \$32,288 | \$13,214 | \$45,502 | 33 | NA | \$10,282 | \$13,177 | NA | NA | \$6,543 | \$37 | NA | NA | \$15,464 | \$0 |
| ROUTE 13 DONUTS INC | 51 | 66 | \$48,479 | \$38,242 | \$86,721 | 35 | 53 | \$24,494 | \$37,946 | NA | NA | \$558 | \$291 | NA | NA | \$23,427 | \$5 |
| ROYAL NURSING CENTER LLC | 51 | 74 | \$48,151 | \$85,458 | \$133,609 | 37 | 63 | \$23,597 | \$84,468 | NA | NA | \$1,190 | \$0 | NA | NA | \$23,365 | \$990 |
| SENIOR CARE ACQUISITION INC | 51 | 51 | \$63,097 | \$37,688 | \$100,785 | NA | 32 | \$16,525 | \$29,005 | NA | NA | \$10,277 | \$189 | NA | NA | \$36,295 | \$8,493 |
| SHOEBUY COM INC | 51 | 48 | \$67,894 | \$51,952 | \$119,846 | 33 | 37 | \$27,331 | \$41,011 | NA | NA | \$8,919 | \$1,211 | NA | NA | \$31,643 | \$9,731 |
| SIMMONS AIRLINE INC | 51 | 118 | \$72,014 | \$160,843 | \$232,857 | 36 | 86 | \$49,919 | \$145,539 | NA | NA | \$11,511 | \$6,193 | NA | NA | \$10,584 | \$9,112 |
| STAFFMARK INVESTMENT LLC | 51 | 60 | \$59,614 | \$48,962 | \$108,577 | NA | 40 | \$10,932 | \$29,384 | NA | NA | \$7,242 | \$3,477 | 31 | NA | \$41,440 | \$16,101 |
| SURREY HOTEL MANAGEMENT LLC | 51 | 107 | \$113,402 | \$104,628 | \$218,030 | 33 | 62 | \$31,574 | \$80,158 | NA | 36 | \$57,414 | \$3,719 | NA | NA | \$24,414 | \$20,751 |
| TOWN OF MASHPEE | 51 | 68 | \$74,732 | \$57,845 | \$132,578 | NA | 54 | \$29,208 | \$44,969 | NA | NA | \$2,773 | \$382 | NA | NA | \$42,751 | \$12,495 |
| VANGUARD GENERAL SERVICES CORP | 51 | 78 | \$54,610 | \$47,250 | \$101,860 | NA | 47 | \$15,015 | \$43,452 | NA | NA | \$6,521 | \$3,306 | NA | NA | \$33,073 | \$492 |
| WANG THEATRE INC | 51 | NA | \$37,085 | \$3,909 | \$40,994 | NA | NA | \$11,723 | \$3,507 | NA | NA | \$1,585 | \$0 | NA | NA | \$23,777 | \$402 |

Appendix 5

Division of Health Care Finance and Policy
Employers with 50 or More Employees Using Subsidized Care
DOR Wage Reporting Data
SFY 2009
See notes at end.

| Employer (1) | All Programs | | | | | MassHealth (3) | | | | Health Safety Net (4) | | | | Commonwealth Care (5) | | | |
|---------------------------------|---------------------|------------------|----------------------|-----------------------|---|----------------|------------|----------------|------------------|-----------------------|------------|----------------|------------------|-----------------------|------------|----------------|------------------|
| | Total Employees (2) | Total Dependents | Total Employee Costs | Total Dependent Costs | Total Cost For Employees and Dependents | Employees | Dependents | Employee Costs | Dependents Costs | Employees | Dependents | Employee Costs | Dependents Costs | Employees | Dependents | Employee Costs | Dependents Costs |
| WJD ENTERPRISES INC | 51 | 61 | \$71,638 | \$59,203 | \$130,841 | 39 | 46 | \$52,519 | \$53,010 | NA | NA | \$10,287 | \$480 | NA | NA | \$8,832 | \$5,713 |
| 2020 COMMUNICATIONS, INC. | 50 | NA | \$44,764 | \$21,823 | \$66,587 | NA | NA | \$23,156 | \$21,363 | NA | NA | \$3,985 | \$285 | NA | NA | \$17,623 | \$175 |
| 2101 WASHINGTON STREET OPERATI | 50 | 94 | \$50,703 | \$58,226 | \$108,929 | 33 | 55 | \$15,957 | \$52,165 | NA | 34 | \$11,861 | \$1,088 | NA | NA | \$22,885 | \$4,973 |
| 88 BEACH LLC | 50 | 114 | \$50,404 | \$86,895 | \$137,300 | NA | 70 | \$8,529 | \$66,024 | NA | NA | \$1,517 | \$450 | 39 | NA | \$40,359 | \$20,421 |
| ARMENIAN WOMENS WELFARE | 50 | 89 | \$68,840 | \$83,603 | \$152,443 | 31 | 71 | \$33,673 | \$80,575 | NA | NA | \$13,432 | \$219 | NA | NA | \$21,736 | \$2,809 |
| BAY STATE VENTURES, LLC | 50 | NA | \$103,602 | \$17,378 | \$120,981 | NA | NA | \$53,194 | \$17,378 | NA | NA | \$17,597 | \$0 | NA | NA | \$32,812 | \$0 |
| BRILEY INVESTMENTS, INC. | 50 | 72 | \$42,951 | \$51,464 | \$94,414 | 32 | 46 | \$26,486 | \$50,245 | NA | NA | \$2,367 | \$1,219 | NA | NA | \$14,097 | \$0 |
| CINTAS CORPORATION #2 | 50 | 100 | \$84,911 | \$126,869 | \$211,780 | 38 | 81 | \$58,423 | \$122,419 | NA | NA | \$2,411 | \$1,819 | NA | NA | \$24,078 | \$2,631 |
| CRESCENT HOSPITALITY CORPORATI | 50 | 62 | \$56,067 | \$41,835 | \$97,902 | 34 | 52 | \$37,358 | \$39,941 | NA | NA | \$4,931 | \$894 | NA | NA | \$13,778 | \$1,000 |
| D.G.C. RESTAURANT, INC DBA FEN | 50 | 90 | \$79,181 | \$88,716 | \$167,897 | NA | 53 | \$14,797 | \$60,501 | NA | NA | \$6,574 | \$4,265 | 35 | NA | \$57,810 | \$23,949 |
| DANVERS MANAGEMENT SYSTEMS INC | 50 | 92 | \$66,160 | \$90,445 | \$156,605 | 40 | 69 | \$47,297 | \$63,912 | NA | NA | \$3,217 | \$22,054 | NA | NA | \$15,645 | \$4,479 |
| DEB SHOPS, INC. | 50 | 37 | \$76,427 | \$46,953 | \$123,380 | 40 | 36 | \$55,099 | \$46,953 | NA | NA | \$2,212 | \$0 | NA | NA | \$19,116 | \$0 |
| DELANEY RESTAURANT INC | 50 | 43 | \$29,338 | \$16,379 | \$45,717 | 31 | 34 | \$14,984 | \$16,371 | NA | NA | \$686 | \$0 | NA | NA | \$13,667 | \$8 |
| DIAMOND WINDOWS & DOORS MFG IN | 50 | 119 | \$80,631 | \$15,125 | \$195,756 | NA | 60 | \$13,058 | \$51,958 | NA | 33 | \$6,224 | \$9,483 | 35 | NA | \$61,349 | \$53,684 |
| EAST MIDDLESEX ASSOC FOR | 50 | 40 | \$127,188 | \$10,774 | \$137,962 | 44 | NA | \$122,321 | \$7,599 | NA | NA | \$924 | \$264 | NA | NA | \$3,944 | \$2,910 |
| EASTERN COMPANY INC | 50 | 77 | \$126,033 | \$101,194 | \$227,227 | 31 | 61 | \$36,500 | \$87,659 | NA | NA | \$11,404 | \$1,666 | 30 | NA | \$78,129 | \$11,869 |
| ELC BEAUTY LLC | 50 | NA | \$60,651 | \$15,400 | \$76,052 | NA | NA | \$19,884 | \$14,144 | NA | NA | \$17,565 | \$170 | NA | NA | \$23,202 | \$1,086 |
| ELIZABETH SETON RESIDENCE | 50 | 117 | \$65,474 | \$85,831 | \$151,305 | 39 | 79 | \$43,291 | \$81,051 | NA | 31 | \$2,123 | \$2,133 | NA | NA | \$20,060 | \$2,648 |
| FAMILY FRIENDS HEALTH CARE INC | 50 | 42 | \$29,757 | \$14,884 | \$44,641 | NA | 35 | \$5,657 | \$14,884 | NA | NA | \$5,824 | \$0 | NA | NA | \$18,275 | \$0 |
| FIND SVP INC | 50 | NA | \$37,115 | \$2,850 | \$39,965 | NA | NA | \$5,894 | \$2,850 | NA | NA | \$4,932 | \$0 | 32 | NA | \$26,289 | \$0 |
| HOME HEALTH RESOURCES INC | 50 | 77 | \$97,167 | \$93,838 | \$191,006 | 37 | 56 | \$48,695 | \$91,030 | NA | NA | \$8,042 | \$545 | NA | NA | \$40,431 | \$2,263 |
| HUMAN RESOURCES UNLIMITED INC | 50 | 74 | \$88,858 | \$99,173 | \$188,031 | 36 | 69 | \$58,551 | \$91,531 | NA | NA | \$13,438 | \$7,642 | NA | NA | \$16,869 | \$0 |
| HYANNIS AIR SERVICE INC | 50 | 37 | \$89,199 | \$21,729 | \$110,928 | NA | 33 | \$29,891 | \$19,238 | NA | NA | \$2,934 | \$1,563 | NA | NA | \$56,373 | \$928 |
| JKKL, LLC | 50 | 40 | \$93,156 | \$55,935 | \$149,091 | 31 | 39 | \$41,870 | \$55,690 | NA | NA | \$1,831 | \$0 | NA | NA | \$49,455 | \$245 |
| JP LICKS MGMT ASSOC INC | 50 | NA | \$55,022 | \$4,210 | \$59,232 | NA | NA | \$33,559 | \$4,210 | NA | NA | \$5,364 | \$0 | NA | NA | \$16,098 | \$0 |
| LUTHERAN HOME OF WORCESTER INC | 50 | 96 | \$54,258 | \$63,754 | \$118,012 | 36 | 69 | \$35,419 | \$60,484 | NA | NA | \$1,722 | \$1,132 | NA | NA | \$17,118 | \$2,138 |
| MADISON FOOD CORP OF WASHINGTON | 50 | NA | \$94,751 | \$62,379 | \$157,131 | NA | NA | \$32,050 | \$29,644 | NA | NA | \$26,608 | \$32,736 | NA | NA | \$36,094 | \$0 |
| MARITIME TERMINAL INC | 50 | NA | \$65,755 | \$29,138 | \$94,893 | NA | NA | \$42,609 | \$28,063 | NA | NA | \$2,464 | \$0 | NA | NA | \$20,682 | \$1,075 |
| MIDDLEBORO SKILLED NURSING AND | 50 | 70 | \$96,483 | \$56,561 | \$153,043 | 33 | 58 | \$57,700 | \$50,733 | NA | NA | \$5,525 | \$666 | NA | NA | \$33,258 | \$5,162 |
| NCDR LLC | 50 | 78 | \$59,435 | \$85,930 | \$145,365 | 44 | 62 | \$46,951 | \$84,384 | NA | NA | \$5,514 | \$662 | NA | NA | \$6,970 | \$885 |
| NYT RESOURCES CORPORATION | 50 | 101 | \$75,909 | \$116,291 | \$192,200 | 33 | 67 | \$37,090 | \$107,324 | NA | NA | \$10,529 | \$3,093 | NA | NA | \$28,290 | \$5,874 |
| R & L PERSONNEL INC | 50 | 56 | \$50,580 | \$39,498 | \$90,078 | NA | 38 | \$16,477 | \$27,266 | NA | NA | \$5,839 | \$356 | NA | NA | \$28,264 | \$11,875 |
| TBD PIZZA INC | 50 | 59 | \$64,482 | \$51,218 | \$115,700 | NA | 40 | \$17,392 | \$37,883 | NA | NA | \$8,385 | \$1,869 | NA | NA | \$38,704 | \$11,466 |
| TIRE KINGDOM INC | 50 | NA | \$69,429 | \$26,966 | \$96,395 | NA | NA | \$29,567 | \$26,194 | NA | NA | \$10,550 | \$773 | NA | NA | \$29,312 | \$0 |
| TOWN OF NORTH ATTLEBOROUGH | 50 | 68 | \$50,589 | \$75,306 | \$125,896 | NA | 48 | \$18,179 | \$57,962 | NA | NA | \$355 | \$324 | 30 | NA | \$32,056 | \$17,020 |
| TOWN OF PROVINCETOWN | 50 | NA | \$78,132 | \$40,206 | \$118,338 | NA | NA | \$24,332 | \$40,166 | NA | NA | \$3,001 | \$0 | 31 | NA | \$50,799 | \$40 |
| TOWN OF WELLESLEY | 50 | NA | \$74,375 | \$28,373 | \$102,748 | NA | NA | \$23,523 | \$26,664 | NA | NA | \$600 | \$0 | 30 | NA | \$50,252 | \$1,709 |
| W E AUBUCHON CO INC | 50 | 44 | \$66,236 | \$35,553 | \$101,789 | 31 | 42 | \$27,326 | \$34,624 | NA | NA | \$9,940 | \$0 | NA | NA | \$28,969 | \$929 |
| WALDEN BOOK CO INC | 50 | NA | \$55,407 | \$20,220 | \$75,627 | NA | NA | \$14,809 | \$15,595 | NA | NA | \$3,468 | \$0 | NA | NA | \$37,130 | \$4,625 |
| WELCH HOME CARE SERVICES INC | 50 | 102 | \$50,396 | \$48,995 | \$99,390 | 35 | 76 | \$15,294 | \$46,464 | NA | NA | \$5,304 | \$104 | NA | NA | \$29,797 | \$2,427 |
| WESTERN MASSACHUSETTS TRAINING | 50 | 63 | \$57,457 | \$71,710 | \$129,166 | 37 | 60 | \$45,325 | \$71,577 | NA | NA | \$1,394 | \$0 | NA | NA | \$10,738 | \$133 |
| WINDHAM PROFESSIONALS INC | 50 | 38 | \$50,845 | \$40,012 | \$90,857 | 32 | 35 | \$21,029 | \$39,989 | NA | NA | \$4,401 | \$10 | NA | NA | \$25,414 | \$13 |
| ZARA USA, INC. | 50 | NA | \$65,491 | \$14,620 | \$80,111 | NA | NA | \$17,217 | \$11,349 | NA | NA | \$13,259 | \$0 | NA | NA | \$35,016 | \$3,270 |
| | | | | | | | | | | | | | | | | | |
| Totals for 50 Plus ONLY | 274,143 | 293,471 | \$393,350,299 | \$304,416,128 | \$697,766,427 | 168,543 | 228,495 | \$209,030,114 | \$280,753,112 | 69,029 | 51,227 | \$40,616,429 | \$6,801,560 | 112,606 | 13,749 | \$143,703,756 | \$16,861,456 |
| Total Number of Employers | 1,629 | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | |

NOTES:

NA: Number too small to report

1. Employers aggregated on Federal Employer Identification Number (FEIN) as reported to the MA Department of Revenue on required quarterly wage reports.

2. Total Employees represents a unique or unduplicated count of workers reported by an employer. The sum of MassHealth, CommCare and Health Safety Net Employees will not sum to Total Employees. Employees with dependents or non-working spouses who received care, but who did not personally receive care themselves, are counted towards the number of employees with an employee cost of zero.

3. MassHealth Costs includes all service claims and capitation payments for services provided to employee or dependents. Costs exclude state agency services for which federal reimbursement is sought; managed care contract adjudication payments; and hospital supplemental payments.

4. Health Safety Net costs reflect the payments to adjudicated claims submitted to the Health Safety Net Office with a date of service during state FY09

5. Commonwealth Care costs reflect the net state cost of capitation payments after deducting the member share of the premium.



Appendix 6

Employers with More than 50 Employees Who Used Publicly Subsidized Health Care, State FY08

Self-reported Employment

Appendix 6
Division of Health Care Finance and Policy
Employers with 50 or More Employees Using Subsidized Care
Self Reported Employment
SFY 2009
See notes at end.

| Employer (1) | All Programs | | | | | MassHealth | | | | Health Safety Net | | | | Commonwealth Care | | | |
|---------------------------------------|---------------------|------------------|----------------------|-----------------------|---|------------|------------|-------------------|-----------------|-------------------|------------|-------------------|-----------------|-------------------|------------|-------------------|-----------------|
| | Total Employees (2) | Total Dependents | Total Employee Costs | Total Dependent Costs | Total Cost for Employees and Dependents | Employees | Dependents | Employee Costs(4) | Dependent Costs | Employees | Dependents | Employee Costs(4) | Dependent Costs | Employees | Dependents | Employee Costs(5) | Dependent Costs |
| DUNKIN DONUTS | 1,365 | 2,071 | \$3,703,033 | \$3,353,279 | \$7,056,312 | 1,028 | 1,499 | \$2,752,240 | \$3,205,442 | 502 | 542 | \$480,089 | \$87,267 | 199 | 30 | \$470,704 | \$60,571 |
| MCDONALDS RESTAURANT | 1,174 | 2,008 | \$3,014,267 | \$2,824,379 | \$5,838,646 | 855 | 1,270 | \$2,093,435 | \$2,745,657 | 603 | 723 | \$629,993 | \$54,876 | 132 | NA | \$290,840 | \$23,847 |
| S&S CREDIT CO | 979 | 752 | \$4,114,991 | \$1,405,522 | \$5,520,513 | 801 | 598 | \$3,409,367 | \$1,346,317 | 197 | 129 | \$274,674 | \$11,054 | 178 | NA | \$430,950 | \$48,152 |
| WAL-MART ASSOCIATES INC | 633 | 677 | \$2,436,706 | \$1,301,417 | \$3,738,123 | 527 | 604 | \$1,988,080 | \$1,277,053 | 81 | 62 | \$106,873 | \$8,640 | 152 | NA | \$341,752 | \$15,724 |
| DEMOULAS SUPERMARKETS INC | 554 | 596 | \$1,590,780 | \$1,080,480 | \$2,671,260 | 358 | 405 | \$1,023,951 | \$1,026,524 | 222 | 179 | \$323,755 | \$39,318 | 110 | NA | \$243,074 | \$14,638 |
| BURGER KING CORP | 528 | 788 | \$1,443,911 | \$1,112,193 | \$2,556,104 | 393 | 517 | \$1,054,293 | \$1,057,160 | 249 | 259 | \$255,376 | \$26,847 | 64 | NA | \$134,241 | \$28,186 |
| MAY DEPARTMENT STORES | 433 | 386 | \$1,286,077 | \$693,296 | \$1,979,373 | 264 | 293 | \$700,847 | \$637,588 | 108 | 68 | \$136,543 | \$11,165 | 188 | NA | \$448,687 | \$44,543 |
| SHAW'S SUPERMARKETS, INC. | 401 | 302 | \$1,786,656 | \$556,202 | \$2,342,859 | 332 | 254 | \$1,525,133 | \$522,370 | 52 | 36 | \$66,979 | \$12,876 | 85 | NA | \$194,544 | \$20,957 |
| UNICCO SERVICE CO INC | 400 | 624 | \$977,576 | \$942,584 | \$1,920,160 | 250 | 377 | \$541,591 | \$825,019 | 239 | 233 | \$292,252 | \$91,769 | 73 | NA | \$143,733 | \$25,797 |
| WENDY'S OLD FASHIONED HAMBURGERS | 366 | 526 | \$1,033,546 | \$805,663 | \$1,839,209 | 278 | 357 | \$781,443 | \$778,124 | 158 | 162 | \$152,515 | \$16,105 | 56 | NA | \$99,589 | \$11,434 |
| MASSACHUSETTS CVS PHARMACY, LL | 360 | 343 | \$1,547,198 | \$764,238 | \$2,311,436 | 292 | 307 | \$1,316,584 | \$737,487 | 48 | NA | \$51,809 | \$11,456 | 80 | NA | \$178,806 | \$15,294 |
| PAPA GINO'S INC. | 352 | 396 | \$1,108,931 | \$605,688 | \$1,714,619 | 261 | 288 | \$826,289 | \$570,826 | 96 | 98 | \$89,102 | \$18,415 | 91 | NA | \$193,540 | \$16,447 |
| UMASS | 347 | 332 | \$1,036,279 | \$529,071 | \$1,565,350 | 189 | 267 | \$485,056 | \$494,960 | 58 | 50 | \$90,547 | \$5,547 | 164 | NA | \$460,676 | \$28,564 |
| FRIENDLY ICE CREAM CORP | 285 | 309 | \$926,343 | \$590,111 | \$1,516,454 | 231 | 254 | \$786,681 | \$571,928 | 59 | 53 | \$57,712 | \$14,822 | 46 | NA | \$81,951 | \$3,361 |
| MARRIOTT HOTEL | 243 | 384 | \$702,560 | \$573,632 | \$1,276,193 | 185 | 303 | \$501,430 | \$545,066 | 74 | 73 | \$78,579 | \$9,165 | 61 | NA | \$122,551 | \$19,401 |
| US POSTAL SERVICE | 241 | 245 | \$677,532 | \$332,668 | \$1,010,201 | 147 | 201 | \$387,140 | \$290,980 | 45 | NA | \$46,642 | \$6,685 | 109 | NA | \$243,750 | \$35,003 |
| YMCA | 217 | 177 | \$1,220,467 | \$387,793 | \$1,608,260 | 170 | 163 | \$1,053,048 | \$368,215 | NA | NA | \$29,973 | \$11,139 | 55 | NA | \$137,445 | \$8,439 |
| EDA SELECT TEMPORARIES, INC | 215 | 327 | \$599,512 | \$574,097 | \$1,173,609 | 100 | 164 | \$237,237 | \$516,273 | 189 | 162 | \$320,544 | \$53,151 | NA | NA | \$41,731 | \$4,673 |
| HEALTHCARE SERVICES GROUP INC | 210 | 244 | \$497,741 | \$288,388 | \$786,129 | 101 | 139 | \$216,150 | \$261,724 | 148 | 102 | \$233,162 | \$20,654 | NA | NA | \$48,429 | \$6,011 |
| LABOR READY NORTHEAST INC | 209 | 51 | \$1,140,579 | \$100,075 | \$1,240,653 | 152 | 41 | \$893,100 | \$98,767 | 42 | NA | \$87,403 | \$1,308 | 50 | NA | \$160,076 | \$0 |
| HOME DEPOT USA INC | 208 | 183 | \$795,696 | \$299,689 | \$1,095,384 | 169 | 159 | \$562,075 | \$274,160 | 34 | NA | \$91,637 | \$2,539 | 60 | NA | \$141,983 | \$22,990 |
| AMERICAN CLEANING CO INC | 203 | 297 | \$478,135 | \$368,075 | \$846,210 | 94 | 160 | \$161,030 | \$339,235 | 159 | 135 | \$253,889 | \$27,896 | NA | NA | \$63,215 | \$944 |
| TXI COMPANIES INC | 203 | 214 | \$586,422 | \$383,662 | \$970,084 | 157 | 183 | \$438,704 | \$373,466 | 33 | NA | \$26,944 | \$905 | 49 | NA | \$120,773 | \$9,292 |
| CUMBERLAND FARMS INC | 198 | 181 | \$733,348 | \$376,748 | \$1,110,096 | 161 | 164 | \$588,916 | \$351,372 | NA | NA | \$16,286 | \$389 | 55 | NA | \$128,146 | \$24,987 |
| TARGET CORPORATION | 198 | 184 | \$687,623 | \$356,489 | \$1,044,112 | 141 | 167 | \$494,496 | \$341,240 | 32 | NA | \$47,375 | \$1,214 | 61 | NA | \$145,751 | \$14,036 |
| BERTUCCI'S RESTAURANT CORP | 182 | 252 | \$369,091 | \$386,104 | \$755,195 | 96 | 150 | \$188,244 | \$350,940 | 105 | 98 | \$109,900 | \$30,545 | 35 | NA | \$70,947 | \$4,619 |
| K MART CORPORATION | 180 | 223 | \$538,343 | \$370,204 | \$908,547 | 151 | 176 | \$440,612 | \$351,969 | 33 | 43 | \$25,819 | \$12,916 | 36 | NA | \$71,912 | \$5,319 |
| STAVROS CENTER FOR INDEPENDENT LIVING | 180 | 180 | \$807,088 | \$362,198 | \$1,169,286 | 162 | 172 | \$721,960 | \$359,776 | NA | NA | \$7,682 | \$0 | 34 | NA | \$77,446 | \$2,422 |
| SEARS ROEBUCK & CO | 179 | 187 | \$508,987 | \$350,917 | \$859,904 | 144 | 172 | \$363,176 | \$343,428 | NA | NA | \$34,671 | \$1,082 | 53 | NA | \$111,140 | \$6,407 |
| SALVATION ARMY OF MASS THE | 178 | 140 | \$767,007 | \$295,972 | \$1,062,978 | 144 | 119 | \$541,702 | \$290,372 | NA | NA | \$125,539 | \$1,263 | 37 | NA | \$99,765 | \$4,337 |
| JANTRONICS INC | 175 | 200 | \$842,733 | \$457,381 | \$1,300,114 | 127 | 161 | \$637,675 | \$427,539 | 47 | NA | \$56,824 | \$13,496 | 63 | NA | \$148,234 | \$16,346 |
| WALGREEN EASTERN CO INC | 175 | 203 | \$559,322 | \$376,921 | \$936,243 | 147 | 180 | \$441,580 | \$359,223 | NA | NA | \$42,034 | \$3,318 | 32 | NA | \$75,708 | \$14,380 |
| ARAMARK INC | 174 | 182 | \$626,983 | \$258,111 | \$885,094 | 111 | 125 | \$345,099 | \$231,376 | 64 | 53 | \$163,250 | \$20,934 | 50 | NA | \$118,634 | \$5,802 |
| MARSHALLS OF MA INC | 169 | 168 | \$539,582 | \$319,379 | \$858,960 | 134 | 134 | \$428,890 | \$306,177 | NA | NA | \$16,774 | \$1,564 | 38 | NA | \$93,918 | \$11,638 |
| WHOLE FOODS MARKET GROUP, INC. | 157 | 227 | \$334,824 | \$355,157 | \$689,981 | 106 | 158 | \$181,287 | \$328,928 | 59 | 63 | \$36,637 | \$16,448 | 49 | NA | \$116,901 | \$9,781 |
| 99 WEST INC | 152 | 211 | \$425,661 | \$280,591 | \$706,252 | 117 | 166 | \$345,773 | \$262,083 | 43 | 40 | \$21,600 | \$9,148 | NA | NA | \$58,289 | \$9,359 |
| TEDESCHI FOOD SHOPS INC | 144 | 216 | \$539,012 | \$495,189 | \$1,034,201 | 115 | 181 | \$429,516 | \$475,784 | NA | NA | \$17,468 | \$5,184 | 43 | NA | \$92,028 | \$14,221 |
| CITY OF BOSTON | 142 | 95 | \$716,066 | \$182,484 | \$898,550 | 104 | 80 | \$570,141 | \$165,157 | 31 | NA | \$50,756 | \$13,480 | 37 | NA | \$95,169 | \$3,848 |
| KENTUCKY FRIED CHICKEN | 140 | 165 | \$395,151 | \$228,776 | \$623,927 | 106 | 126 | \$315,848 | \$227,321 | 46 | 39 | \$32,625 | \$1,455 | NA | NA | \$46,677 | \$0 |
| BIG Y FOODS INC | 137 | 85 | \$486,425 | \$147,948 | \$634,373 | 112 | 70 | \$391,458 | \$140,705 | NA | NA | \$3,673 | \$270 | 34 | NA | \$91,293 | \$6,973 |
| BACK BAY RESTAURANT GROUP INC | 136 | 142 | \$261,176 | \$179,090 | \$440,266 | 50 | 78 | \$74,122 | \$153,343 | 111 | 63 | \$167,799 | \$24,336 | NA | NA | \$19,255 | \$1,411 |
| ADECCO CS INC | 134 | 143 | \$417,946 | \$217,759 | \$635,704 | 92 | 119 | \$266,991 | \$214,699 | NA | NA | \$25,141 | \$2,012 | 51 | NA | \$125,813 | \$1,048 |
| PRICE CHOPPER OPERATING CO | 133 | 120 | \$419,254 | \$177,752 | \$597,005 | 96 | 82 | \$312,797 | \$169,739 | 36 | 37 | \$31,893 | \$5,541 | 32 | NA | \$74,563 | \$2,472 |
| AMERICAN RESOURCE STAFFING | 130 | 177 | \$340,940 | \$310,237 | \$651,178 | 75 | 99 | \$190,464 | \$296,454 | 104 | 77 | \$128,873 | \$13,044 | NA | NA | \$21,603 | \$739 |
| DOMINOS PIZZA | 127 | 181 | \$332,612 | \$244,590 | \$577,202 | 72 | 112 | \$168,079 | \$202,337 | 53 | 60 | \$72,089 | \$25,892 | 36 | NA | \$92,443 | \$16,362 |
| AMES ENVELOPE | 124 | 148 | \$343,189 | \$459,112 | \$802,300 | 110 | 139 | \$288,798 | \$449,896 | NA | NA | \$5,020 | \$1,298 | NA | NA | \$49,371 | \$7,918 |
| ABP ACQUISITION HOLDINGS CORP | 123 | 219 | \$291,096 | \$298,601 | \$589,697 | 87 | 142 | \$168,596 | \$282,750 | 61 | 77 | \$84,146 | \$15,852 | NA | NA | \$38,355 | \$0 |
| UNO RESTAURANTS INC | 123 | 157 | \$299,154 | \$266,044 | \$565,198 | 84 | 102 | \$174,328 | \$242,202 | 59 | 54 | \$69,220 | \$21,484 | NA | NA | \$55,606 | \$2,359 |
| HOLIDAY INN | 119 | 164 | \$427,890 | \$250,796 | \$678,685 | 96 | 124 | \$341,733 | \$245,899 | 32 | 38 | \$38,418 | \$3,394 | NA | NA | \$47,739 | \$1,503 |
| DIAMOND STAFFING INC | 118 | 136 | \$291,047 | \$232,076 | \$523,123 | 58 | 83 | \$148,399 | \$219,175 | 77 | 50 | \$98,000 | \$5,703 | NA | NA | \$44,648 | \$7,198 |
| ONE SOURCE FACILITY SERVICES, INC. | 116 | 161 | \$286,411 | \$318,737 | \$605,148 | 67 | 89 | \$112,474 | \$285,095 | 82 | 72 | \$138,885 | \$33,642 | NA | NA | \$35,053 | \$0 |
| UNITED PARCEL SERVICE INC | 116 | 96 | \$431,567 | \$222,999 | \$654,566 | 83 | 82 | \$319,511 | \$204,987 | NA | NA | \$5,891 | \$0 | 40 | NA | \$106,165 | \$18,012 |
| PCF INC | 115 | 208 | \$271,807 | \$237,702 | \$509,508 | 59 | 107 | \$138,999 | \$187,704 | 79 | 94 | \$94,142 | \$38,590 | NA | NA | \$38,666 | \$11,408 |
| STARWOOD LODGING CORPORATION | 114 | 176 | \$333,526 | \$281,289 | \$614,815 | 88 | 131 | \$241,871 | \$271,524 | 37 | 39 | \$43,658 | \$323 | NA | NA | \$47,997 | \$9,442 |
| BOSTON GLOBE | 108 | 146 | \$215,823 | \$190,112 | \$405,934 | 61 | 91 | \$118,213 | \$174,375 | 56 | 53 | \$44,855 | \$10,308 | NA | NA | \$52,754 | \$5,429 |
| FAMILY DOLLAR STORES | 108 | 128 | \$306,614 | \$379,694 | \$686,308 | 88 | 110 | \$240,948 | \$373,748 | NA | NA | \$9,515 | \$2,281 | NA | NA | \$56,150 | \$3,665 |
| KELLY SERVICES INC | 105 | 95 | \$477,146 | \$202,846 | \$679,991 | 73 | 82 | \$339,053 | \$193,256 | NA | NA | \$53,755 | \$422 | 32 | NA | \$84,337 | \$9,168 |
| NEW ENGLAND FARM WORKERS | 103 | 62 | \$341,485 | \$137,629 | \$479,114 | 76 | 54 | \$212,177 | \$134,825 | NA | NA | \$6,178 | \$79 | 36 | NA | \$123,129 | \$2,725 |
| GENERAL HOSPITAL CORP THE | 101 | 105 | \$292,587 | \$211,428 | \$504,015 | 78 | 86 | \$204,370 | \$204,648 | NA | NA | \$50,627 | \$238 | NA | NA | \$37,589 | \$6,542 |
| BICKFORDS | 100 | 97 | \$370,068 | \$193,388 | \$563,456 | 77 | 81 | \$304,452 | \$182,438 | NA | NA | \$16,056 | \$5,181 | NA | NA | \$49,560 | \$5,768 |
| AJ WRIGHT MERCHANTS INC | 99 | 92 | \$357,199 | \$210,300 | \$567,500 | 79 | 85 | \$288,454 | \$205,319 | NA | NA | \$12,962 | \$183 | NA | NA | \$55,784 | \$4,798 |

Appendix 6
Division of Health Care Finance and Policy
Employers with 50 or More Employees Using Subsidized Care
Self Reported Employment
SFY 2009
See notes at end.

| Employer (1) | All Programs | | | | | MassHealth | | | | Health Safety Net | | | | Commonwealth Care | | | |
|--|---------------------|------------------|----------------------|-----------------------|---|------------|------------|-------------------|-----------------|-------------------|------------|-------------------|-----------------|-------------------|------------|-------------------|-----------------|
| | Total Employees (2) | Total Dependents | Total Employee Costs | Total Dependent Costs | Total Cost for Employees and Dependents | Employees | Dependents | Employee Costs(4) | Dependent Costs | Employees | Dependents | Employee Costs(4) | Dependent Costs | Employees | Dependents | Employee Costs(5) | Dependent Costs |
| ROCHE BROS SUPERMARKETS INC | 99 | 106 | \$404,452 | \$222,533 | \$626,986 | 75 | 65 | \$317,418 | \$205,676 | 38 | 38 | \$50,840 | \$7,196 | NA | NA | \$36,194 | \$9,661 |
| TACO BELL | 99 | 141 | \$348,448 | \$249,666 | \$598,114 | 82 | 102 | \$255,310 | \$242,445 | 42 | 38 | \$65,382 | \$5,496 | NA | NA | \$27,756 | \$1,725 |
| BJ'S WHOLESALE CLUB INC | 95 | 95 | \$413,165 | \$221,249 | \$634,414 | 70 | 78 | \$312,767 | \$196,797 | NA | NA | \$39,611 | \$19,628 | NA | NA | \$60,787 | \$4,824 |
| SUMMIT SERVICES GROUP INC | 95 | 145 | \$331,694 | \$196,061 | \$527,755 | 62 | 84 | \$181,092 | \$187,891 | 58 | 59 | \$134,714 | \$5,756 | NA | NA | \$15,888 | \$2,414 |
| 7 ELEVEN | 92 | 128 | \$263,161 | \$261,022 | \$524,183 | 58 | 91 | \$153,157 | \$234,282 | NA | NA | \$16,470 | \$2,677 | 40 | NA | \$93,534 | \$24,063 |
| INTERNAL REVENUE SERVICE | 91 | 106 | \$333,154 | \$197,943 | \$531,098 | 62 | 92 | \$211,752 | \$187,941 | NA | NA | \$12,844 | \$452 | 42 | NA | \$108,558 | \$9,550 |
| ROYAL INSTITUTIONAL SERVICES | 90 | 153 | \$292,506 | \$278,872 | \$571,378 | 54 | 82 | \$127,574 | \$270,452 | 78 | 69 | \$160,307 | \$6,457 | NA | NA | \$4,625 | \$1,963 |
| US GOVERNMENT | 89 | 76 | \$321,286 | \$87,542 | \$408,828 | 55 | 59 | \$236,351 | \$79,043 | NA | NA | \$15,505 | \$3,590 | 32 | NA | \$69,430 | \$4,908 |
| ROAD TO RESPONSIBILITY | 88 | NA | \$518,112 | \$48,567 | \$566,679 | 86 | NA | \$502,157 | \$48,567 | NA | NA | \$2,632 | \$0 | NA | NA | \$13,323 | \$0 |
| SODEXHO | 88 | 72 | \$314,478 | \$116,588 | \$431,066 | 67 | 57 | \$218,911 | \$100,475 | NA | NA | \$51,449 | \$3,399 | NA | NA | \$44,118 | \$12,714 |
| SUBWAY | 87 | 112 | \$258,044 | \$228,515 | \$486,559 | 75 | 98 | \$210,427 | \$220,605 | NA | NA | \$12,341 | \$822 | NA | NA | \$35,276 | \$7,088 |
| CEREBRAL PALSY OF MA | 86 | 61 | \$358,977 | \$101,255 | \$460,232 | 65 | 54 | \$289,909 | \$100,387 | NA | NA | \$3,967 | \$869 | NA | NA | \$65,101 | \$0 |
| CHADWICK'S OF BOSTON | 85 | 140 | \$252,432 | \$268,235 | \$520,666 | 73 | 112 | \$195,477 | \$259,719 | NA | NA | \$11,522 | \$2,849 | NA | NA | \$45,432 | \$5,666 |
| BOSTON MARKET | 82 | 127 | \$199,042 | \$192,177 | \$391,219 | 60 | 85 | \$149,387 | \$183,589 | 36 | 40 | \$31,931 | \$5,435 | NA | NA | \$17,723 | \$3,152 |
| APPLEBEES NORTHEAST INC | 79 | 90 | \$316,650 | \$163,364 | \$480,015 | 55 | 73 | \$245,261 | \$157,943 | NA | NA | \$40,708 | \$5,422 | NA | NA | \$30,681 | \$0 |
| PRESIDENT AND FELLOWS OF HARVARD | 79 | 69 | \$229,187 | \$341,449 | \$570,636 | 50 | 55 | \$133,441 | \$325,095 | NA | NA | \$6,421 | \$2,437 | NA | NA | \$89,325 | \$13,917 |
| ANDOVER SERVICES INC | 75 | 55 | \$268,686 | \$116,313 | \$384,999 | 45 | 35 | \$152,219 | \$114,003 | 33 | NA | \$45,796 | \$2,310 | NA | NA | \$70,671 | \$0 |
| BROOKS PHARMACY INC | 74 | 73 | \$346,095 | \$155,878 | \$501,972 | 59 | 66 | \$265,748 | \$152,452 | NA | NA | \$24,167 | \$0 | NA | NA | \$56,179 | \$3,426 |
| CATHOLIC CHARITIES | 73 | 74 | \$210,463 | \$126,506 | \$336,969 | 53 | 63 | \$148,056 | \$117,462 | NA | NA | \$20,464 | \$0 | NA | NA | \$41,943 | \$9,044 |
| CITY OF HOLYOKE | 73 | 91 | \$252,638 | \$173,028 | \$425,667 | 53 | 81 | \$188,550 | \$167,712 | NA | NA | \$15,488 | \$691 | NA | NA | \$48,601 | \$4,625 |
| FB - OPERATIONS | 73 | 70 | \$204,244 | \$145,009 | \$349,253 | 56 | 51 | \$158,006 | \$135,018 | NA | NA | \$9,488 | \$2,156 | NA | NA | \$36,750 | \$7,835 |
| KOHL'S DEPARTMENT STORES INC | 73 | 62 | \$232,268 | \$99,512 | \$331,780 | 52 | 54 | \$156,815 | \$96,478 | NA | NA | \$3,773 | \$0 | NA | NA | \$71,679 | \$3,034 |
| CHEESECAKE FACTORY | 72 | 114 | \$134,710 | \$183,506 | \$318,216 | 48 | 71 | \$50,992 | \$166,747 | 50 | 41 | \$59,615 | \$13,894 | NA | NA | \$24,103 | \$2,865 |
| AMERADA HESS CORP | 71 | 84 | \$205,736 | \$157,430 | \$363,166 | 54 | 69 | \$133,017 | \$152,734 | NA | NA | \$28,121 | \$1,667 | NA | NA | \$44,598 | \$3,029 |
| CONTINENTAL LABOR TEAM | 71 | 122 | \$113,699 | \$144,282 | \$257,981 | 44 | 67 | \$51,562 | \$135,893 | 62 | 55 | \$58,732 | \$8,389 | NA | NA | \$3,404 | \$0 |
| DEMAKES ENTERPRISES, INC | 71 | 141 | \$97,230 | \$142,276 | \$239,506 | 39 | 77 | \$50,590 | \$124,912 | 58 | 61 | \$38,213 | \$9,545 | NA | NA | \$8,427 | \$7,819 |
| GMRI INC | 71 | 68 | \$146,701 | \$66,891 | \$213,592 | 36 | 46 | \$85,061 | \$60,277 | 40 | NA | \$27,903 | \$6,613 | NA | NA | \$33,738 | \$0 |
| J C PENNEY COMPANY | 71 | 81 | \$298,500 | \$214,959 | \$513,459 | 56 | 70 | \$239,188 | \$209,028 | NA | NA | \$9,552 | \$850 | NA | NA | \$49,760 | \$5,080 |
| STERLINGWEAR OF BOSTON | 71 | 88 | \$161,117 | \$124,831 | \$285,948 | 31 | 46 | \$55,991 | \$118,032 | 60 | 42 | \$95,331 | \$6,799 | NA | NA | \$9,795 | \$0 |
| EMPLOYMENT 2000 CORP | 70 | 76 | \$232,129 | \$122,496 | \$354,625 | 38 | 46 | \$113,270 | \$119,188 | 39 | NA | \$58,151 | \$1,468 | NA | NA | \$60,708 | \$1,841 |
| CITY OF SPRINGFIELD | 69 | 80 | \$290,803 | \$126,457 | \$417,259 | 59 | 72 | \$259,581 | \$124,445 | NA | NA | \$1,648 | \$35 | NA | NA | \$29,574 | \$1,976 |
| GAP INC THE | 69 | 68 | \$296,513 | \$135,774 | \$432,287 | 56 | 62 | \$204,299 | \$132,817 | NA | NA | \$58,650 | \$719 | NA | NA | \$33,564 | \$2,237 |
| VICTORIAS SECRET STORES LLC | 69 | NA | \$280,642 | \$66,619 | \$347,260 | 38 | NA | \$170,852 | \$64,356 | NA | NA | \$16,234 | \$0 | 35 | NA | \$93,555 | \$2,263 |
| BELAIR SERVICES INC | 68 | 75 | \$194,805 | \$138,842 | \$333,648 | NA | 44 | \$92,025 | \$138,686 | 58 | 31 | \$85,664 | \$156 | NA | NA | \$17,117 | \$0 |
| CHRISTMAS TREE SHOPS INC | 68 | 67 | \$237,033 | \$136,175 | \$373,208 | 56 | 63 | \$195,767 | \$125,278 | NA | NA | \$2,857 | \$0 | NA | NA | \$38,409 | \$10,897 |
| EXXON MOBIL | 67 | 83 | \$248,004 | \$246,008 | \$494,012 | 52 | 66 | \$162,608 | \$232,743 | NA | NA | \$23,686 | \$5,364 | NA | NA | \$61,710 | \$7,900 |
| MANPOWER INTERNATIONAL INC | 67 | 49 | \$338,257 | \$123,151 | \$461,408 | 55 | 45 | \$281,683 | \$115,994 | NA | NA | \$6,898 | \$0 | NA | NA | \$49,676 | \$7,157 |
| MORGAN MEMORIAL GOODWILL | 67 | NA | \$421,434 | \$59,207 | \$480,641 | 62 | NA | \$404,092 | \$51,717 | NA | NA | \$3,427 | \$74 | NA | NA | \$13,915 | \$7,416 |
| NEW ENGLAND CLEANING SERVICES | 67 | 117 | \$82,367 | \$253,764 | \$336,131 | 31 | 60 | \$16,497 | \$234,489 | 55 | 55 | \$56,152 | \$15,964 | NA | NA | \$9,717 | \$3,311 |
| VINFEN CORPORATION | 66 | 58 | \$308,826 | \$88,859 | \$397,684 | 54 | 43 | \$272,208 | \$83,991 | NA | NA | \$16,339 | \$1,016 | NA | NA | \$20,279 | \$3,851 |
| COMPASS GROUP USA | 65 | 52 | \$195,341 | \$92,490 | \$287,831 | 31 | NA | \$91,469 | \$76,069 | 39 | NA | \$78,878 | \$13,438 | NA | NA | \$24,993 | \$2,983 |
| STAPLES THE OFFICE SUPERSTORE | 65 | 51 | \$239,747 | \$88,733 | \$328,480 | 50 | 46 | \$197,075 | \$87,570 | NA | NA | \$20,189 | \$1,163 | NA | NA | \$22,484 | \$0 |
| BARNES & NOBLE BOOKSELLERS USA | 64 | NA | \$194,829 | \$42,349 | \$237,178 | 36 | NA | \$94,052 | \$40,607 | NA | NA | \$18,473 | \$0 | 30 | NA | \$82,304 | \$1,742 |
| ACTION FOR BOSTON COMMUNITY DEVELOPMEN | 63 | 72 | \$225,233 | \$156,647 | \$381,879 | 50 | 62 | \$151,910 | \$153,680 | NA | NA | \$23,825 | \$229 | NA | NA | \$49,498 | \$2,737 |
| BOSTON MEDICAL CENTER CORP | 62 | 67 | \$198,582 | \$81,864 | \$280,445 | 48 | 54 | \$144,099 | \$76,458 | NA | NA | \$11,898 | \$1,788 | NA | NA | \$42,584 | \$3,618 |
| CHILD CARE CIRCUIT | 61 | 51 | \$199,097 | \$119,160 | \$318,256 | 40 | 44 | \$115,421 | \$110,514 | NA | NA | \$20,715 | \$4,689 | NA | NA | \$62,960 | \$3,957 |
| MERRY MAIDS | 61 | 79 | \$200,129 | \$177,910 | \$378,039 | 49 | 65 | \$166,784 | \$175,025 | NA | NA | \$15,192 | \$681 | NA | NA | \$18,154 | \$2,204 |
| TOYS R US INC | 61 | 96 | \$190,525 | \$193,137 | \$383,662 | 49 | 86 | \$118,744 | \$188,859 | NA | NA | \$30,995 | \$1,965 | NA | NA | \$40,787 | \$2,312 |
| COMMONWEALTH OF MASSACHUSETTS | 60 | 53 | \$294,979 | \$84,139 | \$379,118 | 45 | 40 | \$228,811 | \$75,269 | NA | NA | \$21,599 | \$296 | NA | NA | \$44,569 | \$8,574 |
| LEGAL SEA FOODS INC | 60 | 83 | \$208,647 | \$107,396 | \$316,043 | 49 | 61 | \$151,320 | \$102,191 | NA | NA | \$16,170 | \$3,125 | NA | NA | \$41,157 | \$2,080 |
| TRUSTEES OF BOSTON UNIVERSITY | 60 | 68 | \$312,469 | \$94,954 | \$407,423 | 45 | 60 | \$255,394 | \$84,371 | NA | NA | \$14,480 | \$0 | NA | NA | \$42,595 | \$10,584 |
| CENTRAL PARKING | 59 | 78 | \$183,629 | \$142,654 | \$326,283 | 36 | 64 | \$75,286 | \$129,880 | NA | NA | \$29,344 | \$3,773 | NA | NA | \$78,999 | \$9,001 |
| BETH ISRAEL DEACONESS MEDICAL | 58 | 54 | \$325,770 | \$107,534 | \$433,305 | 49 | 46 | \$292,816 | \$98,759 | NA | NA | \$9,310 | \$0 | NA | NA | \$23,645 | \$8,776 |
| HONEY DEW DONUTS | 58 | 79 | \$241,831 | \$184,342 | \$426,172 | 49 | 66 | \$138,914 | \$184,077 | NA | NA | \$76,764 | \$265 | NA | NA | \$26,153 | \$0 |
| PIZZA HUT | 58 | 75 | \$286,269 | \$132,577 | \$418,846 | 47 | 53 | \$261,203 | \$119,059 | NA | NA | \$6,537 | \$4,899 | NA | NA | \$18,530 | \$8,619 |
| OCEAN STATE JOB LOT | 57 | 66 | \$174,386 | \$117,923 | \$292,309 | 47 | 57 | \$135,813 | \$115,833 | NA | NA | \$20,527 | \$657 | NA | NA | \$18,046 | \$1,433 |
| BEST WESTERN HOTEL | 56 | 69 | \$134,472 | \$95,891 | \$230,363 | 35 | 50 | \$91,236 | \$91,571 | NA | NA | \$13,355 | \$4,320 | NA | NA | \$29,881 | \$0 |
| SNELLING PERSONNEL SERVICES | 56 | 56 | \$254,073 | \$127,137 | \$381,211 | 32 | 42 | \$135,843 | \$115,420 | NA | NA | \$91,349 | \$6,439 | NA | NA | \$26,881 | \$5,278 |
| CITY OF WORCESTER | 54 | 45 | \$182,089 | \$110,766 | \$292,854 | 38 | 40 | \$133,261 | \$109,331 | NA | NA | \$2,741 | \$1,434 | NA | NA | \$64,087 | \$0 |
| FEDEX GROUND | 54 | 33 | \$201,098 | \$67,361 | \$268,459 | 30 | 31 | \$113,339 | \$64,752 | NA | NA | \$3,421 | \$0 | NA | NA | \$84,337 | \$2,610 |
| SUNOCO | 54 | 51 | \$207,319 | \$72,941 | \$280,259 | 37 | 37 | \$125,419 | \$64,853 | NA | NA | \$27,515 | \$2,810 | NA | NA | \$54,384 | \$5,277 |

Appendix 6
Division of Health Care Finance and Policy
Employers with 50 or More Employees Using Subsidized Care
Self Reported Employment
SFY 2009
 See notes at end.

| Employer (1) | All Programs | | | | | MassHealth | | | | Health Safety Net | | | | Commonwealth Care | | | |
|--------------------------------|---------------------|------------------|----------------------|-----------------------|---|---------------|---------------|---------------------|---------------------|-------------------|--------------|--------------------|--------------------|-------------------|------------|---------------------|--------------------|
| | Total Employees (2) | Total Dependents | Total Employee Costs | Total Dependent Costs | Total Cost for Employees and Dependents | Employees | Dependents | Employee Costs(4) | Dependent Costs | Employees | Dependents | Employee Costs(4) | Dependent Costs | Employees | Dependents | Employee Costs(5) | Dependent Costs |
| ANDOVER COATED PRODUCTS INC | 53 | 191 | \$68,103 | \$178,561 | \$246,664 | 45 | 103 | \$28,934 | \$170,427 | 45 | 86 | \$37,828 | \$6,140 | NA | NA | \$1,341 | \$1,994 |
| C & S WHOLESALE GROCERS, INC | 53 | 43 | \$141,202 | \$78,670 | \$219,872 | 35 | 39 | \$75,577 | \$74,858 | NA | NA | \$6,034 | \$193 | NA | NA | \$59,590 | \$3,619 |
| FOODMASTER SUPER MARKETS INC | 53 | 32 | \$188,507 | \$74,046 | \$262,554 | 43 | NA | \$146,339 | \$69,739 | NA | NA | \$18,908 | \$607 | NA | NA | \$23,260 | \$3,701 |
| AMERICAN BUILDING MAINTENANCE | 52 | 72 | \$155,583 | \$108,463 | \$264,046 | NA | 38 | \$62,239 | \$95,962 | 39 | 31 | \$87,366 | \$6,843 | NA | NA | \$5,979 | \$5,658 |
| INTERCITY HMKRS SERVICE INC | 52 | 45 | \$208,916 | \$87,639 | \$296,555 | 42 | 34 | \$185,410 | \$83,558 | NA | NA | \$4,521 | \$1,815 | NA | NA | \$18,986 | \$2,266 |
| SUBURBAN CONTRACT CLEANING | 52 | 84 | \$88,068 | \$112,817 | \$200,885 | 30 | 48 | \$39,844 | \$99,736 | 33 | 35 | \$28,199 | \$11,034 | NA | NA | \$20,024 | \$2,047 |
| CITY OF LAWRENCE | 51 | 84 | \$134,603 | \$164,460 | \$299,063 | 42 | 69 | \$109,485 | \$161,441 | NA | NA | \$3,821 | \$2,287 | NA | NA | \$21,297 | \$731 |
| MASTORAN RESTAURANTS INC | 50 | 78 | \$143,912 | \$190,938 | \$334,850 | 30 | 43 | \$77,759 | \$182,234 | 34 | 35 | \$53,834 | \$8,704 | NA | NA | \$12,319 | \$0 |
| MICHAEL BIANCO INC | 50 | 71 | \$121,469 | \$100,713 | \$222,182 | 31 | 39 | \$64,900 | \$98,401 | 31 | 32 | \$29,009 | \$2,312 | NA | NA | \$27,560 | \$0 |
| NEW ENGLAND CONFECTIONERY CO | 50 | 48 | \$166,577 | \$88,605 | \$255,181 | 31 | 30 | \$94,387 | \$80,639 | NA | NA | \$32,828 | \$4,840 | NA | NA | \$39,361 | \$3,126 |
| Totals for 50 Plus ONLY | 20,310 | 23,814 | \$66,515,856 | \$40,800,578 | \$107,316,435 | 14,616 | 17,444 | \$47,568,258 | \$38,628,645 | 6,598 | 5,809 | \$8,461,648 | \$1,133,046 | 4,434 | 561 | \$10,485,950 | \$1,038,887 |

Total Employers
 132

- NOTES:**
- NA: Number too small to report
- Self reported employer names reflect a variety of spellings. Self reported employer names do not consistently specify the specific franchisee that operates the site at which the individual is employed. Employer names have been aggregated against a standard list, showing the corporate or commonly known name.
 - Total Number of Employees is the sum of Self Reported Employment by MassHealth enrollees, Commonwealth Care enrollees, Free Care/UCP users and Free Care HSN users. These records do not contain a unique identifier per individual. Therefore, this report cannot provide an unduplicated or unique count of individuals by employer.
 - MassHealth costs include all claims paid on behalf of MassHealth members, including hospital, medical, pharmacy, and behavioral health care provided to the member. MassHealth costs exclude costs of services provided by other state agencies for which federal reimbursement is obtained and the costs of premium assistance programs.
 - Health Safety Net costs reflect the payments to adjudicated claims submitted to the Health Safety Net Office with a date of service during state FY09
 - Commonwealth Care costs include the net cost of capitation after the member's share of the premium.